

# XIAMEN INVESTMENT

## FOREWORD

In Chinese, “Xia” in “Xiamen” means “edifice”, implying security and stability, while “men” means “thoroughfare”, denoting great breadth.

Xiamen is a city that has emerged from reform and has been thriving with opening-up. Over the past four decades, Xiamen has been a trailblazer in the development of its Special Economic Zone, advancing by leaps and bounds and achieving historic leapfrog development on all fronts. The city’s GDP, industrial added value, and total financial revenue have increased by 862, 563, and 692 times, respectively, and its urban built-up area has expanded by more than 18 times. Xiamen has been named a “National City of Excellence in Civil Ethics” for six consecutive terms and designated as a showcase city for the Peaceful China Initiative. With a flourishing economy, a high standard of living and extensive global exchanges, Xiamen is recognized as a “high-quality city for innovation and entrepreneurship” and an “enchanted eco-garden city”.

“When the water runs deep, fish will thrive, and when the city prospers, commerce will flourish.” Investors from around the world have been flocking to this heaven for entrepreneurship and business. Here in Xiamen, world-class multinationals like Dell, ABB, and NEG are continuing their stories of success; industry leaders such as Tianma Microelectronics, CATL, and Inspur are advancing rapidly; Internet giants like Tencent, Alibaba, and ByteDance are strategizing for greater growth; locally-headquartered new companies such as Meiya Pico, Yealink, and G-bits are growing robustly; and 79 national-level “small-giant enterprises” with specialized high technologies have emerged. Full of drive and ambition, Xiamen has withstood the “stress test” of the COVID-19 pandemic, testifying to its remarkable vitality and resilience. The city’s GDP has passed the RMB 600 billion and RMB 700 billion marks in quick succession. For three years on end, Xiamen’s FDI inflows have seen a double-digit increase, and for five years in a row, the city’s international trade has reached a new height, with market players becoming increasingly active around the world. Adversity creates new opportunities, while change leads to growth. Xiamen has the confidence to team up with businesses to secure greater success.

“The wind blows over the sea and the tide surges with

an overwhelming force.” In December 2021, Chinese President Xi Jinping sent a letter to congratulate Xiamen on the 40th anniversary of its Special Economic Zone, calling upon Xiamen to “deepen reform and opening-up across the board, promote high-quality development, advance cross-Strait integration, and strive to take the lead in realizing socialist modernization”. Xiamen, the “gate to the edifice” of the Republic, stands proudly at the starting point of its new journey towards the second “centenary goal”, enjoying greater prospects. The city is actively serving and integrating into the nation’s development strategy by speeding up the building of the BRICS PartNIR Innovation Center and the Maritime Silk Road Central Legal District. Moreover, the city continues to push development beyond Xiamen Island and into its mainland areas, and has stepped up its efforts to build a hub serving the domestic and international “dual circulation”. Furthermore, by implementing an innovation-driven development strategy, Xiamen endeavors to expand and strengthen its modern industrial system led by high-tech industries. With its continuous efforts to foster a world-class business environment, Xiamen is creating superb ecosystems for the rule of law, innovation, and talent. A city thriving on the sea, Xiamen is accelerating the transformation of its dynamic energy and upgrading its industries, poised to boost faster growth and sustain its success as a Special Economic Zone.

“A new chapter of development requires concerted efforts and pooled resources.” In the new round of technological revolution and industrial transformation, investment promotion proves to be the most effective way for Xiamen to “overtake on the curve” and secure breakthroughs in development. At present, Xiamen is going all out to promote investment and attract large-scale investments. All entrepreneurs are welcomed to Xiamen to pursue opportunities and secure growth as our “city partners”. Together, we will achieve high-quality development for the city and enterprises. Today, we release this updated “Xiamen Investment Manual” to provide a solid source of information on the city’s investment environment, policies, and industry orientation. We hope that this manual will facilitate your investment decision-making, and we’re looking forward to securing greater success with you in Xiamen.

Xiamen Leading Group for Investment Attraction

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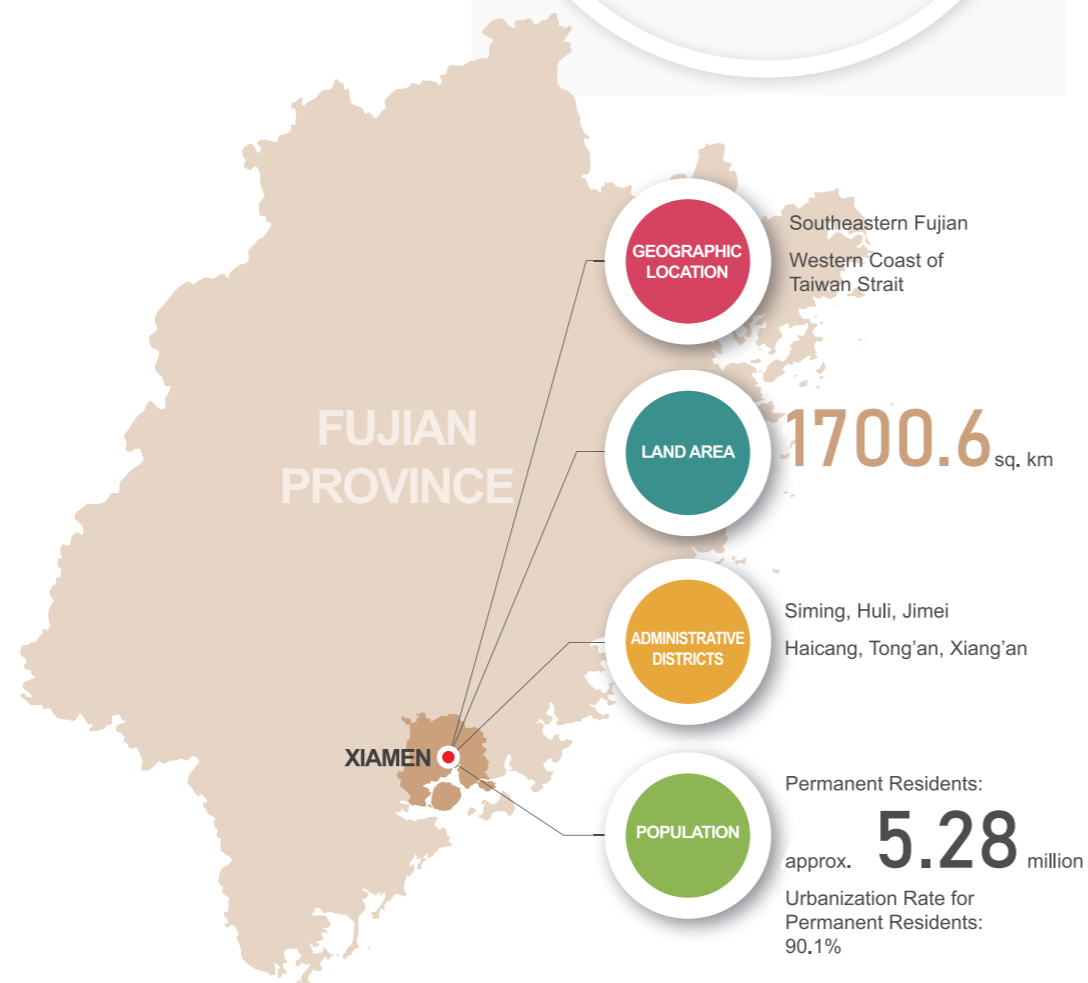
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Xiamen Investment Promotion Map



## GEOGRAPHIC LOCATION



## HONORS



Venue of the BRICS Xiamen Summit

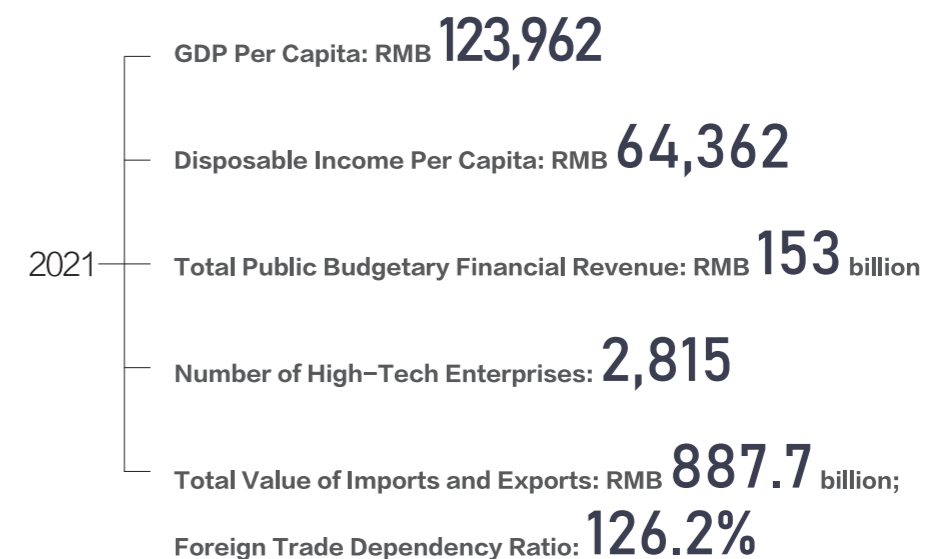
- ◆ National City of Excellence in Civil Ethics (for six consecutive terms)
- ◆ UN-Habitat Scroll of Honour Award
- ◆ Nations in Bloom
- ◆ Most Livable City of China
- ◆ National Forest City
- ◆ National Demonstration City for Tourism & Leisure
- ◆ National Ecological Garden City
- ◆ National Innovative City
- ◆ Fuzhou-Xiamen-Quanzhou National Demonstration Zone for Independent Innovation (Xiamen Area)
- ◆ World Bank "Gold Medal City" for Investment Environment
- ◆ National Benchmark City for Business Environment



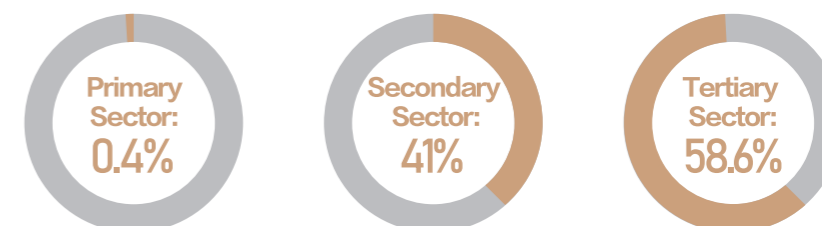
## ECONOMIC STRENGTH

### ◆ Ever-Increasing Comprehensive Economic Strength

Annual GDP growth averaging 14.8% since reform and opening-up started 43 years ago



### ✎ Share of GDP by Sector in 2021



## GEOGRAPHIC ADVANTAGES



### A Port City with a Long History

In his 1864 trade report, George Hughes, Commissioner of Customs in Xiamen, wrote: "Xiamen is the point connecting the Chinese market to the South markets." (Note: The South markets include present-day Thailand, Singapore, Malaysia, Indonesia, and other Southeast Asian countries.)



### A Major Point of Access to the Sea from the Chinese Mainland

Xiamen faces the Taiwan Strait to the east, bordering the Pearl River Delta to the south and the Yangtze River Delta to the north. The city is also connected westward to Jiangxi, Hunan, Hubei Provinces, and the vast hinterland along the Beijing-Kowloon Railway.



### A Strategic Pivot for Exchange and Cooperation with Taiwan

Xiamen is the only special economic zone in the Chinese mainland which has been set up with Taiwan in mind. The city has been authorized to conduct comprehensive supportive pilot reforms for the purpose of deepening the exchange and cooperation across the Taiwan Strait. Xiamen will be built into a cross-Strait demonstration zone for integrated development and is on track to become the premier destination for Taiwan residents and businesses bound for the Chinese mainland.



### A Major International Shipping Hub

Centrally located between Southeast Asia and Northeast Asia, the Port of Xiamen has direct links to 141 ports in 52 countries and regions around the world.



### A Strategically Pivotal City for Maritime Cooperation

Fujian Province is the "Core Region of the 21st-Century Maritime Silk Road". As a major node of seamless connection between the Land and Maritime Silk Roads, Xiamen is set to become a strategically pivotal city for maritime cooperation, serving as a hub for global connectivity, economic and trade cooperation, maritime cooperation, and cultural exchange. The city is also poised to become a major hub for domestic and international "dual circulation".

Foreign Investment

As of the end of 2021

16,893 foreign-invested enterprises in total

USD 70.6 billion in contracted foreign capital,  
and USD 37 billion in utilized foreign capital

114 investment projects in Xiamen by 63 Fortune  
Global 500 companies

2021

RMB 43.4 billion in contracted foreign capital  
RMB 18.6 billion in utilized foreign capital

Major Sources of Inbound Investment

Hong Kong/Taiwan/ Macao  
Singapore/Switzerland/Japan/US/Malaysia/UK/Germany/Philippines



Renowned Companies with a Presence in Xiamen

Europe

ABB/Shell/Linde/Swire/AB InBev/Maersk/Philips/Schneider/ECCO/GN Hearing/GN Audio/TOMRA...

Americas

Dell/Amazon/GE/Boeing/Honeywell/UTC...

Asia

Toyota/Panasonic/NEC/TDK/FDK/NEG/ST Aerospace/IOI...

Taiwan,  
Chinese Mainland

China Merchants Group/China Resources/China Tourism Group/  
Hutchison Whampoa/Xiashun Holdings/Leadcore/AUO/TPK/AOC...

Tianma Microelectronics/CATL/CALB/Inspur/Kaistar/CSIC/COSCO Shipping/  
COFCO/NORINCO Group/Migu Animation/Tongfu Microelectronics/Silan  
Microchips/ANTA/Septwolves/Xtep/CICC Capital/CDH Investments/  
Sequoia Capital/JD/Suning/Huaqiang/ByteDance/Meituan...



TRANSPORTATION  
NETWORKRooted in Southeastern China, Embracing the  
Whole Country, and Connecting to the World

As one of the state-designated “comprehensive international transportation hub cities”, Xiamen boasts world-class sea, land, and air transportation hubs, as well as a cruise port. Its international airport, seaport, expressways, and railways facilitate the flow of passengers and freight. The city is a central transportation hub delivering seamless global connectivity with unrivalled operational efficiency and a full range of services.

## Convenient Air Transportation

Non-Stop International Flights from Xiamen  
(excluding freight onboard passenger flights)

Destination (for passengers)	Flight Hours	Flights (before the pandemic)	Flights (winter and spring of 2021)
Hong Kong	1.5	4, daily	5, weekly
Macao	1.3	2, daily	Adjusted during the pandemic
Taipei	1.6	3-4, daily	11, weekly
Kaoshiung	1.5	4, weekly	1, weekly
Tokyo	4	2, daily	Adjusted during the pandemic
Osaka	3.2	2, daily	Adjusted during the pandemic
Seoul	3.2	2, daily	3, weekly
Singapore	4.5	3, daily	1, weekly
Manila	2.5	3-4, daily	1, weekly
Kuala Lumpur	4.4	2-3, daily	2, weekly
Bali	5.5	1, daily	Adjusted during the pandemic
Jakarta	5	1, daily	Adjusted during the pandemic
Cebu	3	3, weekly	Adjusted during the pandemic
Sabah	3.4	3, weekly	Adjusted during the pandemic
Bangkok	3.5	2-3, daily	2, weekly
Ho Chi Minh City	3.2	1-2, daily	Adjusted during the pandemic
Sihanouk	3.2	1-2, daily	Adjusted during the pandemic
Phnom Penh	3.3	1, daily	Adjusted during the pandemic
Siem Reap	3	2, weekly	Adjusted during the pandemic
Rangoon	4	2, weekly	Adjusted during the pandemic
Mandalay	4	2, weekly	Adjusted during the pandemic
Melbourne	9.2	5, weekly	1, weekly
Sydney	9.2	4, weekly	1, weekly
Los Angeles	12.5	6, weekly	2, weekly
Vancouver	11.6	3, weekly	1, weekly
Amsterdam	12.5	4, weekly (winter flight season) 6, weekly (summer flight season)	1, weekly

City Flight Routes  
in Operation:

174

(156 during the 2021 pandemic)

Intercontinental Passenger/  
Freight Air Routes:

9

(6 during the 2021 pandemic)

Airport Passenger  
Throughput:

14.95

million

Xiamen Airport is one of the six largest airports in the Chinese mainland. Citizens from selected nations who transit through Xiamen Airport are eligible for 144-hour visa exemption. Xiamen Airport has earned the platinum accreditation in IATA's Fast Travel Program and has been rated by CAPSE as the Best Airport of the Year for six consecutive years.

The new Xiamen Airport, which is currently under construction, is expected to handle 85 million passengers a year. Slated to be put into service in 2026, the new airport will become a major regional aviation hub on China's southeast coast, a “gateway” hub airport on the Maritime Silk Road, and a leading airport for transportation across the Taiwan Strait.

Destination (for freight)	Flight Hours	Flights
Hong Kong	1.5	1, weekly
Taipei	1.5	3, weekly
Tokyo	3.5	7, weekly
Luxembourg	15	2, weekly
Doha	9.8	3, weekly

## Advanced Shipping Hub

Xiamen is one of China's top four international shipping centers, a national logistics hub port, and the central city of southeast China for logistics. As of the end of 2021, the Port of Xiamen has opened 159 container shipping routes, including 103 international routes (67 routes to countries along the Belt and Road). There are 182 operative berths at the Port of Xiamen (including 79 berths capable of accommodating ships over 10,000 tons); the annual cargo handling capacity stands at 109 million tons, while the container throughput reaches 11.159 million TEUs. The Port of Xiamen is an integrated hub for direct transportation between the Chinese mainland and Taiwan. The ferry services between Xiamen and Kinmen account for 20% of the passenger traffic across the Taiwan Strait and have handled a cumulative total of 19.79 million passengers.

## Silk Road Shipping

Fujian Province is taking advantage of its standing as the core region of the Maritime Silk Road to build a “Silk Road Shipping” Alliance, formulate and promote the “Silk Road Shipping” service standards, and broaden cooperation with international ports. This initiative, with the Port of Xiamen at the core, is expected to transform Xiamen into a national center for not only “Silk Road Shipping” but also for China (Xiamen)-Europe freight train services. Thus, the network of “Silk Road” shipping will be further expanded, and a great channel for sea and land transportation across the world will emerge to facilitate economic and trade cooperation and the flow of logistics between the East and the West. Since the official commencement of the “Silk Road Shipping” routes in Xiamen in December 2018, a total of 56 routes named after the “Silk Road Shipping” of the Port of Xiamen have been launched. As of the end of 2021, a total of 5,836 voyages have been completed, with the container throughput reaching 6.0112 million TEUs.

## Hub of Efficient Land Transport

Xiamen is part of a regional railroad network comprising four trunks (Fuzhou-Xiamen, Xiamen-Shenzhen, Longyan-Xiamen, and Yingtan-Xiamen Railways) and two branches (Haicang and Dongdu port area branch lines). In Xiamen's comprehensive rail transport system, passenger transport is serviced by Xiamen North Station and Xiamen Station, complete with high-speed train operation and carriage maintenance facilities, while freight transport is serviced by Qianchang Large-Scale Rail Freight Yard and Dongfu Marshalling Station. Xiamen has emerged as a major rail transport hub on China's southeastern coast, with journeys to Shanghai, Shenzhen, and Fuzhou taking only 5, 3, and 1.5 hours, respectively. As of the end of 2021, the city's road mileage (excluding natural village roads) has 2,147.56 km, including three national expressways (Shenyang-Haikou, Xiamen-Chengdu, and Xiamen-Shaxian), three ordinary national highways (G319, G324, and G228), and five provincial highways (S209, S213, S217, S318, and S507). With these expressways and highways, Xiamen is seamlessly connected to the road networks of the surrounding cities and central and western China. At present, Xiamen is working on the planning and construction of the Fuzhou-Xiamen High-Speed Railway, the Xiamen-Zhangzhou-Quanzhou Intercity Railway and the Xiang'an Airport Expressway.

In 2021,  
the Port of Xiamencontainer port  
in Chinathe 7<sup>th</sup> largestcontainer port  
in the worldthe 13<sup>th</sup> largest

handled

12.0464

million TEUs

The Port of Xiamen received the highest score in the “Assessment of the Business Environment of China's Top Ten Maritime Container Ports” for three consecutive years in 2019, 2020, and 2021.

Xiamen Ocean Gate Wharf and Hairun Wharf were named “Green Port of Asia-Pacific”, and Xiamen Hairun Wharf and Haitian Wharf were named “Green Port of China” (rated four-star, the highest rating).



China (Xiamen)-Europe Freight Trains  
— New National Corridors for Logistics

## China (Xiamen)-Europe Freight Trains

Among the cities where China-Europe freight trains are available, Xiamen is the only land-sea hub city with seamless connections to the “Belt” and the “Road”. International freight trains operate between Xiamen and Europe, Central Asia, and Russia, reaching 34 cities in 12 countries. Sea-rail combined transport facilitates the flow of goods between Xiamen and Hong Kong, Taiwan, South Korea, the ASEAN countries, and Europe, making Xiamen a hub on the three major logistics links between China and Central Europe, Central Asia, and Russia.

Starting Point	Journey
Xiamen-Alashankou-Malaszewicze-Duisburg-Hamburg	13-16 days
Xiamen-Alashankou-Poznan	18 days
Xiamen-Alashankou-Almaty	10 days
Xiamen- Erenhot-Moscow	13-15 days



## Transit Rail System

Metro Lines 1, 2, and 3 (between Xiamen Railway Station and Caicuo Station), with a total length of 98 km, are currently in operation, creating a three-way transit rail backbone network connecting to the city's mainland areas. Construction is underway on the southern extension of Line 3, the airport section and Lines 4 and 6, with a total length of about 82 km. When these lines are completed, Xiamen is expected to have a transit rail network that “radiates from a center, develops around the bay, and offers air-rail intermodal transport”.

Map of Xiamen Transit Rail Network



Countries and Regions Reachable by Sea-Rail Intermodal Transport:

**Taiwan:**  
Keelung  
Taichung  
Voyage: 1 day

**Hong Kong:**  
Voyage: 1 day

**Vietnam:**  
Haiphong  
Da Nang  
Ho Chi Minh  
Voyage: 3-5 days

**Korea:**  
Busan  
Voyage: 4-6 days

**Japan:**  
Osaka, Kobe  
Tokyo, Yokohama  
Voyage: 4-6 days

**Thailand:**  
Bangkok  
Laem Chabang  
Voyage: 4-6 days

**Indonesia:**  
Jakarta  
Voyage: 4-6 days

## ENVIRONMENTAL ADVANTAGES

### World-Class Business Environment

Xiamen was one of the first Chinese cities to build a world-class business environment according to the World Bank's Ease of Doing Business (EDB) Index System. In recent years, Xiamen has consistently ranked among the top cities in the national urban business environment assessment organized by the National Development and Reform Commission. Rated as China's benchmark city for business environment, Xiamen led the nation in innovative measures relating to building permits, taxation, and credit obtainment. Xiamen's social credit system has also steadily improved. In 2021, the city's comprehensive credit index was among the highest in the 36 provincial capital cities and semi-provincial level cities in the Chinese mainland.

### Ecological Living Environment

Xiamen is one of China's most popular destinations for international tourists, reputed as the "Garden on the Sea". The average annual temperature stands at 21.1°C, giving the city a mild climate all year round. There are 180 parks and the green coverage rate reaches 45.65% in the built-up areas. In 2021, with a good air quality rate of 99.7%, Xiamen's integrated air quality index (2.62) ranked 6th among China's 168 key cities. In 2019, Xiamen's ecological civilization index was rated as Excellent, the highest among Chinese cities at the prefecture level and above, according to a report released by the Chinese Academy of Engineering.



### Education

#### Educational Resources

◇ There are 1,500 full-time schools, including 16 institutions of higher education, 136 secondary schools (including 13 secondary vocational schools and eight technical schools), 297 elementary schools, 1,044 kindergartens, and seven special education schools.

◇ In addition, there are currently three international schools for expatriates' children: Xiamen International School, Manila Xiamen International School, and Achieve Xiamen International School.

#### LINK

##### Xiamen University

Xiamen University (XMU) is a member of Project 211, Project 985, and the nation's "Double First-Class Universities" Project. XMU's education, chemistry, oceanography, biology, ecology, and statistics programs have been included in the nation's second list of academic programs for world-class status. At present, 31 XMU professors are academicians of the Chinese Academy of Sciences or the Chinese Academy of Engineering (including 17 academicians of both academies). XMU is reputed to be the "Strength of the South" and "China's most beautiful university". It was the first Chinese university to establish an independent campus in Malaysia.

##### Huaqiao University

Huaqiao University (HQU) was founded in 1960 with the approval of Premier Zhou Enlai. In 1983, HQU was designated as a "national university for high-priority support" by the CPC Central Committee. Directly under the leadership of the Central United Front Work Department, HQU is a Fujian "double first-class" university jointly supported by the Central United Front Work Department, the Ministry of Education, and the People's Government of Fujian Province. At present, HQU enrolls over 7,000 students from Taiwan, Hong Kong, Macao and 80-plus countries, one of the highest numbers among universities in the Chinese mainland.

##### Jimei University

Leader Mr. Tan Kah Kee, JMU is a Fujian "double first-class" university and one of Fujian's key universities, jointly supported by the Ministry of Transport, the Ministry of Natural Resources, Fujian Province and Xiamen City. Moreover, JMU is a university conferring PhD degrees and qualified to recommend exam-exempted candidates for master's degree programs. It is also the only university in the Chinese mainland authorized to conduct competency training for sailors from Taiwan.



◆ Healthcare

Health Institutions

- ◇ Xiamen boasts 2,171 medical and health institutions, including 62 hospitals, 2,064 primary-level medical and health institutions, 24 specialized public health institutions, and 21 other health institutions. There are nine Class A, Grade 3 hospitals in Xiamen, all of which offer medical services to expatriates.
- ◇ The city has 11 national-level key clinical specialties, including pediatric intensive care, gastroenterology, cardiology, and ophthalmology.
- ◇ Xiamen residents' main health indicators are close to the average level of developed countries, and the average life expectancy among residents in Xiamen reaches 81.04 years.



The First Affiliated Hospital of Xiamen University

This hospital ranks among China's top 100 hospitals and China's top 100 HIC hospitals. It has been accredited by the Joint Commission International (JCI) under the Academic Medical Center accreditation program and by the HIMSS as an EMRAM Stage 7 Hospital (the highest designation) for both inpatient and outpatient care. Moreover, it has passed the national electronic medical record level 5 and interconnection level 5 B certification.

Zhongshan Hospital, Fudan University (Xiamen Branch)

As the first regional medical center of the nation, this hospital (ranked 3rd among Asclepius' top 100 Chinese hospitals in 2019) receives homogeneous operation and management. It contains two academician workstations and 12 renowned doctor studios.

Xiamen Cardiovascular Hospital of Xiamen University

This hospital boasts a national key clinical specialty in vascular disease and hosts the China Chest Pain Center's east China regional certification center and the Fujian Cardiovascular Disease Clinical Medical Research Center.

Chung Gung Memorial Hospital

This hospital is the first Taiwan-funded Class A, Grade 3 general hospital in Chinese mainland. It has ranked among Asclepius' "top 100 non-public hospitals in China in terms of competitiveness" for four consecutive years.

Xiamen Humanity Hospital

The hospital is a Grade 3 non-profit general hospital donated and initiated by C&D Corporation and established by Benevolence Medical Foundation, boasting a large number of full-time medical experts recognized nationally for their expertise.

Sichuan University Huaxi Xiamen Hospital

Slated for completion in 2022 and set to become a leading regional medical center for complicated and critical illnesses, with plans to bring in at least five national-level key clinical specialties from the Affiliated Hospital of Sichuan University.



◆ Tourism, Culture and Sports

Unique Tourism Resources

- Gulangyu Islet (Kulangsu)
- Wanshi Botanical Garden
- Horticulture Expo Garden
- Fantawild Dreamland
- Riyuegu Hotsprings Resort



Cruise Tourism

Xiamen is one of China's top four pilot cruise ports, capable of accommodating three or four large or medium-sized cruise liners simultaneously, as well as the world's largest cruise ship, which has a gross deadweight tonnage of 220,000. In 2019, Xiamen received 136 cruise liners and recorded 413,700 cruise passenger-trips, ranking 2nd and 4th in China, respectively. In 2019, the "Gulangyu", China's first cruise ship with a homegrown brand owned by Astro Ocean International Cruise Co., Ltd. began operation with Xiamen as its home port.





Nanyin Music (Melodious Nanyin)



Chengyi Library



Red Dot Design Museum



Overseas Chinese Museum



Xiamen Philharmonic Orchestra



Banlam Grand Theater "Turandot"



Xiamen Marathon

## Splendid and Diverse Cultural Heritage

### Rich tangible and intangible cultural heritage

- ◇ One World Cultural Heritage Site: Kulangsu (a historic international settlement)
- ◇ Two items on the UNESCO Representative List of Intangible Cultural Heritage of Humanity: Nanyin (South Fujian Melodies) and Ong Chun Ceremony (Farewell to the Royal Ship)
- ◇ Seven Cultural Heritage Sites under National-Level Protection:
  - Gulangyu Premodern Building Complex
  - Huli Hill Fort
  - Turtle Garden
  - Ciji Palace of Qingjiao
  - Jimei School Village and Xiamen University Early Buildings
  - Chen Huacheng's Tomb
  - Site of the Xiamen Prison Break Struggle

## Wide-Ranging Public Cultural Infrastructure

- 11 Accredited Museums
- 10 Public Libraries
- 7 Public Cultural Centers

## Broad Cultural Exchanges

- Golden Rooster & Hundred Flowers Film Festival
- Xiamen International Fashion Week
- Xiamen International Animation Festival
- Straits Travel Fair
- Cross-Straits Cultural Industries Fair
- Cross-Straits Book Fair
- Arles International Photography Festival

## Exquisite & Elegant Art City

Banlam Grand Theater, Jiageng Theater, Cangjiang Theater and Gulangyu Concert Hall regularly present outstanding domestic and international shows, as well as high-standard concerts and other artistic performances. Xiamen Philharmonic Orchestra regularly collaborates with world-renowned conductors and soloists to hold "Weekend Symphony" concerts, promoting refined music and enriching local cultural life.

## Major Sports Events

- Xiamen Marathon
- IRONMAN Xiamen Triathlon Games
- Xiamen-Kinmen Strait Crossing
- Strait Cup Sailing Race

### LINK

#### Xiamen Marathon

Launched in 2003, Xiamen Marathon is one of the most influential and internationally recognized marathon events in China. It has been an IAAF Gold Label Road Race for 13 consecutive years. In 2019, Xiamen Marathon received the Green Award from the Association of International Marathons and Distance Races (AIMS), becoming the first one in Asia and the seventh one in the world to receive such an honor. In 2021, Xiamen Marathon was certified by the World Athletics Federation as the "Elite Platinum Standard Event".

## “4+4+6” Modern Industrial System

Xiamen seeks to build a “4+4+6” modern system of industries with cascade development. To this end, Xiamen will optimize and strengthen four pillar industrial clusters (electronic information, machinery and equipment, commerce and trade logistics, and financial services), foster and expand four strategic emerging industries (biomedicine, new materials, new energy, and cultural tourism and creativity industries), and make forward-looking deployments for six future industries (3G semiconductors, future networks, cutting-edge strategic materials, hydrogen energy and energy storage, gene and biotechnology, and deep sea and aerospace development).



Mountains-to-Sea Trail



Romantic Seashore Tourism Line



Strait Grand Theater

### LINK

#### Mountains-to-Sea Trail

The Cloud Sea Line and the first phase of the Forest Sea Line, with a total length of about 41 km, have been completed. The 23km-long Cloud Sea Line starts from the cruise terminal and ends at Guanyinshan Dreamy Beach, linking up “eight mountains and three bodies of water”, including Yundang Lake, Huwei Mountain, Xianyue Mountain, Hubian Reservoir, Wuyuan Bay and Guanyinshan. The 18km-long first phase of the Forest Sea Line starts from Wuyuan Bay and ends at Dongshan Reservoir in Dongping Mountain, passing through Jinshan Mountain, Hubian Reservoir and Zhonglun Park. The Mountains-to-Sea Trail has been built taking advantage of the water bodies, mountain forests and other natural landscape resources in accordance with “green, ecological, environmentally friendly and high-tech” concepts. The design of the trail takes into consideration the features of the geographic environment, local culture, urban functions and spatial form, among other factors. The resulting leisure routes, nodes, sights and supporting facilities along the trail dovetail with the temperament of Xiamen as an international garden city. The trail blends perfectly into the landscape thanks to its modern minimalist and ecological design. Featuring different foliage and flowers in different seasons, the trail allows tourists to appreciate the beauty of Xiamen as a coastal metropolis with spectacular mountain views.

#### Romantic Seashore Tourism Line

A high-grade marathon track will be built along the seashore, and along the track, a number of sports-themed parks will be built to promote athleticism.

#### Strait Grand Theater

This theater serves as the permanent venue for the awards-presenting ceremony of the China Film Golden Rooster Awards. With a gross floor area of 92,000 square meters, the theater has a seating capacity for nearly 6,900 people.

## Four Pillar Industrial Clusters

### Electronic Information Industrial Cluster:

Development priorities: flat-panel displays, computer and communication equipment, semiconductors and IC, as well as the Internet of Things, information technology application innovation, AI, big data and cloud computing, block chain, meta-universe, industry application software, and other software and information services

### Mechanical and Equipment Industry Cluster:

Development priorities: electrical equipment, aviation maintenance and manufacturing, new energy vehicles and high-grade machine tools, precision instruments, and other intelligent manufacturing equipment

### Commerce and Trade Logistics Industrial Cluster:

Development priorities: trade in goods, trade in services, MICE, and other commerce and trade services, as well as cold-chain logistics, urban and rural distribution, intelligent logistics, green logistics, and other modern logistics

### Financial Services Industrial Cluster:

Development priorities: fintech, wealth management, green finance, shipping finance, and other special modern financial services

## Four Strategic Emerging Industries

### Biomedicine:

Development priorities: innovative medicine, medical devices, biomedical services, and emerging cutting-edge fields

### New Materials:

Development priorities: optoelectronic information materials, rare earth functional materials, new energy materials, high-performance membrane materials, etc.

### New Energy:

Development priorities: new energy batteries, photovoltaic, energy storage, smart grids, energy Internet, etc.

### Cultural Tourism and Creativity:

Development priorities: film and TV, Internet audio-visual, cultural tourism, creative design, animation and gaming, artwork, music, etc.

## Six Future Industries

### 3G Semiconductors:

Accelerating groundbreaking innovation for gallium nitride (GaN), silicon carbide (SiC), aluminum nitride (AlN), etc.

### Future Networks:

Accelerating groundbreaking innovation for 6G mobile communications, deep AI, new network architecture, quantum communications, etc.

### Cutting-Edge Strategic Materials:

Accelerating groundbreaking innovation for next-generation new energy materials, high-end electronic chemicals, cutting-edge optoelectronic information materials, advanced carbon materials, etc.

### Hydrogen Energy and Energy Storage:

Accelerating groundbreaking innovation for catalysts, membrane electrodes, hydrogen fuel cells and other hydrogen core materials and components, as well as hydrogen production technology, new energy storage technology, etc.

### Gene and Biotechnology:

Accelerating groundbreaking innovation for gene technology, precision therapy technology, synthetic biology technology, next-generation microbiome technology, regenerative medicine, biomedicine and AI crossover technology, microecology technology, etc.

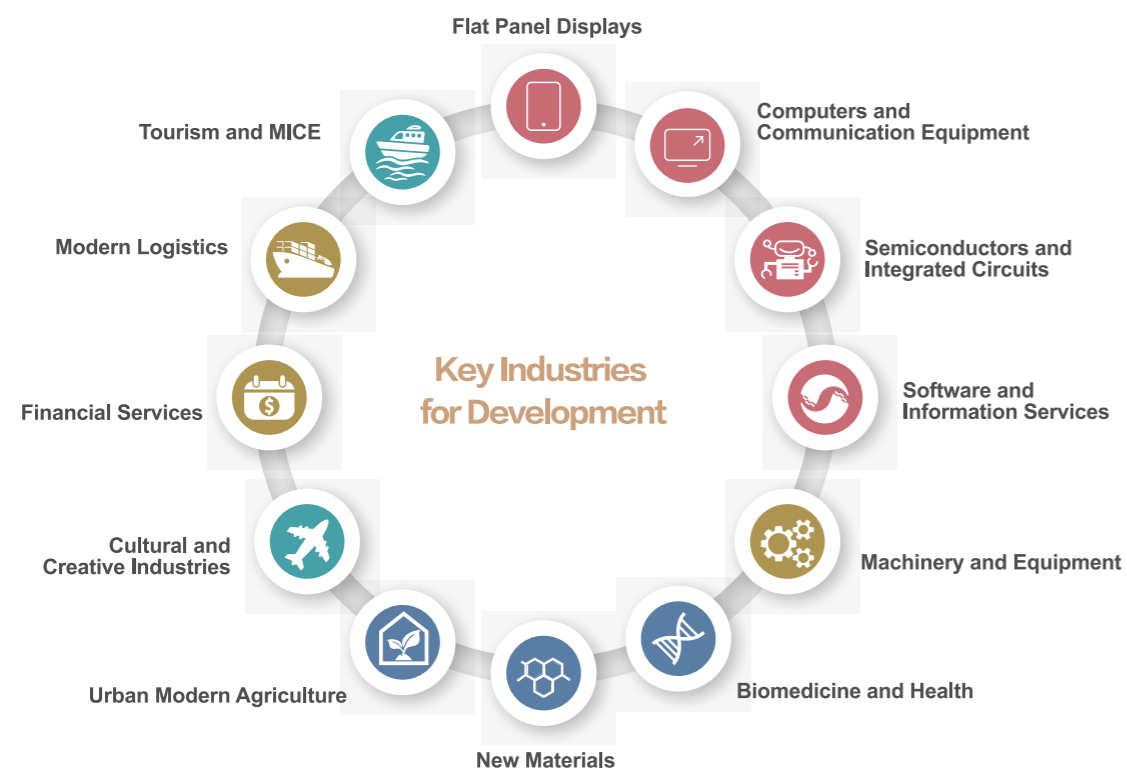
### Deep Sea and Aerospace Development:

Accelerating groundbreaking innovation for marine health and sustainable development technology, marine carbon sinks, marine information technology, deep-sea resource development, new-energy powered aircraft, new aero-engine technology, future air and space vehicles, etc.



## Key Industries for Development

In recent years, Xiamen has continuously promoted industrial transformation and upgrading and increased its efforts to attract investment, succeeding in securing a large number of high-magnitude industrial projects. As a result, the total output value of the city's industries has increased tremendously. In 2021, ten of the city's key industries for development exceeded RMB 100 billion in output value.



## Flat Panel Displays

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### Development Foundation

Xiamen is one of the regions in the Chinese mainland where the TFT-LCD industry is growing at a rapid pace. At present, Xiamen is the nation's only pilot city for optoelectronic display industrial clusters and the world's largest R&D and production base of touch screen modules. In 2021, the output value of Xiamen's TFT-LCD industry reached RMB 160.6 billion. Over the past two years, several major projects have been launched, including Tianma's 6G flexible AMOLED production line,

NEG's 3rd- and 4th-phase electric nitrate glass substrate projects, and TPK's wearable and 3D touch screen modules. A comprehensive industrial chain is now in place in Xiamen, covering every field from glass substrates, panels and modules to LCDs and complete machines. Representative enterprises include Tianma Microelectronics, Nippon Electric Glass, AUO, Darwin Precisions, AOC, TPK Holdings, TPK Touch Solutions, Hongxin Electron-Tech, etc.

### Development Priorities

- ◆ New types of display screens, such as Micro-LED, Mini-LED, LTPS, OLED, laser, flexible display devices, and 3D display products.
- ◆ New types of electronic components, such as optoelectronic devices, display driver chips, new types of electromechanical components, high-density printed

circuit boards, and flexible circuit boards.

- ◆ Core materials and key components for the production of display and touch products, such as glass substrates, filters, polarizers, ITO and alternative new materials, brightening films, diffusion films, and reflective film targets.

### Host Parks

Tongxiang High-Tech Town  
Torch (Xiang'an) Industrial Zone

### • Contact Information •

Responsible Department: Xiamen Torch High-Tech Zone Administrative Committee

Contact: Chen Xiaoxin

Phone: 0592-5380918



## Computers and Communication Equipment

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### Development Foundation

Xiamen is home to a large cluster of enterprises manufacturing computers, video conference systems, mobile phone lenses, micromotors, flexible circuit boards, Bluetooth and wireless access equipment, digital audio-visual equipment and vehicle communication, positioning and navigation devices, sensors, etc. The city also hosts many supporting and industrial-chain extension enterprises producing basic components, accessories and peripheral devices and providing IT services. Xiamen's shipments of computers, servers and

monitors are among the highest in China, and the city's computer brands are globally recognized. In 2021, the output value totaled RMB 137.5 billion. Representative enterprises include computer manufacturers Dell, Inspur and Shenzhou Kuntai; communication terminal developers and manufacturers Yealink and Yaxon Network; and electronic component makers Tongda, GSEO, Mektec, Hualian Electronics, Fuji Electric, Dial Electronic, and TDK.

### Development Priorities

◇ High-performance computers, including general-purpose servers, cloud computing servers, cloud storage equipment manufacturing, information innovation PC and servers, operating systems, databases, middleware and other underlying software, OA, ERP, office software, government applications and other application software, boundary security products, terminal security products and other information security products.

◇ Core devices, network equipment, wireless communication equipment, mobile terminal products oriented towards new-generation network technologies, such as

5G and IPV6; and core components and materials for gateways and equipment of the Internet of Things.

◇ Satellite communication, navigation, remote sensing equipment; robots, drones, autopilot systems, automatic control systems and other mid-range and high-end intelligent equipment.

◇ Wearable devices and intelligent home products; virtual reality and augmented reality technology R&D and intelligent devices.

### Host Parks

Tongxiang High-Tech Town  
Torch (Xiang'an) Industrial Zone  
Torch Huli Park

#### • Contact Information •

Responsible Department: Xiamen Torch High-Tech Zone Administrative Committee

Contact: He Kun, Zhou Changying

Phone: 0592-5380178/0592-5380179



## Semiconductors and IC

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### Development Foundation

Xiamen's semiconductor and IC industry comprises design, manufacturing, packaging, testing, equipment, materials and applications. The city is China's largest manufacturing and export base for high-end LED chips and light sources, and its output value totaled RMB 48 billion in 2021. Xiamen has been approved as a National "Corefire" Entrepreneurship and Innovation Base and a National IC Production-Education Integrated Innovation Platform. Major industrial platforms in the city include

Xiamen IC Design Public Service Platform, Xiamen (Haicang) Base EDA Platform for the National IC Shenzhen Industrialization Base, and Xiamen IC R&D Design Testing Center. Representative IC enterprises include Leadcore, San'an Integrated Circuits, Silan, Tongfu, Epiworld, PDMCX, Unisoc, SigmaStar, Uxfastic and Chipsun. Representative LED enterprises include San'an Optoelectronics, Changelight, Kaistar, Qiangli Jucai, and Gopro.

### Development Priorities

◇ IC design, packaging and testing, and manufacturing of advanced packaging boards.

◇ Characteristic process manufacturing oriented toward the Internet of Things, intelligent terminals, automotive electronics, intelligent power grids, industrial control, and other fields of application.

◇ R&D and manufacturing of 8-inch and larger IGBT, MOSFET and other power devices, MEMS devices, and 3G compound semiconductors.

◇ Etching machines, ion injectors, multi-wire sawing machines, automatic packaging systems, automatic wafer testers, CVD, PVD, CMP, and other critical equipment for semi-conductor manufacturing.

◇ Manufacturing of silicon epitaxial wafers, targets, photoresists, high-purity chemical reagents, bonding wires, and plastic sealing materials.

◇ R&D and manufacturing of LED lighting, Micro/Mini LED displays and their epitaxial wafers, chips, packaging, and other high-end products.

### Host Parks

Tongxiang High-Tech Town  
Torch (Xiang'an) Industrial Zone  
Torch Huli Park  
Xiamen Software Park  
Xiamen Science & Technology Innovation Park  
Haicang Information Industry Park  
Haicang IC Design Park (Xiamen Center)  
Xiamen Cross-Strait IC Free Trade Zone Industry Base

#### • Contact Information •

Responsible Department: Xiamen Municipal Bureau of Industry & Information Technology

Contact: Liu Yuxiang

Phone: 0592-2896743

## Software and Information Services

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for preferential policies



### Development Foundation

Xiamen ranks among China's top 14 software cities, leading the nation in many segments of the industry, including animation and gaming, the Internet, information security, big data, and AI. The city is home to six of China's top 100 software enterprises, as well as eight of the nation's top 100 Internet enterprises. Xiamen Software Park has been rated "five-star" by the Ministry

of Industry and Information Technology for its overall development quality. The Park has been approved to build the China Intelligent Audio-Visual Industry Base and the National Digital Service Export Base. In 2021, the revenue reached RMB 136.8 billion. Representative enterprises include Meiya Pico, Yealink, Meitu, Meiyou, Ropeok, YLZ, ZY Soft, and Reconova.

### Development Priorities

◇ Software R&D and design: software development, IC design, and embedded system design, and other technical development services.

◇ Information technology services: new-generation information technology services, such as the Internet, cloud computing, big data, AI, and blockchain.

◇ Digital content services: animation and gaming,

digital audio-visual, digital publishing, digital new media, and other cultural and creative services.

◇ New infrastructure: 5G, the Internet of Things, the Industrial Internet, data center and other information infrastructure, as well as intelligent transportation, smart energy, and other converged infrastructure.

### Host Parks

Xiamen Software Park

East Sea Rim Cloud Valley

East Science & Technology Innovation Park

Maluan Bay New Town Area

Meifeng Innovation Valley

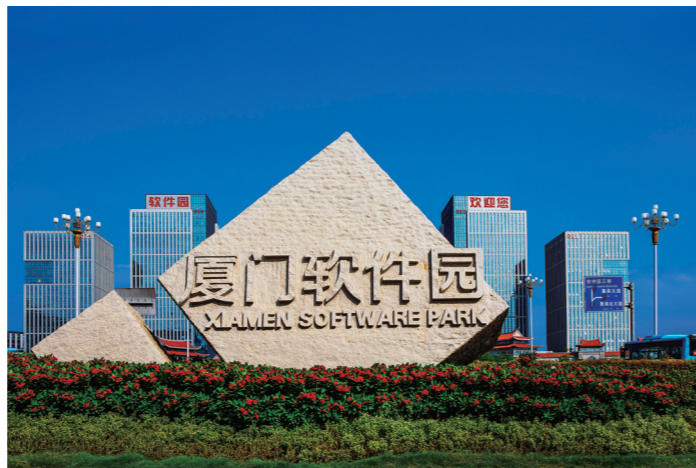
Xiang'an Digital Economy Industrial Park

#### • Contact Information •

Responsible Department: Xiamen Municipal  
Bureau of Industry & Information Technology

Contact: Han Shaobing

Phone: 0592-2896585



## Machinery and Equipment

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### Development Foundation

Xiamen's machinery and equipment industry comprises automobiles, electrical equipment, aircraft maintenance, and general and special equipment manufacturing. In 2021, its output value totaled RMB 111 billion. King Long Motor leads the nation in the market share and technological standard of large and medium-sized passenger vehicles. CATL, which holds the largest share of the domestic market for vehicle power batteries, and CALB, which holds the third largest share of the market, have both launched investment projects in Xiamen. ABB and Schneider, two global giants of electrical equipment, lead the nation in the

production capacity and market share of high-, medium- and low-voltage power transmission and distribution equipment. KELONG has held the largest share of the domestic-brand UPS market for many years. Xiamen Taikoo is Asia-Pacific's top provider of maintenance services for large commercial aircrafts in terms of scale and technological standard, while STATCO is the world's No. 1 third-party maintenance service provider. Xiamen is currently China's largest one-stop aircraft maintenance base. Representative enterprises include King Long Motor, ABB, Schneider, KELONG, Taikoo, STATCO, Xiamen CATL, CALB, XSI, and Linde Forklift Trucks.

### Development Priorities

◇ Manufacturing of new-energy complete passenger vehicles, and supply of related software and hardware.

◇ Intelligent power transmission and distribution equipment, complete systems and key components and modules, and research institutes of electrical equipment standards and tests.

◇ Commercial aircraft cabin remodeling, engine overhaul, landing gear maintenance, engine disassembly parts remanufacturing, aircraft auxiliary manufacturing, aircraft equipment, system and application industrial-

ization.

◇ Environmental protection machinery and other new types of engineering machinery, intelligent electric control systems, wet-type brake drive axles, and other key components.

◇ Automotive lithium-ion power battery and cathode materials, diaphragm, electrolyte, conductive agent, aluminum-plastic film, dispersant, binder, and other supporting industries.

### Host Parks

Jimei Mechanical Industry Concentrated Zone

Torch Power Transmission & Distribution Industrial Base

Haicang Paitou Shipbuilding Industrial Park

Aviation Industrial Park

Airport Industrial Zone

Tongxiang High-Tech Town

#### • Contact Information •

Responsible Department: Xiamen Municipal  
Bureau of Industry & Information Technology

Contact: Xue Zhongwei

Phone: 0592-2896584



## Biomedicine and Health

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### Development Foundation

Xiamen is a characteristic industrial base of biology and new medicine under the nation's Torch Plan. The city's biomedicine and health industry has nine development focuses, including innovative drugs, high-performance medical devices, high-value functional food, biological manufacturing and biological breeding, and emerging marine biotechnology. The biomedical industry has been included in the nation's first batch of strategic emerging industrial clusters. In 2021, the output value totaled RMB 91.6 billion, with 1,000-plus enterprises

specializing in biomedicine and health. Xiamen boasts the world's first hepatitis E vaccine, China's first long-acting interferon – Peginterferon, and the world's third and China's first bivalent cervical cancer vaccine. Representative enterprises include Innovax Biotech, Amoytop Biotech, Double Medical, InTech Products, Kingdomway, AmoyDx, LP Pharma, DS Biotech, Zeesan Biotech, HITECK, KingMed Diagnostics, and HybriBio Medical Laboratory.

### Development Priorities

◇ Innovative drugs and high-end preparations: new vaccines, protein and peptide drugs, antibody drugs and micro-ecological preparations and other biological products, innovative small molecule drugs, small nucleic acid drugs, targeted drugs, and improved new drugs.

◇ Medical devices: immuno-diagnosis, molecular diagnosis, POCT and other in-vitro diagnostic reagents and core raw materials, as well as new-generation fully automated diagnostic equipment; various types of artificial organs, joints and other high-end medical devices; telemedicine equipment, intelligent medical systems, health equipment, etc.

◇ Cutting-edge biomedical technology: biomedical AI, cutting-edge life-science cross-fertilization technology, tumor immunotherapy, cell therapy, gene therapy, and other cutting-edge biological treatment technology.

◇ Biomedical industry services: professional medical testing laboratories, medical imaging diagnosis centers, pathology diagnosis centers, and other third-party testing services and biomedical CXO service enterprises.

◇ Emerging marine biotechnology, high-value functional food and cosmetics, health services, bio-manufacturing, bio-breeding, etc.

### Host Parks

Haicang Biomedical Park

Xiang'an Digital Economy Industrial Park

Xiamen Innovation & Entrepreneurship Park

#### • Contact Information •

Responsible Department: Xiamen Municipal  
Bureau of Science & Technology

Contact: Huang Ju, Huang Kai, Guo Jiaxiang

Phone: 0592-6881507/17602188737  
0592-788688

## New Materials

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### Development Foundation

Xiamen's new material industry is focused on special metal materials, inorganic nonmetallic materials and advanced polymer materials; it covers optoelectronic information materials, alternative-energy materials, and advanced carbon nanomaterials. The new functional material industry has been included in the national strategic emerging industrial clusters. In 2021, the output value totaled RMB 107.4 billion. Major higher-education and research institutions in Xiamen include Xiamen University, Huaqiao University, Xiamen University of Technology, Xiamen Materials Academy of CSIC No. 725

Institute, and the CAS Xiamen Rare Earth Materials Institute. Moreover, there are 34 corporate technology centers (including eight at the national level and eight at the provincial level), as well as eight engineering technology research centers (including five at the national level and three at the provincial level) and 23 key laboratories. Representative enterprises include Xiamen Tungsten, Xiamen Tungsten New Materials, Xiashun Holdings, Hengkun New Materials, Dangsheng New Materials, Xiamen Changsu, HMT (Xiamen) New Technical Materials, and Yanjan New Materials.

### Development Priorities

◇ New functional materials, including new metal functional materials, rare earth functional materials, new membrane materials, functional glass and new optical materials, semiconductor materials, alternative-energy materials, and functional polymer materials.

◇ Structural materials, including high-performance non-ferrous metal and alloy materials, engineering plastics and synthetic resins.

◇ High-performance composites, including high thermal-conductivity composites, high-performance fibers and composites, metal matrix composites and ceramic matrix composites.

◇ Cutting-edge materials, including ultra-high-power graphite electrodes, carbon nanomaterials such as

graphene and fullerenes, superalloys, shape memory alloys, liquid metals, metals and polymer-based additive manufacturing materials, superconducting materials, self-repairing materials, intelligent bionic and metamaterials.

◇ R&D and development of low-cost preparation and application technology for carbon nanotubes, metal surface grain nano-crystallization treatment technology, nano-powder industrialization technology, and nano-coating preparation technology.

◇ Innovation and entrepreneurship services for renowned research institutes, professional incubators and testing, inspection and certification institutions related to new materials.

### Host Parks

Tongxiang High-Tech Town

Torch (Xiang'an) Industrial Zone

Haicang Taiwanese Investment Zone

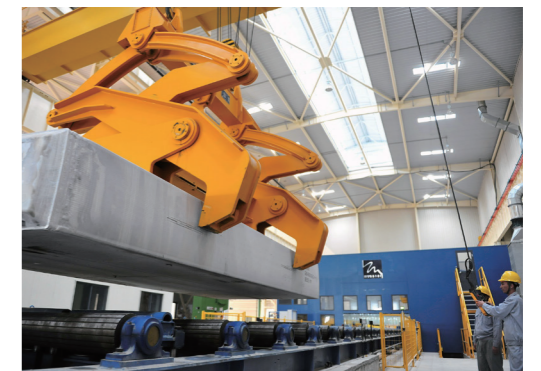
Torch Specialized Incubator for New Graphene Materials

#### • Contact Information •

Responsible Department: Xiamen Municipal  
Bureau of Industry & Information Technology

Contact: Liu Yuxiang

Phone: 0592-2896743





## MICE



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## New Materials



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## Development Foundation

Xiamen-hosted CIFIT, Stone Exhibition and Buddhist Items & Crafts Fair are among the world's largest trade events in their respective sectors. Xiamen has also hosted various high-level conferences, such as the BRICS Summit and the Straits Forum. Xiamen ranks among China's Top 10 Cities for MICE and China's Top 10 Glamorous Conference Destination Cities. In 2021,

Xiamen hosted 104 exhibitions with floor space totaling 1.263 million square meters, as well as 2,981 meetings and conferences with 571,300 participants. The revenue totaled RMB 17.459 billion. Representative enterprises include Xiamen C&E Group, ITG MICE, Jinhongxin Exhibition, Phoenix Creativity, and C&D International Travel Agency.

## Development Priorities

- Specialized exhibitions and international exhibitions
- Large-scale high-level meetings and conferences
- Integrated service providers for MICE

## Host Parks

Convention & Exhibition Center Area  
Xiang'an New Town Area

### • Contact Information •

Xiamen MICE Official Website:  
[www.xmmice.cn](http://www.xmmice.cn)

Responsible Department: Xiamen Bureau of  
Convention & Exhibition Affairs

Contact: Wang Fulong

Phone: 0592-2859880

## Development Foundation

Xiamen contains more than 100 scenic areas, including 21 Class A ones. In 2021, Xiamen recorded 89.4 million domestic and international tourist arrivals, with tourism revenue totaling RMB 130.1 billion. There are 2,553 hostels and hotels in Xiamen, including 48 star-rated hotels and 35 five-star or equivalent high-end

hotels. The city has 486 travel agencies, including five for Taiwan tours and 47 for overseas tours. Representative enterprises include C&D China Travel, Xiamen Tourism Group, Astro Ocean Cruise, Fantawild, and Huaxia Cultural Tourism Group.

## Development Priorities

- Core tourist attractions: theme parks, high-grade scenic areas, large-scale tourism experiencing bases, tourism complexes, etc.
- New forms of tourism business: cruise ships, yachts, sailboats, RV campsites, research tours, recuperation, sea recreation experiencing, etc.
- Culture-tourism fusion: tourism performing arts, film and TV tourism, intangible cultural heritage tourism, cultural tourism, red tourism, etc.
- Rural tourism: rural leisure vacation, characteristic towns, pastoral complexes, etc.
- High-end accommodation industry: international high-end accommodation brands, boutique theme

hotels, boutique family inns, high-end hotel chains, etc.

- Smart tourism: OTA enterprises and tourism enterprises operating with 5G, AI, big data, mobile payment and related technologies.

### • Contact Information •

Responsible Department: Xiamen Bureau of  
Culture & Tourism

Contact: Wang Yiran, Yang Peng

Phone: 0592-5371987/0592-5371927





## Modern Logistics

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### Development Foundation

Xiamen has emerged as Southeast China's regional hub for land, sea and air transport. The city is speeding up the construction of an international integrated transportation hub and a national port-type logistics hub. In 2021, the revenue of the logistics industry totaled RMB 152.7 billion, the port cargo throughput reached 227

million tons, and the port container throughput totaled 12.04 million TEUs, ranking 7th nationally and 13th globally. Representative enterprises include Port Development, C&D Logistics, ITG Tidak Logistics, Xiangyu Super Chain, Sinotrans, COSCO Logistics, Haitou Supply Chain, and Justsun Supply Chain.

### Development Priorities

◇ Industry development platforms combining procurement trade, logistics distribution, supply chain financial settlement and regional operation management headquarters.

◇ International and domestic transshipment, procurement distribution, cross-border e-commerce logistics, international shipping services and other port logistics.

◇ Intercity and urban-rural logistics distribution for public welfare, cold chains and medicines.

◇ Joint logistics for manufacturing, trade and finance.

◇ Regional joint logistics for Taiwan, Southeast Asia, and central and western parts of China.

### Host Parks

Xiang'an International Airport Logistics Park

Haicang, Dongdu, Qianchang, Tong'an and Xiang'an Logistics Industry Agglomeration Zones

#### • Contact Information •

Responsible Department: Xiamen Coordination Group Office for Modern Logistics Industry Development

Contact: Zhang Qiuhua

Phone: 0592-2852928

## Financial Services

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### Development Foundation

Focusing on the goal of building itself into a financial powerhouse, Xiamen is speeding up the construction of a regional financial center and redoubling its efforts to bring in all sorts of financial institutions, develop characteristic industries such as fintech, and build a modern international fintech city. In 2021, the total revenue reached RMB 190.9 billion. Xiamen has been approved by the State Council to build a cross-strait regional financial service center and to pilot cross-strait currency exchange, trade settlement and clearance, market access for Taiwan-funded financial institutions, and cross-strait insurance cooperation. Xiamen is home to

274 licensed financial institutions engaged in banking, securities and insurance; 19 corporate financial institutions; nearly 1,000 financial institutions engaged in small loans, financial leases, equity investment, financing guarantee and fintech; and 99 domestically and globally listed companies. The city has created a diversified financial service system with wide-ranging functions and a high level of operating efficiency. Representative enterprises include Xiamen Bank, Xiamen International Bank, Xiamen Rural Commercial Bank, Great Wall Glory Securities, King Dragon Life, Fubon Property Insurance, Jinyuan President Securities, etc.

### Development Priorities

◇ Financial institution headquarters, specialized subsidiaries, regional branches and characteristic financial divisions, and dedicated capital business institutions

◇ Private equity investment funds, small loans, financing guarantees, financial leases, commercial factoring, and other local financial institutions

◇ Supporting financial service institutions

◇ Fintech and R&D institutions

◇ Gold industry

### Host Parks

Cross-Strait Financial Center Area

Xiamen Area of Fujian Pilot Free Trade Zone

Gudishi Fund Town

Fintech Industrial Park

Xinglin Bay Fund Agglomeration Zone

Strait Gold Jewelry Industrial Park

#### • Contact Information •

Xiamen Municipal Financial Regulatory Bureau (Xiamen Financial Work Office)

Contact: Huang Shaoyang

Phone: 0592-2853823

Xiamen Cross-Strait Financial Center Area Headquarters

Contact: Ma Yiyao

Phone: 0592-5138318



## Cultural and Creative Industries

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### Development Foundation

Xiamen's film and TV industry, intelligent audiovisuals, digital content, creative design and other core content industries have advanced by leaps and bounds, and the agglomeration of high-end artwork businesses has increased significantly. Xiamen has also been included in China's first batch of national cultural export bases, has been approved to build the China Intelligent

Audio-Visual Industry Base, and has become the permanent host city of the China Golden Rooster and Hundred Flowers Film Festival. In 2021, the revenue totaled RMB 190 billion. Representative enterprises include G-bits, 4399, Read at Ten, ByteDance, Base Media, Migu Animation, Daylight Entertainment, and Blanc.

### Development Priorities

◇ The film and TV industry, including the creation, shooting, production, distribution and screening of film and TV works, as well as film and TV finance, film and TV MICE, and other integrated services.

◇ The Internet audio-visual industry, including intelligent audio-visual content production, technical services, platform operation, education and training, copyright trading, terminal manufacturing, and other services.

◇ The cultural tourism industry, including services such as special tourism, shopping districts for cultural tourism, personalized tourism, intelligent tourism, etc.

◇ The creative design industry, including industrial design, fashion design and other professional design.

◇ The animation and gaming industry, including facility construction, technology R&D, content production, festivals and exhibitions, game export and other services.

◇ The artwork industry, including artwork creation, artwork trading, platform construction, comprehensive services for artworks, etc.

◇ The music industry, including content creation, facility construction, branding events, platform construction and other services.

### Host Parks

China (Xiamen) Intelligent Audio-Visual Industry Base  
Xiamen Film & TV Shooting Base  
Jimei Film & TV Industry Park  
Maritime Silk Road Artwork Center  
Strait Architectural Design Cultural & Creative Industry Park  
Longshan Cultural & Creative Park  
Huli Creative Industry Park  
Huaqiang Cultural Technology Industry Park

#### • Contact Information •

Responsible Department: Xiamen Leading Group Office for Cultural Development & Reform

Contact: Li Changfu, Luo Huining

Phone: 0592-2893781/0592-2893790



## Urban Modern Agriculture

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### Development Foundation

Xiamen's urban modern agriculture comprises planting, animal husbandry, agricultural and sideline products, food processing, rural tourism, and ecological leisure agriculture. The city's seed and seedling industry has developed rapidly, resulting in four major brands relating to vegetables, fruits, flowers and prawns. Rural tourism has boomed. Eleven villages in the city have

been awarded the title of "Beautiful Leisure Village of China". In 2021, the revenue totaled RMB 110 billion. Representative enterprises include Yinlu Food, Anjoy Food, Mingsui Grain & Oil, Yinxiang Group, Ruyiqing Group, China Green, Fuhuida Fruits & Vegetables, Haijia Flour, China Tea Xiamen, Empereur Tea, and Paili Holdings.

### Development Priorities

◇ Seed and seedlings, including vegetables, fruits, flowers, and aquatic products.

◇ Planting and breeding, primarily production of main agricultural products.

◇ Processing of agricultural products, including manufacturing of canned beverages and processing of grain, edible oil, meat products, aquatic products, fruits,

vegetables, and feeds.

◇ Logistics and services relating to agricultural products, including wholesale markets, sales terminals, cold-chain logistics, and agricultural conventions and exhibitions.

◇ Leisure agriculture and rural tourism, including sightseeing and leisure agriculture, and rural tourism.

### Host Parks

Tong'an Fujian-Taiwan Agricultural Integrated Development (Seed and Seedling) Industrial Park

South Fujian Agricultural Byproduct Logistics Center

Xiangshan/Damaoshan/Zhuba Wuxian Leisure Agriculture Areas

#### • Contact Information •

Responsible Department: Xiamen Municipal Bureau of Agriculture & Rural Affairs

Contact: Yu Junshuo

Phone: 0592-2892315





## New Economy

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## Headquarters Economy

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## Development Foundation

The development of new economy in Xiamen is focused on the digital economy, the platform economy and the intelligent economy. The city actively fosters new forms and models of business, and strives to cultivate and attract new economic enterprises with a high degree of intelligence, sound service functions and an orientation toward technology.

## Host Parks

East Sea Rim Cloud Valley  
Xiamen Software Park  
Kaiyuan Innovation Community  
East Science & Technology Innovation Park  
Maluan Bay New Town Area  
Meifeng Innovation Valley

## Development Foundation

Xiamen supports the development of international corporate headquarters, regional headquarters for southeast China, functional headquarters and growth headquarters oriented toward the Maritime Silk Road.

Vigorous efforts are made to bring in Fortune Global 500 companies, multinational corporations, industry-leading companies, and gazelle companies.

## Host Parks

North Hubin Road Super Headquarters Base  
Cross-Strait Financial Center  
Guanyinshan Business Operation Center  
Wuyuan Bay Business Operation Center  
Xinglin Bay Business Operation Center  
Haicang Bay, Maluan Bay, East Sea Rim, and other off-island emerging business centers

### • Contact Information •

Responsible Department: Xiamen Development & Reform Commission/Xiamen Municipal Bureau of Finance

Contact: Ye Minqi, Wu Zhen

Phone: 0592-2896149, 0592-2858172

### • Contact Information •

Responsible Department: Xiamen Development & Reform Commission

Contact: Ye Minqi

Phone: 0592-2896149



## Channeling Private Capital into the Public Service Sector

### Education

#### Investment Priorities

High-level modernized international senior high schools, secondary vocational schools, and kindergartens

World-class universities at home and abroad setting up applied discipline institutions

#### • Contact Information •

Responsible Department: Xiamen Municipal Bureau of Education

Contact: Xu Guifang

Phone: 0592-2667781

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### Sports

#### Investment Priorities

High-level sports events of prestigious brands

High-level sports clubs

Construction and operation of sports facilities

#### • Contact Information •

Responsible Department: Xiamen Municipal Bureau of Sports

Contact: Zhuo Yunshu

Phone: 0592-5114853

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### Medical and Health Care

#### Investment Priorities

Characteristic specialties, medical care, medical rehabilitation, and other new forms of medical services; high-level characteristic social medical brands. Exploring new models of Internet plus health, such as data cleaning, integration and desensitization, health and medical information, AI-assisted diagnostic services, and other industries.

#### • Contact Information •

Responsible Department: Xiamen Municipal Health Commission

Contact: Zhang Xiaoying

Phone: 0592-2073569

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### Medical and Health Care

#### Investment Priorities

High-end eldercare service products and rural rehabilitation service projects

Professional home-based community eldercare services, including eldercare centers, home-based community eldercare service stations, rural "happiness homes", and "elder dining tables"

"Internet Plus" intelligent pension service enterprises, aging product enterprises, pension service personnel training institutions, etc.

#### • Contact Information •

Responsible Department: Xiamen Municipal Bureau of Civil Affairs

Contact: Bai Jinkun, Fang Zhangcheng

Phone: 0592-2892077, 0592-2892076

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Distribution Map of  
Key Areas for Investment

## Jimei New Town

It has a plot area of 77.7 sq. km and is focused on developing software and information, commerce and trade, cultural performing arts and tourism, and machinery and equipment manufacturing, among other industries.

## One Core

Xiting Central Area has a plot area of 30.92 sq. km and is focused on developing commerce and trade, finance, cultural performing arts and tourism, etc.

## Two Zones

Xiamen North Railway Station Zone has a plot area of 8.45 sq. km and is focused on developing automobile trade, business offices, etc. Xinglin Old Industrial Zone has a plot area of 21.1 sq. km and is focused on developing commerce and trade, the film and TV industry, high-end manufacturing, etc.

## Two Parks

The Software Park Phase III has a plot area of 8.13 sq. km and is focused on big data, AI, digital creativity, e-commerce, smart city and industry applications, mobile Internet and other fields. The Mechanical Industry Concentrated Zone has a plot area of 9.1 sq. km and is focused on developing machinery and equipment manufacturing and other industries.

## Maluan Bay New Town

It has a plot area of 45 sq. km and is focused on developing life health, the intelligent industry, modern logistics, commerce, trade, culture, tourism, etc. It comprises:

## The Northern Intelligent Sci-Tech Industrial Park

which has a plot area of 1.76 sq. km and is focused on developing high-level regional headquarters, AI technology applications, software and information services, 5G equipment and applications, as well as advanced industrial Internet, high-end intelligent manufacturing and other industrial projects;

## Qianchang Railway Large-Scale Freight Yard and Qianchang Logistics Park

which have a plot area of 3.53 sq. km and are focused on developing procurement trade, logistics distribution, supply chain finance, and regional operating headquarters.

## Headquarters Clustering Area

"One Base with Multiple Centers": North Hubin Road Super Headquarters Base, Cross-Strait Regional Financial Center, Guanyinshan-Wuyuan Bay Business Operation Center, Haicang Bay, Maluan Bay, Xinglin Bay, East Sea Rim New Town, East Sports Convention & Exhibition New Town, Aviation New Town, and other new business centers off Xiamen Island. The priority is to bring in large-scale domestic and overseas corporate headquarters, regional headquarters, and functional headquarters.

## Tong'an New Town Area

It covers a land area of 35.1 sq. km and a sea area of 90 sq. km., and is intended to become a typical internationalized and modernized new district featuring high-quality development and enchanting landscapes, as well as a hub for innovation and entrepreneurship, and a highly livable and pro-business bay area. It comprises:

## The East Sea Rim Cloud Valley

which has a plot area of 0.17 sq. km and is focused on developing the triple-new economy (new industries, new forms of business, and new models of business), with considerations to the development of the science and technology service industry;

## Yincheng Zhigu (Silver City Intelligent Valley)

which has a plot area of 0.31 sq. km and is focused on developing R&D and design, information services, culture, tourism, sports, corporate headquarters, education, training, etc.;

## Meifeng Innovation Valley

which has a plot area of 0.23 sq. km and is focused on accommodating high-level regional corporate headquarters or industrialization platforms and developing software and information, IoT, network security, big data and AI, among other emerging industries.

## Tongxiang High-Tech Town Area

It has a plot area of 46.8 sq. km. The Tong'an area has a total plot area of about 35 sq. km and is focused on new-generation information technology, new materials, new energy, and high-end equipment manufacturing industries. The Xiang'an area has a total plot area of about 11 sq. km and is focused on IC, display panels, LED and microelectronics, among other high-tech industries.

## Airport Area

It has a plot area of 53.11 sq. km, comprising the airport and Dadeng, Caicuo and Lianhe areas in the north part of Xiang'an. This airport area is focused on building a three-dimensional industrial system composed of air transport, aviation science innovation and the modern service industry. Its nine development priorities include air transport services, air cargo logistics, aviation maintenance, aviation manufacturing, air sci-tech manufacturing, cultural tourism and leisure, supporting living facilities, international trade and the headquarters economy.

## Xiamen Area of Fujian Pilot Free Trade Zone

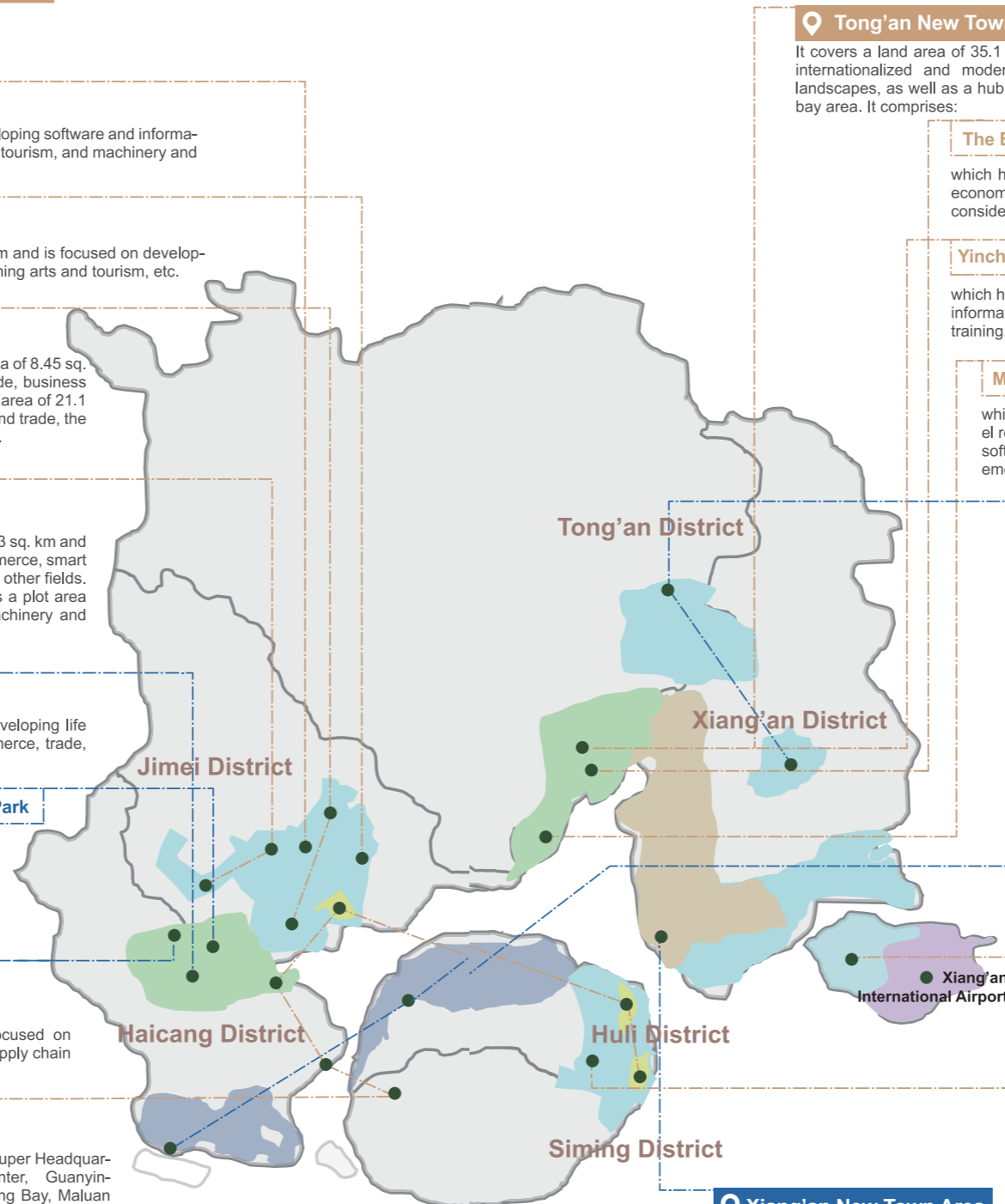
It has a plot area of 43.78 sq. km, comprising two major functional parks: the core area of the Cross-Strait Trade Center, which has a plot area of 19.37 sq. km, and the Haicang port area of Xiamen International Shipping Center, which has a plot area of 24.41 sq. km. This area is focused on developing aviation services, international trade, shipping logistics, cross-border e-commerce, financial services, cultural trade and services, IC R&D and design, the headquarters economy, and the high-end manufacturing industry.

## Cross-Strait Regional Financial Center

It has a plot area of 23 sq. km and is focused on the financial offices and the headquarters economy as its core functions. The Center will also support business and commercial services and vigorously promote emerging financial industries such as fintech, wealth management, green finance, etc.

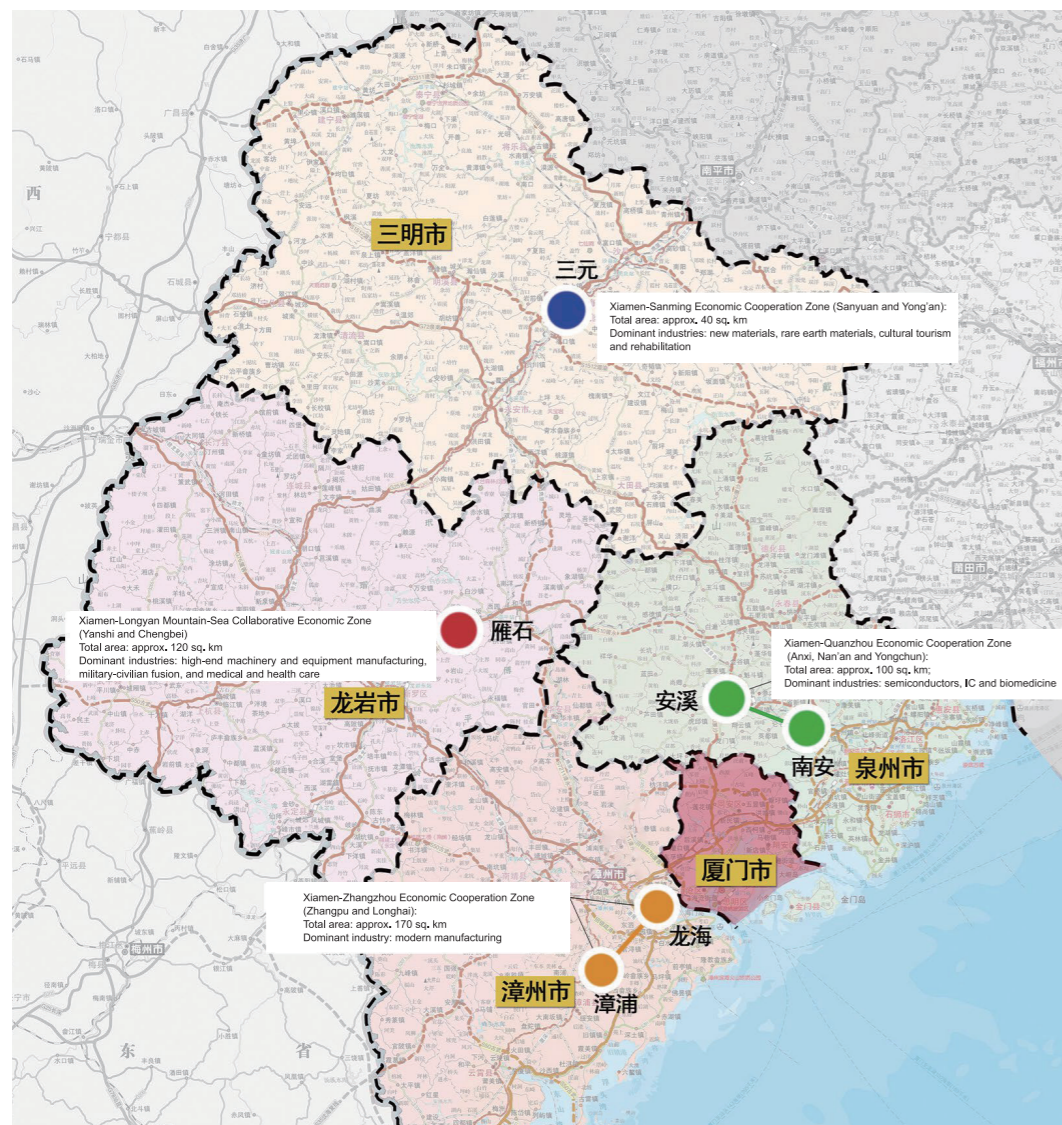
## Xiang'an New Town Area

It is located on the central axis of the development around Xiamen Bay, forming a major part of the "Eastern Bay Area" in the urban spatial structure of "One Island, Two Bays and Multiple Clusters". Among them, the East Sports MICE New Town area is intended to build "two stadiums and two halls" and the new Convention and Exhibition Center, focusing on developing MICE venues and the sports and cultural tourism industries.



## SPATIAL LAYOUT OF COORDINATED DEVELOPMENT IN SOUTHWEST FUJIAN

The CPC Fujian Provincial Committee and the Fujian Provincial Government have designated Xiamen as the leader in promoting the collaborative development of Xiamen, Zhangzhou, Quanzhou, Sanming and Longyan cities. Spearheading the regional development, Xiamen has set out to build an industrial coordination system centered on industrial chains and value chains. The system will be characterized by gradient development, sound division of labor, and mutually complementary advantages.



Spatial Layout of Coordinated Development in Southwest Fujian

## LAND USE FOR INDUSTRIAL PROJECTS

### Investment Intensity and Land Output Rate

Industry	Investment Intensity (RMB millions per hectare)		Land Output Rate (RMB millions per hectare)	
	Control Value	Recommended Value	Control Value	Recommended Value
Computer, communication and other electronic equipment manufacturing	53-64	68-83	105-160	135-208
Automobile manufacturing	42-54	55-70	86-150	112-190
Electrical machinery and equipment manufacturing	39-42	50.7-54	75-120	98-155
General equipment manufacturing	38-41	54-57	48-119	62-155
Special equipment manufacturing	38-42	50-55	60-70	79-98
Non-ferrous metal smelting and rolling	39-40	54-55	56-110	78-154
Non-metallic mineral products	39	54	67	93
Chemical fiber manufacturing	32-54	42-76	62-80	81-112
Rubber and plastic products	34	44	65	85
Pharmaceutical manufacturing	48-67	72-100	60-97	90-145
Tobacco products	38	57	100	150

Note: The investment intensity of fixed assets and the land output rate shall not be lower than the control value for the industry, and projects reaching the recommended value will be given priority in land supply.

Floor Area Ratio and Average Land Tax Revenue

Industry	Floor Area Ratio	Average Land Tax Revenue (RMB millions per hectare)
Computer, communication and other electronic equipment manufacturing	2.0	6–6.75
Automobile manufacturing	1.2	6–7
Electrical machinery and equipment manufacturing	1.3	6.75–7
General equipment manufacturing	1.2	3–5.25
Special equipment manufacturing	1.2	5.25–5.3
Non-ferrous metal smelting and rolling	1.2	3.5–5.9
Non-metallic mineral products	1.2	3
Chemical fiber manufacturing	1.5	3–4.3
Rubber and plastic products	1.5	3
Pharmaceutical manufacturing	1.5	3.25–5.5
Tobacco products	1.6	45

Note: Based on the Xiamen Construction Land Control Standards for Industrial Project (2020 Edition) (XM Gov. Ofc. [2020] No. 35)

LAND USE FOR  
HEADQUARTERS PROJECTS

Qualified enterprises are encouraged to individually or jointly (excluding real estate development enterprises and no more than two) apply for headquarters land for the construction of office premises, and the land price of a headquarters project can be set at 85% of the assessed market value of the land but not lower than the benchmark land price.

LAND USE FOR LOGISTICS PROJECTS

Control indicators for floor area ratios: In principle, the floor area ratio for logistics land use shall not exceed 3.0 and shall meet the following requirements:

- 1.For agricultural and sideline-product and cold-chain logistics projects, the floor area ratio shall not be lower than 1.5 if the project is located in Siming or Huli District, or 1.2 if the project is located in any other district;
- 2.For industrial warehousing and transport logistics projects, the floor area ratio shall not be lower than 1.8 if the project is located in Siming or Huli District, or 1.5 if the project is located in any other district;
- 3.For commercial warehousing logistics projects, the floor area ratio shall not be lower than 2.0 if the project is located in Siming or Huli District, or 1.5 if the project is located in any other district;
- 4.For hub supporting logistics facilities such as port wharfs and airport and railway freight yards, the floor area ratio shall not be lower than 0.8 if the project is located in Siming or Huli District, or 0.5 if the project is located in any other district.

Building coefficient for logistics land use  $\geq 50\%$  (excluding land use for hub supporting logistics facilities such as port wharfs and airport and railway freight yards)  
Green space rate for logistics land use  $\leq 15\%$

Note: Based on the Xiamen Construction Land Control Standards for Industrial Project (2020 Edition) (XM Gov. Ofc. [2020] No. 35)



## Human Resources

### Higher Education

Xiamen is home to 18 tertiary institutions, including Xiamen University, Huaqiao University, Jimei University and Xiamen University of Technology, with 220,400 enrolled students and 43,800 graduating students. In the 2021-2022 academic year, these institutions admitted 57,500 students and had 39,500 enrolled graduate students.

### Vocational Education

There are 21 city-level secondary vocational schools (including eight technical schools) with 61,500 enrolled students, ensuring a multi-level skilled workforce for the city's industries.

### Scientific Research Institutions

Type	Quantity
High-Tech Enterprises	2,815
"Little Giants" Tech Enterprises	236
Incubators for Tech Enterprises	46
National-, Provincial- and Municipal-Level Key Labs	137
Engineering Technology Research Centers	128
Corporate Technology Centers	229
National Postdoctoral Research Workstations	33

### Salary Costs

In 2020, the average monthly salary of active employees in urban non-private workplaces in Xiamen was RMB 9,046. The minimum monthly salary is RMB 2,030, effective as of April 1, 2022.

### Social Insurance Costs

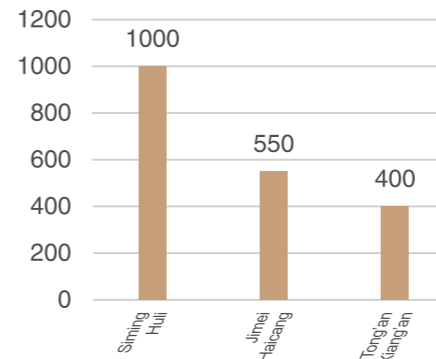
2021 Xiamen Housing Provident Fund contribution rates  
Percentage of contributions by enterprises  
Housing Provident Fund: 5%-12%



## Land Costs

### Benchmark Industrial-Use Land Prices

Benchmark Industrial-Use Land Prices in Xiamen's Districts (RMB/sq. m)



### Industrial Workshop Rents

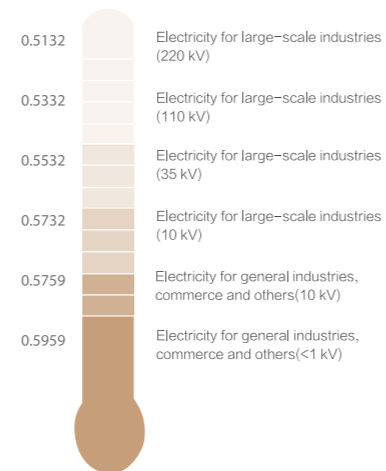
(RMB/sq. m/month)

Huli	25–45
Jimei	13–35
Haicang	15–35
Tong'an	13–35
Xiang'an	10–26
Free Trade Zone	15–35
Torch High-Tech Zone	15–35

## Energy Costs

### Power Supply

The reliability rate of urban power supply in Xiamen stood at 99.9914%, the third highest among the nation's 50 major cities.



2021 Xiamen Electricity Prices (RMB/kWh)



### Gas Supply

As of December 12, 2021, Xiamen had about 2,950 kilometers of gas pipelines and 712,800 pipeline gas users. Internationally renowned gas suppliers operate in Xiamen, with amply supply guaranteed.

2021 Xiamen Natural Gas Prices (RMB/cubic meter) (effective as of Nov. 1, 2020)	
Gas for residential use (this rate also applies to rental space whose renovation meets the required standards)	3.274-4.911
Gas for non-residential use, including industrial and commercial uses (effective as of April 11, 2022)	≤ 4.238
Gas for needy households, low-income households with subsistence allowances, and priority households with special allowances (as approved by civil affairs authorities) and nursing homes and welfare institutions (as approved by civil affairs authorities)	3.274
Gas for schools	3.364

### Water Supply

Xiamen currently has 14 waterworks, producing 2,3035 million tons of water a day.

2021 Xiamen Urban Water Prices (including wastewater treatment fees) (RMB/ton)		Total
Water for civilian use	Water for residential use	3.2-7.6
	Water for non-residential use (water for administrative institutions, the military, social bodies, schools, medical institutions, social welfare and security services, public infrastructure services, and social services)	3.2
Water for special industries	Sauna, carwash, foot bath, pure water	8.8
Water for other industries		4.1

## Commercial Facilities and Services

### Commercial Office Buildings

Xiamen offers investors a wide range of high-end commercial office building options for investors. Office space is available not only in the well-established business districts along Lujiang Avenue-Island Ring Road and on North and South Hubin Roads, but also in the emerging business districts around the Cross-Strait Financial Center, the East Sea Rim Tong'an New Town, and Haicang Bay. By and large, office rents remain stable.

Administrative District	Location	Rent (RMB/sq. m/month)
Siming	North & South Hubin Roads	50–100
Siming	Lujiang Avenue-Island Ring Road	45–130
Siming/Huli	Cross-Strait Regional Financial Center	45–85
Huli	Cross-Strait Trade Center	35–70
Huli	Sea World Bldgs. 1 & 2	65–68
Jimei	Xinglin Bay Business Operation Center	45–70
Haicang	Xiamen Center, Urban Construction Bldg., Haitou Bldg., Haitou CBD 1, Haicang Commerce Bldg., Ronshine Ocean City, Harbor Bldg.	26–80
Tong'an	Silver City Intelligent Valley, East Sea Rim Cloud Valley	25–45
Xiang'an	Xiang'an Digital Economy Industrial Park	20–45
Free Trade Zone	International Shipping Center, Free Trade Financial Center, Port Navigation Bldg.	50–100
Free Trade Zone	Wanxiang International Business Center	35–50
Torch High-Tech Zone	Torch Plaza, Torch Huizhi Space, Torch Xinke Plaza, Xiamen Software Park Phase I	48–76
Torch High-Tech Zone	Meifeng Innovation Valley, Xiamen Software Park Phase III, Torch Chip Creative Bldg.	20–65

### High-End Hotels

There are 48 star-rated hotels, 19 five-star hotels and 35 hotels built according to five-star or higher standards. Renowned global hotel brands operating in Xiamen include Westin, Kempinski, Conrad, Hyatt, Shangri-La, Le Méridien, Sheraton, Hilton, Pullman, IHG, Marriott and Waldorf Astoria.

### MICE Facilities

There are 11 halls able to host exhibitions over 1,000 sq. m, boasting a combined total floor area of 245,700 sq. m. The largest monolithic exhibition hall boasts a floor area of 150,000 sq. m for 7,500 international-standard booths. There are 130 meeting and conference venues in the city, with a gross floor area exceeding 200,000 sq. m. Specialized exhibition venues include Xiamen International Conference and Exhibition Center, Xiamen International Conference Center, Xiamen Fliport C&E Center, and Xiamen New Conference and Exhibition Center (put into service in 2023).

### MICE Facilities

There are 77 accounting firms and 23 branch offices, totaling 100, with 1,095 certified public accountants and 1,776 non-practicing accountants.

Representative Accounting Firms	
KPMG Huazhen CPA LLP (Special General Partnership), Xiamen Branch	Mazars CPA LLP (Special General Partnership), Fujian Branch
Deloitte Huayong CPA LLP (Special General Partnership), Xiamen Branch	Daxin CPA LLP (Special General Partnership), Fujian Branch
PricewaterhouseCoopers Zhongtian CPA LLP (Special General Partnership), Xiamen Branch	Fujian Power CPA LLP
Ernst & Young Huaming CPA LLP (Special General Partnership), Xiamen Branch	Huaxing CPA LLP (Special General Partnership), Xiamen Branch
RSM CPA LLP (Special General Partnership), Xiamen Branch	Xigema CPA LLP (Special General Partnership), Xiamen Branch
Pan-China CPA LLP (Special General Partnership), Xiamen Branch	Zhongxinghua CPA LLP (Special General Partnership), Fujian Branch
BDO China Shu Lun Pan CPA LLP (Special General Partnership), Xiamen Branch	

### Law Firms

There are 290 law firms, including six super-large ones and nine large ones. These firms have 4,679 practicing lawyers, with 9.03 lawyers for every 10,000 people.

Representative Law Firms	
Tenet & Partners	Fujian Universal Legal Corp.
Fidelity Law Firm	Beijing Guantao Law Firm Xiamen Office
Beijing Dentons Xiamen Office	Fujian Yinghe Law Firm
Beijing Deheng Law Offices (Xiamen)	Shanghai Duan & Duan Xiamen Office
Fujian Xufeng Law Firm	Fujian Win Team Law Firm
Beijing Yingke Law Firm Xiamen Office	Beijing Kangda (Xiamen) Law Firm
Shanghai Allbright Law Firm Xiamen Office	Fujian Tian Yi Law Firm
Fujian Far & Wide Associated Law Office	

## Financial Institutions

There are 48 financial institutions in the banking industry, including 40 commercial banks, one trust company, one financial leasing company, one consumer finance company, two financial companies, and three representative offices of foreign banks; two securities companies, 34 securities branch companies, and 108 securities business offices; two futures companies, 23 futures branch companies, and 18 futures business offices; 39 insurers, including 21 property insurers and 18 life insurers; 358 registered private equity fund management institutions; and a large number of reputable equity investment management institutions and emerging financial institutions.

Representative Financial Institutions	
Industrial & Commercial Bank of China, Xiamen Branch	Fubon Property Insurance Co., Ltd.
Agricultural Bank of China, Xiamen Branch	PICC Property & Casualty Company Limited, Xiamen Branch
Bank of China, Xiamen Branch	Ping An Property Insurance of China, Xiamen Branch
China Construction Bank, Xiamen Branch	China Export & Credit Insurance Corporation, Xiamen Branch
Bank of Communications, Xiamen Branch	King Dragon Life Company Limited
Xiamen Bank	China Life Insurance Company Limited, Xiamen Branch
Xiamen International Bank	Ping An Life Insurance of China, Xiamen Branch
Xiamen Rural Commercial Bank	CICC Capital, Xiamen Branch
HSBC Bank (China) Company Limited, Xiamen Branch	Sequoia Fashion Tech Industry Equity Investment Fund Management (Xiamen) Co., Ltd.
Bank of East Asia (China) Limited, Xiamen Branch	Xiamen Venture Capital Co., Ltd.
Standard Chartered Bank (China) Limited, Xiamen Branch	Longling Capital Co., Ltd.
United Overseas Bank Ltd., Xiamen Branch	Xiamen Rural Commercial Financial Holdings
First Commercial Bank, Xiamen Branch	Xiamen Cross-Strait Equity Exchange Co., Ltd.
CTBC Bank, Xiamen Branch	Xiamen International Financial Asset Exchange Center Co., Ltd.
Xiamen International Trust Co., Ltd.	Xiamen CCRE Leasing Co., Ltd.
Xiamen JMX Consumer Finance Co., Ltd.	Xiamen Air Lease Co., Ltd.
Xiamen Financial Leasing Co., Ltd.	Xiamen Gold Investment Co., Ltd.
Great Wall Glory Securities Co., Ltd.	Xiamen Strait Gold Jewelry Industrial Park Co., Ltd.
Jinyuan President Securities Co., Ltd.	Golden Trust Sinopac Fund Management Co., Ltd.
Huatai Securities Co., Ltd., Fujian Branch	Ruida AMC Co., Ltd.
Zhongtai Securities Co., Ltd., Fujian Branch	Xiamen Financial Guarantee Co., Ltd.
Guosen Securities Co., Ltd., Fujian Branch	Xiamen Asset Management Co., Ltd.
Industrial Securities Co., Ltd., Xiamen Branch	Wangrun Asset Management Co., Ltd.
ITG Futures Co., Ltd.	Xiamen Jinyuan Financial Leasing Co., Ltd.
Ruida Futures Co., Ltd.	

### Representative Private Equity Firms

CDH Investment Management (Xiamen) Co., Ltd.	Xiangfeng Jiazi (Xiamen) Private Equity Fund Management Co., Ltd.
Riverhead Capital Investment Management Co., Ltd.	Zhongjiao Zhiyuan (Xiamen) Private Equity Fund Management Co., Ltd.

## Arbitration Institutions

Xiamen Arbitration Commission (XAC) is poised to become the regional arbitration center on the western coast of the Taiwan Strait. At present, XAC has 700-plus Chinese and international arbitrators with expertise in legal, economic, trade and other fields. For many years, XAC has ranked among the nation's top 10 in terms of the number of cases arbitrated. In the evaluation of the credibility of Chinese arbitration institutions, XAC topped the chart of the "local social influence index of arbitration institutions" and was rated as a "top 10 foreign-related arbitration service institutions".

## Assets Appraisal Institutions

There are 42 asset appraisal institutions and branches, including 364 practicing members of assets valuation and 187 non-practicing members.

### Representative Asset Appraisal Institutions

Xiamen University Assets Appraisal & Real Estate Evaluation Co., Ltd.	Xiamen Junhe Real Estate Appraisal & Consultancy Co., Ltd.
Xiamen Zhongli Assets Appraisal & Real Estate Valuation Co., Ltd.	Xiamen Qianyuan Assets Appraisal & Real Estate Valuation Co., Ltd.
Xiamen Yinxing Assets Appraisal & Real Estate Valuation Co., Ltd.	Xiamen Dacheng Fanghua Assets Appraisal & Real Estate Valuation Co., Ltd.

## Notarization Offices

There are nine notarization offices and 131 practicing notaries.

### Representative Notarization Offices

Xiamen Notarization Office of Fujian
Xiamen Lujiang Notary Public Office of Fujian
Xiamen Kaiyuan Notarization Office of Fujian

## Notarization Offices

There are 17 judicial appraisal institutions and 205 judicial appraisers.

### Representative Judicial Appraisal Institutions

Fujian Zhongzheng Judicial Appraisal Center
Fujian Zhengtai Judicial Appraisal Center
Fujian Lisi Judicial Appraisal Office

HOUSING SECURITY

Xiamen has built a multi-level housing security system covering all citizens. By the end of 2021, a total of 103,000 units of government-subsidized housing were built. The first phase of the three government-subsidized metro communities was completed and put into use in 2020, while the second phase is wrapping up.



Map of Distribution of Government-Subsidized Housing Projects in Xiamen



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“REMAINING-IN-XIAMEN SIX ARTICLES” POLICY

Living Allowances

As of July 1, 2021, one-off living allowances at the following rates are offered to fresh college graduates from full-time programs of study:

- ◇ RMB 80,000 per person for PhDs (up to 40 years old);
- ◇ RMB 50,000 per person for master's degree holders (up to 35 years old);

- ◇ RMB 30,000 per person for bachelor's degree holders (up to 30 years old) from “Double First-Class” universities (disciplines) or universities ranked among the world's top 200;
- ◇ RMB 10,000 per person for fresh graduates from other universities.

Spouse Job Placement

As of July 19, 2021, for high-level talents and PhDs from full-time programs of study who are newly employed in Xiamen, if their spouses are permanent staff members of administrative organs, public institutions or state-owned enterprises in other cities, they may be placed in comparable jobs in

Xiamen based on the nature of their current employers, provided that they meet Xiamen's reassignment requirements. For spouses in other types of jobs, related municipal departments will provide active coordination for their job placement.

Children Schooling

For the children of high-level talents in Categories A+, A and B who were born in line with the relevant policy, if they are to attend a school for compulsory education, they may be placed in a high-quality public school of the same type recommended by the municipal and district education departments and based on their personal wishes.

For the children of high-level talents in Category C who were born in line with the relevant policy, if they are to attend a school for compulsory education, they may be placed in a public school through arrangements by the municipal and district education departments and based on their personal wishes and the principle of attending a school close to home.

Housing for Talents

Newly recruited high-level talents in Categories A, B and C are eligible for the purchase of talent housing up to 150, 120 and 100 sq. m, respectively, at 45% of the market price according to the current regulations. Talent housing is tradable in the market if it has been occupied for five years and if the person has worked in Xiamen for

five years (the condition of “double five years”). For each subsequent year of work in Xiamen, the government will offer, to the person, 10% of its entitlement to the person's payable land gains. Upon the satisfaction of the condition of “double ten years”, 100% of the government's entitlement to the gains will have been offered to the person.

## Personal Income Tax Rewards

For high-level talents in Category B and above, if they pay RMB 80,000 or more in annual personal income tax, they are entitled, for five years, to subsidies equal to a certain percentage of the locally retained portion of their income tax:

◇ For the portion of an annual personal income tax at or below RMB 80,000, a 50% subsidy will be paid;

◇ For the portion of an annual personal income tax ranging from over RMB 80,000 to RMB 250,000, a 75% subsidy will be paid;

◇ For the portion of an annual personal income tax over RMB 250,000, a 100% subsidy will be paid.

## Healthcare

Qualified talents are entitled to the following classes of healthcare services:

◇ High-level talents in Category A+ are entitled to Class I healthcare services;

◇ High-level talents in Category A are entitled to Class II healthcare services;

◇ High-level talents in Category B and talents in Category C who are within the current scope of healthcare recipients are entitled to Class III healthcare services;

◇ Talents in Category C who are outside the scope of healthcare recipients are entitled to reimbursement of out-of-pocket medical expenses within the catalogue as Class III healthcare recipients.

Note: High-level talents in the “Remaining-in-Xiamen Six Articles” Policy refers to talents in Categories A+, A, B and C meeting the Xiamen Criteria for the Evaluation and Validation of High-Level Talents (revised and updated annually).



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## OTHER TALENT POLICIES

## Top-Notch Talents

Nobel Prize winners, academicians of the Chinese Academy of Sciences or Chinese Academy of Engineering, and world-class entrepreneurial teams, are eligible

for financial support on a case-by-case basis after being approved by the relevant departments.

## Leading Talents

◇ “Double-Hundred Plan” High-level Innovative Talents: They are eligible for a work and living stipend of RMB 1 million.

◇ “Double-Hundred Plan” Leading Entrepreneurial Talents: They are eligible for startup financial support of RMB 1-5 million and for subsidies of rents for 100-500 sq. m of physical space. Moreover, if the revenue of the enterprise's main business exceeds RMB 30 million, a

reward equal to 1% of the actual revenue will be given.

◇ Outstanding Young Talents: They are eligible for a work and living stipend of up to RMB 1 million.

◇ High-Level Financial Talents: A reward of up to RMB 2 million.

◇ Specially Appointed Taiwan Experts: Living stipends of up to RMB 1-1.5 million over a five-year period.

## Backbone Talents

◇ “Triple-High” Enterprise Backbone Talents: Those whose annual salary is 1.5 or more times higher than the average annual salary of employees in the previous year and who have worked in the enterprise for one full year and paid their social insurance contributions, are eligible for household registration in the place where the enterprise is a legal person, provided that they choose to renew their service contract with the enterprise. (“Triple-high” enterprises refer to high-tech, high-growth enterprises with high added value.)

◇ Talents Needed in Key Industries: Those with an annual salary of over RMB 300,000 will receive an allowance of RMB 100,000 to 150,000, while those who have been flexibly recruited will receive a remunerative allowance equal to 20% of their total personal salary and up to RMB 150,000.

◇ Young Innovative & Entrepreneurial Talents: A work and living stipend of RMB 100,000-400,000.

◇ Specially Appointed Taiwan Experts: A living allowance equal to 25% of the annual salary paid by the employer and up to RMB 600,000 over a five-year period.

◇ Taiwan Financial Talents: Taiwan financial talents whose annual salary meets the relevant requirements and who serve as a mid-level or higher manager in a Xiamen-registered financial institution, large-scale financial holding company or financial research institute (think tank), are eligible for an annual stipend of RMB 80,000 for up to five years.

## Fundamental Talents

◇ Fresh university graduates who are employed or have started a business in Xiamen, and lawfully and stably employed previous graduates with a bachelor's degree who are less than 45 years old or those with an associate college degree who are less than 35 years old and have consistently paid social insurance contributions in Xiamen for one to three years, are eligible for household registration in Xiamen.

◇ Postdoctoral personnel at postdoctoral workstations operated by businesses and public institutions are eligible for an annual living stipend of RMB 100,000 for up to two years.

◇ Newly recruited fresh graduates with honors who have studied with tuition exemption at non-Fujian normal universities affiliated with the Ministry of Education are eligible for a one-off stipend of up to RMB 200,000.

## Flexible Talents

◇ Qualified “enclave talents” are eligible for major talent projects at all levels in Xiamen, and those selected will enjoy corresponding rewards or preferential policies.

◇ For qualified high-level flexible talents, their employers will be given talent recruitment subsidies equal to 20% of the talent's total remuneration and up to RMB 150,000 per person per year.

◇ Flexible talents who rent housing while working in

Xiamen are eligible for full subsidies in accordance with the rental subsidy standards for high-level local talents.

◇ Social institutions are encouraged to recommend outstanding PhDs for short-term services in Xiamen. After their qualifications are validated, these PhDs will receive a transportation subsidy of RMB 2,000 and a monthly remunerative stipend of up to RMB 3,000, and will be given priority in renting talent apartments.

## Highly Skilled Talents

Newly recruited technicians and senior technicians will receive a one-time subsidy of RMB 5,000 and RMB 10,000, respectively. Validated craftsman training bases and master studios will be given a construction subsidy

of up to RMB 500,000. Newly assessed winners of China Skills Awards and National Technical Masters are eligible for a reward of RMB 300,000 and RMB 100,000, respectively.

## HOUSING POLICY

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## Housing for High-Level Talents

◇ High-level talents (Categories A+, A, B and C) enjoy substantially improved housing security, and they can now rent or purchase housing or receive free housing or supplemental housing.

◇ Talents in category A+ who are newly recruited to work in Xiamen are eligible for rent-free talent housing of up to 200 sq. m for 10 years on a case-by-case basis. Those who have worked in Xiamen for 10 years and have made outstanding contributions can possess the rented housing permanently or receive RMB 10 million

after validation by the Bureau of Human Resources and Social Security.

◇ High-level talents in categories A, B and C are eligible for a home purchasing subsidy of RMB 2 million, RMB 1.6 million and RMB 1.3 million, which will be paid over a 10-year period), as well as a monthly housing rent subsidy of RMB 10,000, RMB 8,000 and RMB 6,000 for up to five years. They can purchase housing of 150 sq. m, 120 sq. m and 100 sq. m, respectively.

## Housing Security for Backbone Talents

Eligible backbone talents are eligible for subsidized commercial housing to meet their needs for home ownership in Xiamen, subject to the specific batch allocation plan.



## Housing Security for Backbone Employees at “Triple-High” Enterprises

Backbone employees at “triple-high” enterprises are assured of housing security as they can rent or purchase housing. First, “new citizens” with no housing who are backbone employees at enterprises, newly employed graduates or regularly employed workers may apply, through their employers, for municipal-level public rental housing styled like shared dormitories, and the rents will be 30% off the market rent rates regardless of the individual’s household registration, income level, marital status and age. Second, employees who are on the current lists in the training databases of “triple-high” enterprises may purchase government-subsidized commercial housing through group allocations, and the purchase prices will be 45% of the assessed market prices. Qualified backbone employees at “triple-high” enterprises must have local household registration; there are no requirements about marital status, age or length of local household registration, but the individual must meet the requirements regarding income level, educational attainment (professional rank) and work experience.

## SCI-TECH INNOVATION POLICY

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## Measures for Accelerating Innovation-Driven Development

◇ For projects closely related to Xiamen’s industries that receive financial support for the nation’s major sci-tech projects, key R&D projects or major sci-tech achievements commercialization projects, matching financial support equal to 50% of the actual amount of state funding will be provided; this matching financial support is capped at RMB 10 million. Total financial support from the state, province and city shall not exceed the project’s total financial input. Where the state has specific regulations, these regulations will be followed.

Leading enterprises in the industry (ranked among the top three nationally) receive support in spearheading major national sci-tech projects and key R&D projects. They are eligible for a matching reward equal to 100% of the actual amount of state subsidies that they have received, according to the Notice of Fujian Provincial People’s Government Regarding Seven Measures to Further Promote Innovation-Driven Development (FJ Gov. [2018] No. 19). Provincial reward will be deducted from the matching reward, the remainder of which will be jointly paid by the city and the district where the project is located under the current financial system. The sum of state subsidies and provincial, municipal and district matching funds shall not exceed the project’s total financial input.

◇ National-level key laboratories are eligible for a one-off subsidy of RMB 10 million. Provincial- and municipal-level key laboratories are eligible for a one-off subsidy of RMB 1 million, and those based in private enterprises are eligible for a one-off subsidy of RMB 2 million. Provincial- and municipal-level key laboratories in academic categories are eligible for a subsidy of RMB 1 million. Corporate key laboratories are eligible for a subsidy of RMB 2 million.

National-level key laboratories rated as excellent in performance evaluations are eligible for a reward of RMB 2 million. Municipal-level key laboratories rated as excellent in performance evaluations are eligible for a reward of RMB 500,000. Municipal-level key laboratories rated as good in performance evaluations are eligible for a reward of RMB 200,000.

◇ Encouraging the Establishment of New-Style R&D Institutions: Validated new-style R&D institutions are eligible for a subsidy of RMB 1 million, while validated crucial R&D institutions are eligible for a subsidy of RMB 5 million. In addition, they may also apply for subsidies of up to RMB 50 million for R&D equipment purchases. New-style R&D institutions are eligible for a reward of RMB 200,000 for each successfully incubated national-level high-tech enterprise. Crucial R&D institutions will be evaluated on a biennial basis, and will be given a performance reward of up to RMB 5 million depending on the evaluation results. Technology transfer institutions set up in Xiamen with filing for record are eligible for an annual subsidy of RMB 500,000 for three consecutive years after the first year of stable operation.

◇ Facilitating the Establishment of Sci-Tech Finance Systems: Enterprises are eligible for a sci-tech guaranteed loan of up to RMB 20 million, a sci-tech credit loan of up to RMB 5 million, and a sci-tech assurance and insurance loan of up to RMB 3 million. In addition, they can receive loan discount subsidies at a certain percentage.

◇ Rewards for Public Technology Service Platform Operations: Public technology service platforms which are primarily built by enterprises and operate according to market principles and which are rated as excellent in the annual performance evaluation are eligible for a reward equal to 10% of the annual technology service revenue. The reward is capped at RMB 500,000 per year.

◇ Encouraging Technology Transactions: For technology development, transfer, consultancy and service contracts signed by Xiamen-based corporate or public institutions, after being validated and registered by the competent authority, the institutions are eligible for a reward equal to 0.8% of the actual annual amount of transaction for the portion of the amount that is no more than RMB 30 million, and they are eligible for a reward equal to 0.2% of the actual annual amount of transaction for the portion of the amount that exceeds RMB 30 million. The reward for each institution is capped at RMB 1 million per year.

## Preferential Tax Policy for Sci-Tech Enterprises

◇ **Preferential Treatment for High-Tech Enterprises:** A reduced corporate income tax rate of 15% is applicable to enterprises satisfying the conditions in the tax laws. For enterprises registered in Siming and Huli Districts, starting from the tax year in which they obtain their first productive or operating income, they will be exempted from corporate income tax for two years, and pay corporate income tax based on 50% of the statutory tax rate for three years thereafter. Among enterprises with revenue of less than RMB 20 million in the previous year, those validated as national-level high-tech enterprises for the first time or revalidated as such are eligible for a reward of RMB 100,000. Among enterprises with revenue of RMB 20 million or more, those validated as national-level high-tech enterprises for the first time are eligible for an additional reward of RMB 300,000, while those revalidated as such are eligible for an additional reward of RMB 200,000. Within the period of eligibility, a one-off municipal-level relocation reward of RMB 1 million will be given to national-level high-tech enterprises whose revenue reaches RMB 20 million or more within a year after relocating to Xiamen in their entirety or in the next fiscal year following the relocation, and the district will also provide a matching reward at a ratio of no less than 1:1.

◇ **Pre-Tax Deduction for R&D Expenses:** For R&D expenses actually incurred in R&D activities by manufacturing enterprises, if such expenses satisfy the conditions and have not been included in the profits and losses of the current period because no intangible assets have been created, then on top of the prescribed factual deductions, an additional pre-tax deduction at 100% of the actually incurred sum is permitted as of January 1, 2021. If an intangible asset has been created, pre-tax amortization at 200% of the cost of the intangible asset is

permitted as of January 1, 2021. In industries other than manufacturing, for R&D expenses actually incurred in R&D activities, on top of the prescribed factual deductions, an additional pre-tax deduction at 75% of the actually incurred sum is permitted if no intangible asset has been created and included in the profits and losses of the current period; and pre-tax amortization at 175% of the cost of the intangible asset, if created, is permitted.

◇ **Technology Market (Contract) Tax Concessions:** VAT is exempted for taxpayers providing technology transfers, development and related consulting and services. For technology transfers satisfying the conditions, the portion of the income at or below RMB 5 million will be exempted from corporate income tax, and the portion of the income over RMB 5 million will be subject to corporate income tax at half of the statutory tax rate.

◇ **Tax Concessions for Technologically Advanced Service Enterprises:** A reduced income tax rate of 15% is applicable to enterprises satisfying the conditions in the tax laws. For employee education expenses incurred, the portion at or below 8% of the total wages and salaries is allowed to be deducted when computing the taxable income. The excess portion is allowed to be carried forward for deduction in subsequent tax years. The districts offer one-off rewards from their financial revenue: for validated technologically advanced service enterprises, the reward is RMB 250,000 in Tong'an District, RMB 200,000 in Siming District, and RMB 300,000 in the Torch High-Tech Zone (enterprises are entitled to the reward from a single district).

◇ **Validation of High-Tech Achievements Commercialization Projects:** 60% of the locally retained portion of the VAT already paid will be refunded for two years starting from the year of validation.

## Rental Housing Security for Newly Employed College Graduates and Other Groups of Young People

As of January 1, 2021, college graduates under 30 years of age and with bachelor's or higher degrees from full-time programs of study who have come to Xiamen for employment or entrepreneurial activities are entitled to the preferential rental housing policy of "50% discount of rents for five years". They may choose "rent subsidies" or "allocated rental housing" to ensure access to adequate transitional housing for five years while in Xiamen. This policy is also applicable to technical backbone talents no more than 30 years of age and with bachelor's or higher

degrees from full-time programs of study. The implementation of this policy is the responsibility of the district people's governments and administrative committees. This policy applies to eligible graduates regardless of whether they are fresh graduates, hold Xiamen household registration, or are originally from Xiamen or not.

For details, refer to XM Gov. Ofc. Reg. [2021] No. 7 and XM Rental Housing [2021] No. 20



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## POLICIES FOR ADVANCED MANUFACTURING ENTERPRISES

### Empowering Enterprise Innovative Development

An enterprise included in the Advanced Manufacturing Industry Double-Growth Plan is eligible for annual R&D expenditure subsidies of up to RMB 10 million.

An enterprise on the Whitelist of Technological Innovation Fund Enterprises (Projects) is eligible for financing support of up to 80% of the total investment of its technological transformation project, capped at RMB 500 million. An enterprise on the Whitelist is eligible for financing support of up to 50% of its R&D expenditures in the preceding year, capped at RMB 50 million, as well as a financing cost subsidy of 2% per annum, and subsidies from public financial revenues for its other financing costs. An enterprise included in the Advanced Manufacturing Industry Double-Growth Plan is eligible for a

subsidy of 10% per annum, based on equipment expenses, for its production expansion or technological transformation project involving a total investment of RMB 500 million or more. The cumulative amount of these subsidies is capped at RMB 50 million, with 50% to be allocated in advance if so requested.

A reward of RMB 1 million will be given to an enterprise that has won the designation of a National Pilot Demonstration Project for the Integration of New-Generation IT and Manufacturing Industries, a National Pilot Demonstration Project for the Industrial Internet, a National Outstanding Intelligent Manufacturing Scenario, or a Demonstration Factory for Intelligent Manufacturing.

### Incentivizing Enterprise Growth

For a manufacturing enterprise whose annual output and revenue exceed RMB 5 billion, RMB 10 billion, RMB 20 billion, RMB 50 billion or RMB 100 billion for the first time, its management team will receive a one-off reward of RMB 1 million, RMB 3 million, RMB 5 million, RMB 8 million or RMB 15 million, respectively. For a manufacturing enterprise whose annual output and

revenue exceed RMB 500 million and grow by more than 100% on average and whose growth rate ranks among the city's top 30, its management team will be rewarded on the basis of the following rates: RMB 600,000 for 21st-30th places, RMB 800,000 for 11th-20th places, and RMB 1 million for 1st-10th places.

### Support for the Synergy of Industrial Clusters

If an enterprise included in the Advanced Manufacturing Industry Double-Growth Plan procures industrial products from manufacturing enterprises above the designated scale, and if the cumulative annual amount of

procurements reaches RMB 200 million or more, the portion of new procurements will be given a 1% subsidy on the basis of their monetary value, capped at RMB 8 million.

### Land Use Support for Key Projects

For industrial projects in a sector designated by Xiamen for high-priority development and with intensive land use and a total investment of over RMB 1 billion, the

base price of the land transfer can be no less than 70% of the minimum price of industrial land plots of the relevant grade in the area where the project is located.

## FOREIGN INVESTMENT POLICY

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Foreign enterprises are encouraged to invest in Xiamen's key industries; rewards are offered to qualified enterprises whose annual value of the utilized foreign investment amounts to USD 10 million or more.

### Rewards for Newly Established Foreign-Invested Enterprises' Capital Receipt

A one-off reward equal to 2% of the annual value of the utilized foreign investment will be given. The reward for a single enterprise is capped at RMB 20 million.

After the annual value of utilized foreign investment reaches USD 10 million, for two years starting from the

year when the enterprise makes its first VAT payment, the locally retained portion of the corporate income tax and VAT paid by the enterprise will be refunded in full as a reward, and for the three years thereafter, a 50% refund will be made.

### Rewards for Foreign-Invested Enterprises' Capital Receipt

A one-off reward equal to 2% of the annual value of the utilized foreign investment will be given. The reward for a single enterprise is capped at RMB 20 million per year.

### Rewards for Foreign M&A Capital Receipt

Foreign-invested enterprises set up as a result of M&A are eligible for a reward equal to 2% of their annual value of the utilized foreign investment. The reward for a single enterprise is capped at RMB 20 million per year.

### Encouraging Foreign Investors to Continually Increase Investment in Xiamen

Foreign-invested enterprises set up as a result of M&A are eligible for a reward equal to 2% of their annual value of the utilized foreign investment. The reward for a single enterprise is capped at RMB 20 million per year.



## Talent Incentive Policy

An employee who pays more than RMB 80,000 in annual personal income tax is eligible for a subsidy equal to a certain percentage of the locally retained portion of his or her income tax. For the portion of an annual personal income tax at RMB 80,000, a 50% subsidy will

be paid; for the portion of an annual personal income tax ranging from over RMB 80,000 to RMB 250,000 (inclusive), a 75% subsidy will be paid; and for the portion of an annual personal income tax over RMB 250,000, a 100% subsidy will be paid.

## Other

Employees whose household registration is not in Xiamen and who pay RMB 50,000 or more in annual personal income tax may purchase commercial housing in Xiamen under the same terms for personnel with Xiamen household registration.

Employees who have worked for an enterprise for three full years and paid social insurance contributions are eligible for household registration in Xiamen if they choose to renew their service contracts with their current employers.

## PREFERENTIAL POLICY FOR TAIWAN ENTERPRISES



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## Economic Exchanges and Cooperation

◇ Taiwan construction enterprises that have been put on record in Xiamen may engage in construction activities in Xiamen within the approved scope of business.

◇ Xiamen seeks to create a "one city, two sets of standards" framework; the advanced, sound parts of Taiwan's comparable standards may be incorporated into Xiamen's local standards.

◇ Based on the Financing Credit Enhancement Fund for SMEs, the Taiwan Investors Credit Enhancement Sub-fund has been established to increase credit financing for Taiwan-invested SMEs. Xiamen gives full play to the role of municipal and regional industrial guidance funds and policy financing guarantee companies in providing financial support for Taiwan enterprises in Xiamen.

## Social and Cultural Exchanges and Cooperation

◇ Taiwan enterprises and Taiwan compatriots may set up private non-corporate high-end nursing homes as sole proprietorships. Qualified Taiwan residents may also open clinics and medical laboratories as sole proprietorships.

◇ Taiwan compatriots may be invited to act as special mediators or people's jurors. Efforts are made to explore

the possibility of establishing a Taiwan-related legal aid center in Xiamen and to promote the establishment of a platform for accessing Taiwan law texts and a platform for displaying Taiwan-related procuratorate matters. Moreover, Xiamen and Taiwan law firms are encouraged to launch joint operations under pilot programs.

## Education and Internships for Taiwan Compatriots in Xiamen

◇ Municipal and district education departments arrange for the schooling of Taiwan students. District education bureaus arrange for Taiwan preschoolers and children to attend the nearest kindergartens and primary schools. A certain number of places in certain municipal Grade 1 middle schools are reserved for Taiwan students. Taiwan students who take the High School Entrance Examinations in Xiamen and whose score meets the year's minimum requirement for entrance to general high schools can apply for a place in a provincial-level Grade 1 high school in Xiamen; they can have

parallel choices of school when their applications for admission are considered.

◇ Scholarships are offered to Taiwan students enrolled in Xiamen's primary and secondary schools.

◇ Taiwan students are eligible for a monthly internship stipend of RMB 1,980 and a monthly rent subsidy of RMB 500 (for a year). Taiwan students who have come to Xiamen for internships for the first time (longer than a month) will be given a one-off transportation subsidy of RMB 2,000.

## Innovation and Entrepreneurship by Taiwan Compatriots in Xiamen

◇ For entrepreneurial projects launched by young people from Taiwan, their sci-tech content, scale, socio-economic benefits and market prospects will be evaluated, and a startup support fund of RMB 50,000-150,000 will be provided depending on the results of the evaluation.

◇ Young People Entrepreneurship Centers offer office space, workshops, storefronts and other necessary venues for young Taiwan entrepreneurs. Rent subsidies are also provided for three years starting from the date of business commencement. In principle, full rent subsidies are provided in the first year, and partial rent subsidies are provided in the second and third years.

◇ Support is given to Young People Entrepreneurship Centers with the right conditions to set up talent apartments for young Taiwan people engaged in entrepreneurial activities in Xiamen. Young Taiwan people based at a center who rent housing on their own are eligible for a monthly rent subsidy of up to RMB 2,000 for a maximum period of three years.

◇ For fresh PhDs from renowned Taiwan universities who take up teaching positions at Xiamen universities, the universities may directly validate the professional-technical level of the qualified Taiwan compatriots and offer them corresponding professional-technical positions without taking up its existing balance of staffing quotas.

## Housing for Taiwan Compatriots in Xiamen

◇ Young people from Taiwan who are employed or have started a business in Xiamen may apply for public rental housing according to the Detailed Implementation Rules for Young People from Taiwan to Apply for Municipal-Level Public Rental Housing.

◇ Xiamen Airlines receives support in introducing preferential measures to encourage and facilitate exchanges with Taiwan compatriots. Efforts are made to encourage Taiwan compatriots to use their Taiwan driver's licenses in Xiamen and to facilitate the swap of their Taiwan driver's licenses for Mainland China driver's licenses.

◇ During their residence in Xiamen, Taiwan compatriots may individually partake in the basic endowment insurance scheme for employees or in the endowment insurance scheme for urban and rural residents in accordance with the same standards for Xiamen residents. Taiwan compatriots in Xiamen who are

employed by a local employer partake in the city's basic employee medical insurance and are entitled to the same benefits. Taiwan compatriots in Xiamen who partake in the unemployment insurance and work-related injury insurance schemes enjoy the same insurance treatment as Xiamen residents. Contributions paid by Taiwan compatriots to their personal housing provident fund and social security accounts may be withdrawn at one time by filing an application prior to departure from Mainland China.

◇ Hong Kong, Macao and Taiwan residents who have partaken in local social insurance schemes in their home cities and continue to retain social insurance concerns are not required to partake in Mainland China's endowment and unemployment insurance schemes if they can produce proof of existing insurance from the relevant authorized institutions.

## POLICY IN SUPPORT OF PRIVATE ENTERPRISES



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## Increased Investment

Qualified nursing homes are eligible for a one-off subsidy of up to RMB 500,000. Class 3 Grade A and Class 3 Grade B private hospitals are eligible for a one-off subsidy of RMB 5 million and RMB 2.5 million,

respectively. Qualified municipal private undergraduate universities and vocational colleges are eligible for a one-off reward of RMB 1.2 million and RMB 800,000, respectively.

## Tax Concessions

Private enterprises above the designated size which had increased their investment as of January 1, 2021 are eligible for a reward equal to 50% of the increased investment over a three-year period. From January 1, 2021 to December 31, 2022, for qualified small-scale low-profit enterprises, the portion of the annual taxable

income not over RMB 1 million is included in the taxable income at a reduced rate of 12.5%, and subject to a 20% corporate income tax rate; the portion of the annual taxable income over RMB 1 million but not over RMB 3 million is included in the taxable income at a reduced rate of 50%, and subject to a 20% corporate income tax rate.

## Incentives for Innovation

Validated national-level high-tech enterprises are eligible for a municipal-level reward of RMB 300,000. National-level high-tech enterprises relocated in their entirety to Xiamen are eligible for a municipal-level relocation reward of up to RMB 1 million. The districts will provide a matching reward at a ratio of no less than 1:1. Validated provincial-level technology centers are eligible for a reward of RMB 1 million, and validated

national-level corporate technology centers are eligible for a reward of RMB 5 million. Validated national-level demonstration enterprises for innovation are eligible for a reward of RMB 5 million. Private enterprises which have successfully developed their first piece or set of crucial technical equipment are eligible for a subsidy of RMB 5 million for each innovation.

## Expanding and Strengthening Private Enterprises

Enterprises undertaking demonstration projects in tackling key technological problems and the commercialization of major technological achievements in Xiamen are eligible for a subsidy of up to RMB 20 million. Validated national-level key laboratories are eligible for a one-off subsidy of RMB 10 million. Revalidated provincial-level key laboratories recommended by the Municipal Bureau of Science and Technology to

higher authorities are eligible for a subsidy of RMB 2 million. Upon validation, new R&D institutions built in Xiamen (with a stake of over 30% acquired by virtue of cash contributions) are eligible for a one-off subsidy of RMB 1 million yuan for the construction of the initial phase; those who are confirmed as major R&D institutions will receive a one-off payment of the remainder of the RMB 5 million subsidies.

## Encouraging Private Industrial Enterprises to Undertake Technological Renovations

Qualified private industrial enterprises undertaking technological renovation projects are eligible for an annual subsidy over 10% of the equipment expenses; the cumulative subsidy for a single project is capped at RMB 10 million.

To provide institutional support for the development of the private sector, Xiamen has released the Implementation Opinions on Creating a Healthy

Growth Environment for Entrepreneurs, Promoting the Entrepreneurial Spirit and Better Tapping the Role of Entrepreneurs (XM. Comm. Rls. No. [2018] 29), the Measures for Further Supporting SME Development in Xiamen (XM Gov. No. [2019] 110), and the Measures for Focusing on Enterprise Growth and Further Implementing the Business Environment Optimization Policy (XM Gov. Ofc. No. [2019] 10).



## REWARD POLICY FOR INVESTMENT INTERMEDIARIES

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The practice of attracting investment through intermediaries is encouraged. Investment intermediaries who have successfully brought a project to Xiamen will be rewarded for project referrals.

## Recipients of Rewards

Project information referrers and project promotion referrers.

## Eligibility Requirements

Eligible projects are new legal-person projects which have started production or operation in Xiamen (excluding additional investment projects, real estate projects and equity investment projects). Within four years of business registration (no later than the date for submitting applications for the reward), the project company shall satisfy at least one of the following reward conditions:

◇ Fixed-Assets Investment: The project company's fixed-asset investment in Xiamen shall not be less than RMB 200 million, and the company shall meet the investment intensity requirements stipulated in the

land sale contract or the regulatory agreement.

◇ Paid-in Registered Capital: For Chinese-funded project companies, the paid-in registered capital of the investor from outside of Xiamen shall not be less than RMB 200 million, while for foreign-funded project companies, the paid-in registered capital of the foreign investor shall not be less than USD 30 million.

◇ Contribution to the Local Economy: The cumulative amount of the locally retained portion of the corporate income tax and VAT paid by the project company shall not be less than RMB 20 million.

## Standards of Rewards

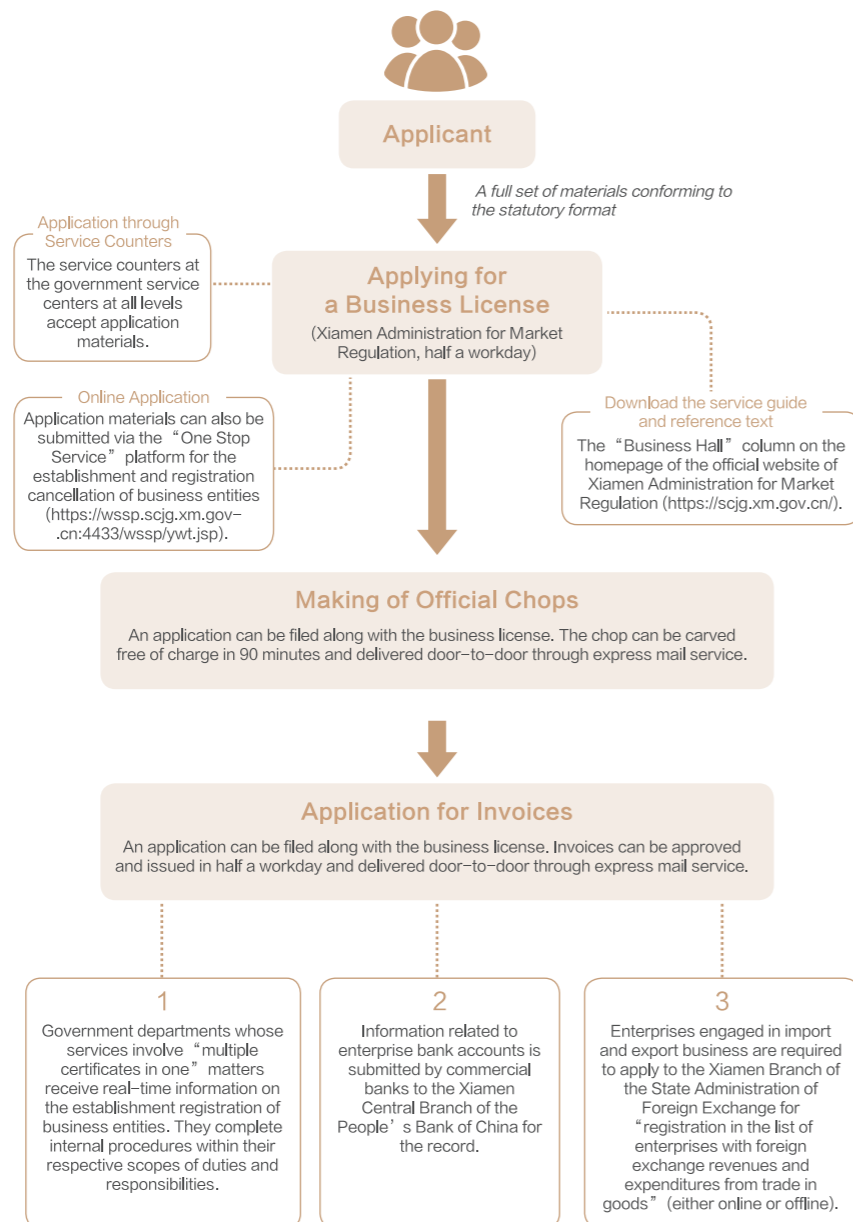
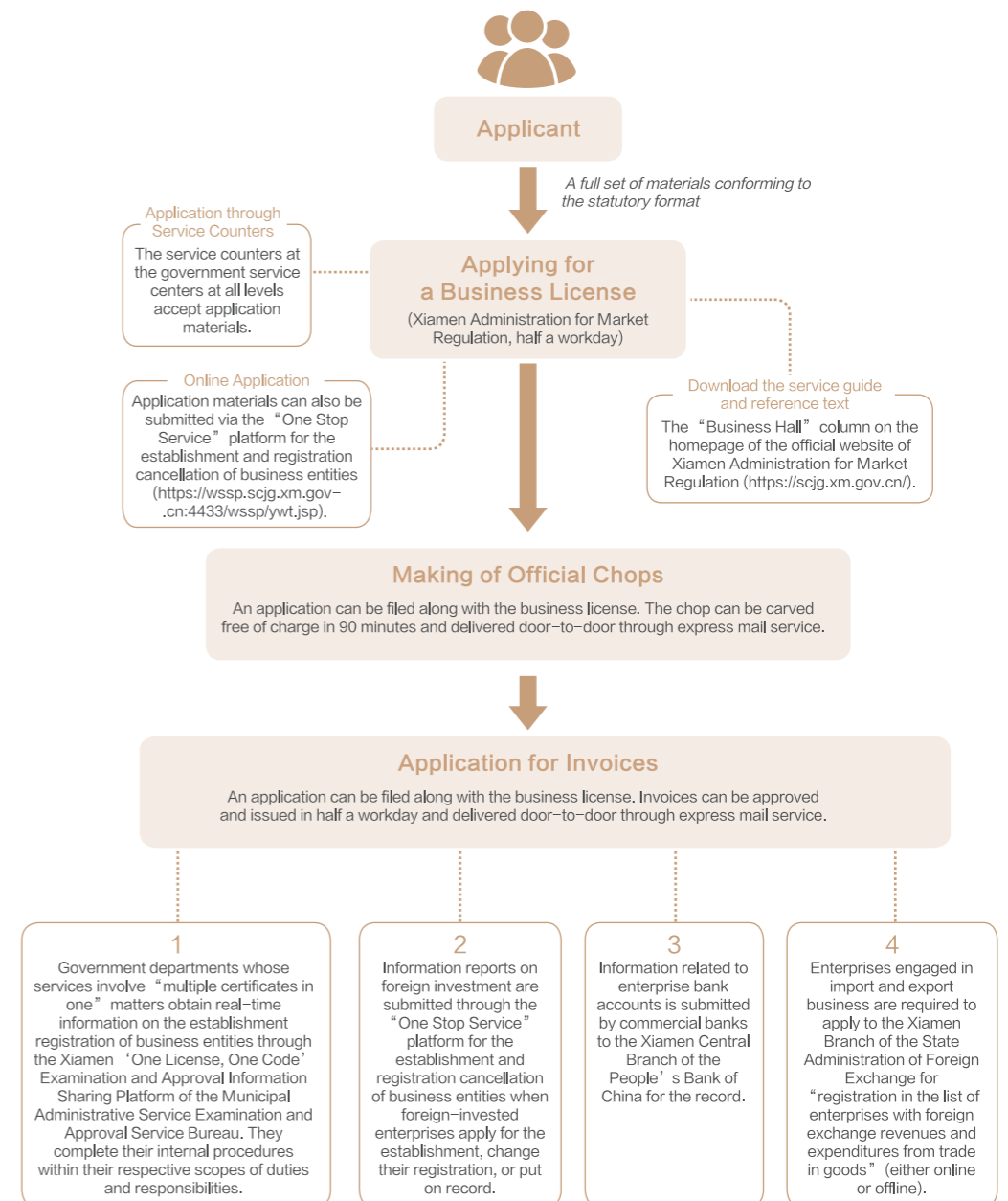
◇ Rewards for Project Information Referrers: An investment-project information referrer will be given a one-off reward of RMB 100,000.

◇ Rewards for Project Facilitation Referrers: An investment-project facilitation referrer will be given a reward equal to 0.5% of the base amount of the reward for the fixed-asset investment of the project, or a reward equal to 0.5% of the base amount of the reward for the paid-in capital, or a reward equal to 6% of the

base amount of the reward for contribution to the local economy. For each referred project, the total amount of rewards is capped at RMB 3 million.

◇ Additional Rewards for Key Projects. A project referrer will be given an additional reward of RMB 200,000 if he or she has successfully brought in a company that has been included in the list of Fortune Global 500 or the list of China's top 500 enterprises in the last three years.

## SERVICE PROCEDURE

PROCEDURE FOR ESTABLISHING  
A DOMESTIC ENTERPRISEPROCEDURE FOR ESTABLISHING  
A FOREIGN-INVESTED ENTERPRISE

## KEY INDUSTRIAL CHAIN CLUSTERS

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
(I) Flat-Panel Displays					
1	Flat-Panel Displays	Projects for OLED panels and color filters, polarizers and other supporting materials; new electronic components, core materials and key components for the manufacturing of OLED, mini-LED, micro-LED and other new displays.	Tongxiang High-Tech Town Torch (Xiang’ an) Industrial Zone Torch Huli Park	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center	Chen Xiaoxin 0592-5380918
2	Key Upstream Components and Materials for Flat-Panel Displays	Projects for LCD panels/A-MO-LED panels/touch-screen-related liquid crystal materials, organic light-emitting materials, substrate PI materials, polarizers, light guides, optical films/composite films, wet electronic chemicals, photoresists, glass substrates, color filters, metal targets, metal photomasks/mask plates, glues/optical adhesives, sandblasting/melting and other products.	Tongxiang High-Tech Town Xiang’ an Industrial Zone	Xiang’ an District Bureau of Industry & IT	Chen Huipeng 18259120495
3	New Displays	New display industry projects, such as micro-LED, mini-LED, flexible panels, OLED, quantum dots, etc.; touchscreen industrial projects with different technology roadmaps, and new application terminal product projects such as vehicle-mounted products, industrial control displays, e-sports, etc.	Tongxiang High-Tech Town Torch (Xiang’ an) Industrial Zone Torch Huli Park		
(II) Computers & Communication Equipment					
1	Computer & Mobile Communication Equipment	Computer and mobile communication equipment brand owners (especially mobile tablets), OEM enterprises and industrial-chain supporting enterprises, cloud storage equipment, peripherals (such as new projectors), smart-home equipment, virtual reality technology, domestic server components, supporting parts manufacturing, 5G-related wireless equipment, small base stations, optical communication devices and other manufacturing projects.	Tongxiang High-Tech Town Torch (Xiang’ an) Industrial Zone Torch Huli Park	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center	He Kun 0592-5380178 Zhou Changying 0592-5380179

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
2	Supporting Enterprises for Computers & Mobile Communication Equipment	Mobile communication industries with 5G commercialization as the core, integrated manufacturing industry, as well as basic components, supporting parts, IT services and other supporting and industrial-chain extension projects.	Tongxiang High-Tech Town Tong' an Area	Tong' an District Bureau of Industry & IT	Hong Yaohui 0592-7558668
3	Aviation Science Innovation	Avionics, intelligent maintenance, airline technology and electronic information projects.	Xiang' an International Airport Area	Xiamen Airport Area Construction Headquarters	Wu Miaojin 15750786053
(III) Semiconductors and IC					
1	IC Design and Manufacturing Enterprises	Design enterprises for IoT chips, driver chips, power devices, compound semiconductor (GaAs and GaN) devices, and leading domestic and international wafer manufacturing enterprises.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Torch Huli Park Xiamen Software Park Xiamen Science and Technology Innovation Park Haicang Information Industrial Park Haicang IC Design Park (Xiamen Center) Xiamen Science and Technology Industrial Group Xiamen Airport North Base Cross-Strait IC Industrial Park	Xiamen Municipal Bureau of Industry & IT Tong' an District Bureau of Industry & IT Xiang' an District Bureau of Industry & IT	Liu Yuxiang 0592-2896743 Hong Yaohui 0592-7558668 Chen Huipeng 18259120495
2	LED Epitaxial Wafer and Chip Manufacturing, Packaging and Testing, as well as Application Product Development, Design and Manufacturing Projects	Automotive electronics, AI, e-sports, IoT and other new application markets; LED epitaxial wafers and chip R&D, manufacturing and packaging projects; as well as smart lighting, health lighting and other application product development and manufacturing industrial projects.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Xiamen Software Park, Phase III	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center Co., Ltd.	Chen Xiaoxin 0592-5380918 Tian Yingpeng 0592-5380192
3	IC Manufacturing, Design, Packaging and Testing, Materials and Equipment R&D and Manufacturing Projects	IC design, manufacturing, packaging and testing, materials, equipment, and application product enterprises in the fields of IoT, automotive electronics, consumer electronics, AI, sensors, industrial control, aerospace, etc.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Xiamen Software Park, Phase III		
4	Compound Semiconductor Projects	GaAs, SiC, GaN and other 2G and 3G compound semiconductor epitaxial wafers, devices (optoelectronic devices, RF devices, power electronics devices, etc.), modules, application product R&D and manufacturing projects, as well as supporting equipment and material projects.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Xiamen Software Park, Phase III		

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
5	IC Design	Design projects for key chips in the application fields of 5G, mobile intelligent terminals, network communication, security surveillance, optoelectronics, lighting and memory, as well as chips for new display devices such as micro-LED and mini-LED.	Cross-Strait IC Industrial Park Haicang IC Design Industrial Park Haicang Semiconductor Industrial Base	Huli District Bureau of Industry & IT Huli District Bureau of Commerce Haicang District	Shao Xinxin 13860166155 Yu Lixia 0592-5726297 Jian Wangjun 13606916967
6	IC Carriers	IC product R&D and design, high-end manufacturing, packaging and testing, trade settlement, personnel training and other projects.			
7	IC Manufacturing, Packaging and Testing	Advanced packaging and testing, wafer manufacturing, semiconductor, pan-semiconductor equipment and other enterprises and production lines, as well as packaging and testing projects.	Haicang Semiconductor Industrial Base Haicang Information Industrial Park	Haicang District	Jian Wangjun 13606916967
8	Semiconductor Epitaxial Wafer and Chip Manufacturing, Packaging and Testing, as well as Application Product Development, Design and Manufacturing	Semiconductor epitaxial wafer and chip manufacturing and packaging, manufacturing of key materials, parts and components and other industrial projects.	Haicang Information Industrial Park		
9	Compound Semiconductors	4/6-inch compound (GaAs, SiC and GaN) device manufacturing and epitaxial wafer production line projects.	Haicang Information Industrial Park		
10	Intelligent Sensors	Intelligent sensor application and industrialization projects in the key application fields of intelligent manufacturing, automotive electronics, the marine economy, consumer electronics and emergency security.	Torch Jinfeng Building Torch Xinke Square Xiamen Intelligent Sensors and IoT Innovation Base	Xiamen Torch Internet of Things Incubator Co., Ltd.	Lian Jie 15959206395
11	Aviation System Chips and Components	Projects for aviation system chips and components.	Xiamen New Airport Area	Airport Area Construction Headquarters	Wu Miaojin 15750786053
(IV) Software and Information Service					
1	Digital Economy	Introduction of enterprises in the fields of 5G, industrial design, information security, the digital cultural and creative industries, smart city and industry applications, IoT, big data, cloud computing, AI, blockchain and other industries.	Huli Digital Industry Science Innovation Park Software Park Phase III Electronic City – International Innovation Center	Administrative Committee of Huli District Industrial Park Huli District Bureau of Industry & IT Huli District Bureau of Commerce Xiamen Jimei New Town Area Construction Headquarters	Shao Xinxin 13860166155 Yu Lixia 0592-5726297 Wang Mingfa 0592-6373612

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
2	Software and Information Service	Introduction of software and information service industry projects in the development of information and network security, big data and cloud computing, software research and development applications, IoT, etc.	Tongxiang High-Tech Town Tong'an Area Tong'an New Town Area (Xiamen Science City Core Area)	Tong'an District Bureau of Industry & IT	Lin Yuchan 0592-7558669 Su Xiaoqing 0592-7558665
3	Software and Information Service	Introduction of enterprises in the Internet fields, such as the digital cultural and creative industries and animation; in the industry application development fields, such as smart cities; in the emerging digital fields, such as big data, AI, cloud computing, blockchain and 5G applications; and in the key technology fields, such as industrial software and basic software.	Xiamen Software Park, Phases I, II, III	Xiamen Software Park Innovation Management Co., Ltd.	Lin Yuhua 13860466577
4	New-Generation IT Technology	c big data, cloud computing and AI enterprises.	Xiang'an Digital Economy Industrial Park	Xiang'an District Bureau of Industry & IT	Chen Huipeng 18259120495
5	Industry Application Terminals	Introduction of health care, industrial software, geographic information enterprises.	Xiang'an Digital Economy Industrial Park		
6	Kunpeng PC Supporting Software System Projects	Operating systems compatible with Kunpeng PCs, such as Deep Technology and Kirin, and supporting middleware, database and application software projects.	Digital China Kunpeng Production Base Huawei Kunpeng Ecological Center	Jimei District Bureau of Industry & IT	Chen Jianchao 15359316289
7	Intelligent Project of Electronic City – International Innovation Center	Introduction of software and information service enterprises in the fields of big data, cloud computing, AI, etc.	Electronic City – International Innovation Center	Jimei District Bureau of Development & Reform Electronic City Investment Development (Xiamen) Co., Ltd.	Gao Lulin 18906005266 Shi Yujuan 13459200370
(V) Machinery & Equipment					
1	Complete Passenger Vehicle Manufacturing	Complete vehicle (new-energy passenger vehicles) manufacturing projects of top domestic and international makers of passenger vehicles.	Jimei Mechanical Industry Concentration Zone Tong'an District	Xiamen Municipal Bureau of Industry & IT	Xue Zhongwei 0592-2896584
2	New-Energy Vehicles and Intelligent Vehicles	Supporting enterprises for key components of automotive batteries, motors and controls and for King Long; intelligent connected vehicles and key technologies; new-energy vehicle manufacturing projects.	Jimei Mechanical Industry Concentration Zone	Jimei District Bureau of Industry & IT	Chen Jianchao 15359316289
3	Special Vehicle Production Joint Ventures or Cooperation	Xiamen Public Transport Group has obtained qualifications to manufacture special vehicles and is currently seeking partners adept in marketing and technology to form joint ventures or cooperative enterprises for the production and marketing of various types of special vehicles, such as urban distribution vehicles, cold chain transport vehicles and engineering vehicles, by using its application scenarios.	Jimei Mechanical Industry Concentration Zone	Jimei District Bureau of Industry & IT	Chen Jianchao 15359316289

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
4	New-Energy Vehicle Electronics	IProjects for vehicle-mounted hardware products, such as cameras, millimeter wave radars, LIDAR, ultrasonic radars, electric power steering systems (EPS) and other products.	Tongxiang High-Tech Town Xiang' an Industrial Zone	District Bureau of Industry & IT	Chen Huipeng 18259120495
5	Automobiles and Components	Advanced manufacturing projects related to complete vehicle manufacturing and components.	Smart Sci-Tech Industrial Park in North Maluan Bay New Town Xinyang Industrial Park	Haicang District	Chen Ziyang 0592-6887793
6	New-Energy Vehicle System Accessories	Key materials and components of fuel cell stacks, such as membrane electrode assemblies, gold-layer bipolar plates, graphite-based bipolar plates, proton exchange membranes (PEM), gas diffusion layer, etc., as well as system accessories such as air compressors/blowers, high pressure hydrogen storage relays, etc.	Tongxiang High-Tech Town Xiang' an Industrial Zone	Xiang' an District Bureau of Industry & IT	Chen Huipeng 18259120495
7	High-End Equipment Manufacturing	High-end equipment manufacturing, SMEs specializing in intelligent equipment technology, research institutes, incubators, civil-military fusion projects, new R&D institutes, etc.	Jimei Mechanical Industry Concentration Zone Haicang Wencuo Area Industrial Site Haicang Information Industrial Park Tongxiang High-Tech Town Tong' an Area	Jimei District Bureau of Industry & IT Haicang District Tong' an District Bureau of Industry & IT	Chen Jianchao 15359316289 Chen Ziyang 0592-6887793 Hong Yaohui 0592-7558668
8	Rare Earth and Permanent Magnet Motors and Supporting Products	Leading domestic and international enterprises and R&D institutes in motor manufacturing technology, as well as supporting enterprises with materials and components for rare earth permanent magnet motor projects.	Houxi Industrial Cluster	Jimei District Bureau of Industry & IT	Chen Jianchao 15359316289
9	Mold R&D and Manufacturing Projects	Leading professional manufacturers, backbone enterprises, public service platforms, R&D institutes, medium- and high-end mold production enterprises in the field of molds, as well as supporting service enterprises for molds.	Houxi Industrial Cluster Mold Park	Jimei District Bureau of Industry & IT	Chen Jianchao 15359316289
10	Aviation Manufacturing and Maintenance	Aviation supporting manufacturing, airborne system development and airport equipment manufacturing, aircraft engine maintenance, and component maintenance projects.	New Airport Area	Xiamen Airport Area Construction Headquarters	Chen Yifan 18559696160
11	Smart Home	Advanced manufacturing projects related to bathrooms and furniture.	Xinyang Industrial Zone Dongfu Industrial Park	Haicang District	Ma Yiyi 0592-6887763

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
(VI) Biomedicines and Health					
1	Innovative Drugs and High-End Preparations	New vaccines, recombinant protein drugs, bio-macromolecule drugs, innovative small molecule drugs, small nucleic acid drugs, targeted drugs and improved new drugs; innovative chemical-drug design, screening and verification platforms; new drug delivery and complex slow-release control technology platforms.	Xiamen Biopharmaceutical Port	Haicang District Xiamen Haicang Biotechnology Development Co., Ltd.	Ma Yiyi 0592-6887763 Zheng Rongwei 0592-6881507
2	Medical Devices	In vitro diagnostic reagents and key materials for immunodiagnostics, molecular diagnostics and POCT, as well as new-generation fully automated diagnostic equipment, etc.; artificial organs, joints and other high-end implant products; high-end medical imaging equipment, tumor treatment equipment, respiratory equipment and consumables and other high-end medical devices; telemedicine equipment, intelligent medical systems, etc.	Xiamen Biopharmaceutical Port Xiang' an Digital Economy Industrial Park Xiang' an General-purpose workshops	Haicang District Xiamen Haicang Biotechnology Development Co., Ltd. Xiang' an District Bureau of Industry & IT	Ma Yiyi 0592-6887764 Lin Zhiqin 0592-6881887 Chen Lixuan 13950064316
3	Cutting-Edge Biomedical Technology	Biomedical AI, bioinformatic analysis based on big data fusion, life science integrated with cutting-edge cross-disciplinary technologies, tumor lysis virus therapy, tumor immunotherapy, cell therapy, gene therapy and other cutting-edge biological therapy technology projects.	Xiamen Biopharmaceutical Port	Haicang District Xiamen Haicang Biotechnology Development Co., Ltd.	Ma Yiyi 0592-6887763 Chen Xi 0592-6881507
4	New Forms of Biomedicine Business	New forms of business, such as Marketing Authorization Holders (MAH) for drugs, and medical device registration holders.	Xiamen Biopharmaceutical Port	Haicang District Xiamen Haicang Biotechnology Development Co., Ltd.	Ma Yiyi 0592-6887763 Zheng Rongwei 0592-6881507
5	Biomedicine Industry Services	Professional medical testing laboratories, medical imaging diagnostic centers, pathology diagnostic centers and other third-party testing; modern pharmaceutical e-commerce, chain management, logistics and distribution of pharmaceutical services circulation; contract research organizations (CROs), contract manufacturing organizations (CMOs), contract development and manufacturing organizations (CDMOs) and other industrial application infrastructure platforms and enterprises.	Xiamen Biopharmaceutical Port	Haicang District Xiamen Haicang Biotechnology Development Co., Ltd.	Ma Yiyi 0592-6887763 Huang Ju 0592-6881507
6	Innovative Drugs	Vaccines, recombinant protein and peptide drugs, antibody drugs and other biological drugs; projects for high-end modern biotechnology development.	Xiang' an Digital Economy Industrial Park Xiang' an General-purpose workshops	Xiang' an District Bureau of Industry & IT	Chen Lixuan 13950064316
7	Innovative Drug Development and High-End Medical Devices	Biological drugs, innovative drug R&D projects; high-end medical devices, health equipment, health management services and other industrial projects.	TIB Biotech Park Xiamen Airport Industrial Park	Tong' an District Bureau of Industry & IT Xiang' an District Bureau of Industry & IT	Lin Yuchan 0592-7558669 Chen Huipeng 18259120495

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
8	Medical Equipment	Domestic alternative medical imaging R&D and production projects.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Torch Huli Park	Xiamen High-Tech Entrepreneurship Center	Huang Kai 17602188737
9	Cutting-Edge Biotherapeutic Technology and Intelligent Medical Devices	Cell therapy, biomedical AI, immunotherapy and other cutting-edge biotherapeutic technology projects; healthcare intelligent equipment, medical information services and security, precision medicine, health services, biomedicine and other industrial projects.	Xiang' an Digital Economy Industrial Park	Xiang' an District Bureau of Industry & IT Xiang' an District Bureau of Commerce	Chen Huipeng 18259120495 Chen Lixuan 13950119513
10	Cutting-Edge Biotherapeutic Technology and Intelligent Medical Devices	Underlying algorithm system development projects related to intelligent medical ecology for building centers of AI drug screening and medical data analysis and diagnosis.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Torch Huli Park	Xiamen High-Tech Entrepreneurship Center	Huang Kai 17602188737
11	Cell and Gene Therapy Projects	Key technology enterprises or CDMO service enterprises for gene editing, vector construction, cell cultivation and other cell and gene therapy.	Tongxiang High-Tech Town Torch (Xiang' an) Industrial Zone Torch Huli Park	Xiamen High-Tech Entrepreneurship Center	Huang Kai 17602188737
12	Marine Biology R&D and Production	R&D and production enterprises for marine drugs and marine health products made with marine materials.	Xiamen Marine High-Tech Industrial Park	Xiamen Municipal Bureau of Ocean Development	Huang Jianhong 0592-2853908
(VII) New Materials					
1	New Functional Materials	1. Projects for the development of new metallic functional materials, rare earth functional materials, new membrane materials, functional glass and new optical materials, semiconductor materials, new-energy materials, functional polymer materials and other new functional materials; 2. Projects for the development of environmentally-friendly, special-function, high-performance rubber and plastic materials, membrane materials, composite fibers, bio-based materials, graphene, fullerene application materials, etc.	Haicang District Jimei District Torch High-Tech Zone	Xiamen Municipal Bureau of Industry & IT	Liu Yuxiang 0592-2896743
2	Battery Cathode Materials	Projects for new-generation power battery materials, such as hydrogen storage alloys, lithium cobaltate, silicon carbon cathodes, etc.	Haicang Qingjiao Area	Haicang District	Chen Ziyang 0592-6887793
3	New Non-Ferrous Metal Alloy Material Manufacturing or Processing	Projects for the manufacturing or processing of new non-ferrous metal alloy materials, such as cemented carbide, aluminum foils, thin films, etc.	Haicang Dongfu New Industrial Park	Haicang District	Chen Ziyang 0592-6887793
4	New Materials	Manufacturing and other high-tech industrial projects for new materials, new energy, energy conservation and environmental protection, and high-end equipment.	Tongxiang High-Tech Town Tong' an Area	Tong' an District Bureau of Industry & IT	Hong Yaohui 0592-7558668

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
5	Graphene and Other Advanced Carbon Material Projects	Enterprises in the field of development, application and industrialization of advanced carbon materials represented by graphene (business incubation and industrialization carrier support available).	Graphene New Material Professional Incubation Park of Xiamen International Innovation Smart Industrial Park Graphene New Material Incubation Base of Torch High-Tech Park	Xiamen High-Tech Entrepreneurship Center	Gan Yi 15280400696
6	Cutting-Edge Materials	Additive manufacturing materials, shape memory alloys, self-healing materials, intelligent bionic and metamaterials, liquid metals, new low-temperature superconducting materials, low-cost high-temperature superconducting materials and other complementary chain projects.	Tongxiang High-Tech Town Xiang' an Industrial Zone	Xiang' an District Bureau of Industry & IT	Chen Huipeng 18259120495
7	New Marine Materials	R&D and production enterprises of new anti-corrosion marine materials, environmentally friendly marine antifouling materials, marine equipment metal materials, high-performance composite materials, self-healing materials, etc.	Xiamen Marine High-Tech Industrial Park	Xiamen Municipal Bureau of Ocean Development	Huang Jianhong 0592-2853908
(VIII) Tourism & MICE					
1	Core Tourist Attractions	Scenic areas, theme parks, tourist resorts and characteristic towns.	Dongping Mountain Ecological Tourism Area Tong' an New Town Area Maluan Bay Jimei Island Tingxi Town, Tong' an District	Xiamen Municipal Bureau of Culture and Tourism	Yang Peng 0592-5371927
2	High-End Hotels	Resort hotels, destination hotels and business hotels.	East Industrial New Town of Huli District Jimei New Town Area Xiang' an Dongshan Area Tong' an New Town Area Xiang' an New Town Area		
3	Performing Arts Masterpieces	Live performing arts, on-site shows, masterpiece repertoires and festival shows.	Within the city of Xiamen		
4	New Forms of Tourism Business	Cruise ships, yachts, sailboats, campgrounds, sea recreation experiencing and night cultural tourism projects.	Within the city of Xiamen		
5	Scenic Area Renovation and Upgrading	Business form enhancement and project partners.	Horticulture Expo Garden Tianzhu Mountain Scenic Area Tong' an Film & TV City Scenic Area Fantian Temple Scenic Area Countryside Tourism Promotion Program		

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
6	Tourism Towns	Partners for South Fujian Folk Culture Town.	Putou Folk Culture Town	Tong’ an District Bureau of Industry & IT	Chen Xi 0592-7578008
7	Theme Parks	Nationally-advanced, world-class theme parks and cultural tourism brands for building international high-end coastal theme tourism areas.	Tong’ an New Town Area	Tong’ an District Bureau of Industry & IT	Chen Xi 0592-7578008
8	Scenic Area Development and Upgrading	Scenic area industry enhancement partners.	Tong’ an Film & TV City Scenic Area Fantian Temple Scenic Area	Tong’ an District Bureau of Industry & IT	Chen Xi 0592-7578008
9	Tourist Recuperation Projects	Tourism and leisure resort industries for building a “joy town” by promoting hot spring tourism, ecological tourism and tourism real estate simultaneously.	Tong’ an Tingxi Recuperation Town	Tong’ an District Bureau of Industry & IT	Chen Xi 0592-7578008
10	Premi-um-Brand MICE Projects	Top-class and long-term domestic and international MICEs, focusing on six industrial clusters (Xiang’ an aviation, biomedicine, new materials and new energy, flat-panel display, IC and marine economy), several future industries and the new economy, with the aim of building a number of premium-brand MICEs industrial chains.	Xiang’ an New Town Area	Xiamen Bureau of Convention & Exhibition Affairs Xiang’ an District Bureau of Commerce	Wang Fulong 0592-2859880 Wang Weiting 0592-7889008
11	Industry MICE Projects	Under the concept of “industry + MICE” , plan, cultivate and attract specialized economic and trade exhibitions and related conferences and forums, and encourage organizers to run MICE projects in Xiamen.	Industrial parks, industrial bases, MICE venues, etc.	Xiamen Bureau of Convention & Exhibition Affairs	Wang Fulong 0592-2859880
12	Smart MICE Projects	Enhance the smartness of MICE venues and build high-level high-tech digital smart venues and MICE projects.	Industrial parks, industrial bases, MICE venues, etc.	Bureau of Convention & Exhibition Affairs	Wang Fulong 0592-2859880
13	Specialized MICE Project Platform	Organize, host, collaborate as joint ventures for, and participate in MICE activities in related industries: China International Fair for Investment and Trade, International Investment Forum, Xiamen Industrial Exposition, China Xiamen International Stone Fair, Cross-Strait (Xiamen) Cultural Industries Fair, China Xiamen International Buddhist Items & Crafts (Autumn) Fair, Xiamen International MICE Week, China (Xiamen) International Leisure Tourism Expo, China International Industrial Internet Innovation and Development Conference, Xiamen International Fashion Week, Xiamen International Ocean Week, China Educational Equipment Expo, China International Advertising Festival, Chinese Materials Conference, National Conference on Oral Implantology, etc.	Industrial parks, industrial bases, MICE venues, etc.	Xiamen Bureau of Convention & Exhibition Affairs Xiamen Convention and Exhibition Promotion Center	Wang Fulong 0592-2859881 Li Hongren 13030895939
14	Sports Events	Undertake domestic and international sports events with Xiang’ an New Sports Center as the core, focusing on cultivating and building regular indigenous-brand events, and make Xiamen a permanent venue for events such as the CBA League, China Badminton Open, Asian Club Cup, etc.	Xiang’ an New Town Area	Xiang’ an District Bureau of Commerce	Wang Weiting 0592-7889008

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
(IX) Modern Logistics					
1	Regional Logistics Headquarters	Industrial development platforms integrating procurement trade, logistics distribution, supply chain finance and settlement, and regional operation management headquarters; high-quality logistics enterprises for developing procurement trade, logistics distribution, supply chain finance, regional operation headquarters, etc.	Qianchang Logistics Park	Maluan Bay New Town Construction Headquarters Jimei Bureau of Construction & Transportation	Jiang Kun 18675937738 Guo Xilong 1880228668
2	Projects Related to Modern Logistics	Equipment manufacturing, cold chain, warehousing, distribution, decoration and packaging, and transportation projects.	Qianchang Logistics Park Port Area of Southern Haicang District	Haicang District	Hong Ludong 15980868018
3	Logistics Warehousing	Modern logistics warehousing, cross-border commodity distribution center and distribution center projects.	Haitou Supply Chain Service Center Haicang Comprehensive Bonded Zone	Xiamen Haitou Supply Chain Service Co., Ltd.	Xie Jin’ e 13950010212
4	Cruise Ship Supply Center	Cruise ship supply enterprises introduced and consolidated to undertake supply business for cruise ships (including foreign ships).	Huli District	Xiamen Port Authority	Jiang Bizan 0592-2658607 13515972579
5	Port Logistics	International shipping service platforms, international transit assembly enterprises, characteristic commodity logistics transfer and testing enterprises, cold chain logistics, ship trading, shipping finance, intelligent development, etc.; enterprises and projects aligned with the development of industries in the comprehensive bonded zone.	Xiamen Free Trade Area	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Zhuang Yongzhong 0592-2620032 13906017301 Huang Tingting 0592-6024973
6	E-Commerce Logistics and Intercity Distribution	Regional distribution centers of e-commerce logistics for building cross-border e-commerce hubs geared towards Taiwan and Southeast Asia.	Qianchang Logistics Park Qianchang Railway Bulk Freight Yard Xiang’ an Neicuo Industrial Concentration Area Xiamen Free Trade Area	Maluan Bay New Town Construction Headquarters Jimei Bureau of Construction & Transportation Xiang’ an Bureau of Construction & Transportation Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Jiang Kun 18675937738 Su Wusheng 18259255092 Guo Xilong 1880228668 Zhuang Yongzhong 0592-2620032 13906017301
7	Procurement Logistics Distribution Centers	Procurement logistics distribution centers.	Qianchang Logistics Park Qianchang Railway Bulk Freight Yard Xiang’ an Neicuo Industrial Concentration Area Xiamen Free Trade Area	Maluan Bay New Town Construction Headquarters Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone Xiang’ an Bureau of Construction & Transportation	Jiang Kun 18675937738 Zhuang Yongzhong 0592-2620032 13906017301 Su Wusheng 18259255092

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
8	Air Transport Industry	Air passenger transport, air cargo, cross-border enterprise e-commerce, supply chain logistics and other projects.	Comprehensive Airport Bonded Zone of Xiang' an International Airport (Preparatory)	Xiamen Airport Area Construction Headquarters	Lin Huimin 18006902760
9	Air Logistics	Procurement and distribution, cross-border e-commerce logistics, aviation bonded logistics, cold chain logistics, bonded trade and exhibition platforms and enterprises, bonded processing, financial leasing, flight training, foreign trade comprehensive services and other high-end value-added service enterprises; airlines for strategic cooperation in setting up center companies; cargo airlines and logistics companies for airport logistics business.	Xiang' an International Airport Logistics Park Comprehensive Airport Bonded Zone of Xiang' an International Airport (Preparatory) Gaoqi International Airport	Xiamen Airport Construction Headquarters Xiamen Iport Group	Wu Miaojin 15750786053 Tong Zejun 0592-5708139 18805923707
(X) Cultural & Creative Industries					
1	Xiamen Film & TV Shooting Center	Enterprises engaged in film & TV shooting, production, distribution, projection, post-production, etc.	Xiamen Film & TV Shooting Center	Xiamen Cultural Development Office Jimei District Cultural Development Office Xiamen Culture Media Group	Duan Yu 0592-2893791 Zhang Hongbo 15960378801 Yang Songfeng 18659219762
2	Film & TV Cultural Content Production Projects	Content production and other forms of business for promoting the development of the Southeast Tiandi Film & TV Industrial Park within the Creative Park into a hub for film and TV content production.	Huli Special Zone 1980 Creative Industrial Park	Huli District Cultural Development Office	Luo Lan 0592-5722797
3	Film & TV Cultural Industry Fund Projects	Film & TV cultural industry fund projects	Future Film World	Huli Cultural Development Office	Luo Lan 0592-5722797
4	Film & TV Cultural Content Production Professional Talent Projects	Professional talent projects for film & TV cultural content production, etc.	Film & TV Industry Operation Platforms such as Huli District Xin Age, Xinyuan Park, Steen, etc.	Huli District Cultural Development Office	Luo Lan 0592-5722797
5	Film & TV Corporate Headquarters at Chengyi International Business Center	Film & TV corporate enterprises, film & TV investment promotion platform enterprises and film & TV enterprises.	Chengyi International Business Center	Jimei District Cultural Development Office Xiamen Xinglin Construction & Development Co., Ltd.	Zhang Hongbo 15960378801 Chen Zhiwei 13600919439
6	Jimeiji Film & TV Industrial Park Project	Enterprises engaged in film & TV shooting, cultural and creative industries, script creation, post-production, platform operation, equipment rental, etc.	Jimeiji Film & TV Industrial Park	Xiamen Cultural Development Office Jimei District Cultural Development Office Xiamen Culture Media Group	Duan Yu 0592-2893791 Zhang Hongbo 15960378801 Zhong Yuan 13599516559

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
7	Cultural and Creative Complexes and Film & TV Projects	Enterprises and platforms for creative design, cultural art creation, radio and film production, digital new media, etc.; film and TV shooting, cultural and creative industries, script creation, post-production, platform operation, equipment rental, etc.	Tong' an New Town Area	Tong' an District Bureau of Industry & IT	Chen Xi 0592-7578008
8	Asia-Pacific Design Headquarters Center	Host the IAI Asia Design Award and build the IAI International Design Festival + IAI Global Design Award Ceremony, Master Studio + Design Silicon Valley, IAI Future Design Institute, IAI Design Award Museum, IAI Industrial Innovation Platform, World Design Creative Island, etc.	Siming District Xiang' an District	Xiamen Cultural Development Office	Li Changfu 0592-2893781 Duan Yu 0592-2893791
9	Digital Cultural and Creative Projects	Top-class enterprises in cultural and creative industries and in the development of cultural and creative products.	Xiang' an Aotou, Kexiang Huangcuo and other culture industrial parks	Publicity Department of the CPC Xiang' an District Committee	Yu Qingdong 18650015631
(XI) Financial Services					
1	Headquarters, Specialized Subsidiaries and Regional Branches of Financial Institutions	Domestic and international banks and companies specializing in securities, futures, insurance, trust, currency brokerage, auto finance, financial leasing, group finance, consumer finance, public fund management, third-party payment, bank asset management, bank financial asset investment, insurance asset management, etc.	Cross-Strait Financial Center Silver City Intelligent Valley New Economy Industrial Park (Cloud Valley) Meifeng Creative Valley	Huli District Bureau of Commerce Huli Financial Services Office Tong' an District Bureau of Industry & IT	Li Shiqi 0592-5580255 Su Xiaoqing 0592-7558665
2	Characteristic Financial Services	Special financial business divisions and special operating institutions engaged in wealth finance, cross-Strait and “Belt and Road” finance, green finance, gold finance, fintech innovation services, etc.	Cross-Strait Financial Center	Huli District Bureau of Commerce Huli Financial Services Office	Li Shiqi 0592-5580255
3	Funds	Private equity funds (such as PE and VC) and other non-licensed financial business.	Xiamen Area of China (Fujian) Pilot Free Trade Zone Gudishi Fund Town Xinglin Bay Fund Agglomeration Area	Xiamen Municipal Financial Regulatory Bureau Huli District Bureau of Commerce Huli Financial Services Office Xiamen Jimei District Industry Investment Co., Ltd	Huang Shaoyang 0592-2853823 Chen Jianqiang 0592-5726050 Ma Liang 15710667712
4	Financial Technology	Introduce and cultivate leading and emerging fintech enterprises, and attract corporate financial institutions and large new Internet economy enterprises to set up fintech subsidiaries, cutting-edge technology R&D institutes and data sharing platforms.	Financial Technology Industrial Park	Xiamen Municipal Financial Regulatory Bureau	Huang Shaoyang 0592-2853823
(XII) Urban Modern Agriculture					
1	High-tech Seeds and Seedlings	Introduce, cultivate and develop seeds and seedlings and their supporting industries.	Fujian-Taiwan Agricultural Integrated Development (Seed & Seedling) Industrial Park, Tong' an District, Xiamen	Xiamen Municipal Bureau of Agriculture & Rural Affairs	Yu Junshuo 13779980692

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
2	Planting	Intelligent planting, seed, seeding and other industry enterprises.	Dongfu Flowers and Nursery Stock Industrial Park Wuxian Town, Tingxi Town, and Lianhua Town, Tong' an District	Xiamen Municipal Bureau of Agriculture & Rural Affairs	Lyu Xiaoru 0592-7035221
3	Agricultural Produce Processing	Beverage, food processing, plant extraction and other industry enterprises.	Hongtang Town, Xike Town, and Xinmin Town, Tong' an District	Xiamen Municipal Bureau of Agriculture & Rural Affairs	Xu Jinxing 0592-7035229
(XIII) Headquarters Economy					
1	Domestic and International Large Corporate Headquarters, Regional Headquarters and Functional Headquarters	Headquarters set up by central enterprises, multinational corporations, listed companies, large domestic enterprise groups and leading private enterprises; regional headquarters; functional headquarters for R&D, marketing, trade, logistics, etc.	North Hubin Road Super Headquarters Base Xiamen International Business District Guanyinshan Business Operation Center Cross-Straits Financial Center Wuyuan Bay Business Operation Center Maluan Bay Business Center Chengyi International Business Center Haicang Bay Business Center Xiamen Science City Core Area Southern New Town CBD East Sports Convention & Exhibition Business Center Xiang' an New Town Area Xiamen Marine High-Tech Industrial Park	North Hubin Road Super Headquarters Base Construction Headquarters Siming District Haicang District Cross-Straits Financial Center Area Construction Headquarters Xiamen Jimei New Town Area Construction Headquarters Maluan Bay New Town Construction Headquarters Tong' an District Xiang' an District Xiamen Municipal Bureau of Ocean Development	North Hubin Road: Cheng Jialong 0592-5110767 Cross-Straits: Ma Yiyao 0592-5138318 Siming: Lin Wenquan 18250700790 Haicang: He Yan 0592-6887773 Maluan Bay: Fang Qixiang 13799738376 Jimei: Wang Mingfa 0592-6373612 Tong' an: Su Xiaoqing 0592-7558665 Xiang' an: Sun Xiongzheng 0592-7886078 Bureau of Ocean Development: Huang Jianhong 0592-2853908

## IMPORTANT PLATFORMS

No.	Project	Needs	Main Hosting Locations	Responsible Departments
1	Xiamen Globally Important Aviation Maintenance Center	Enterprises and platforms engaged in component manufacturing, in-depth maintenance, aircraft material trading and distribution, business aircraft design and modification, aviation finance, personnel training, etc.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Huang Meihua 0592-2639627

No.	Project	Needs	Main Hosting Locations	Responsible Departments
2	Financial Leasing Platform	Aircraft, ship, medical device, IC and other large equipment financial leasing and second-hand aircraft disposal industrial-chain enterprises.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Zeng Qianlan 0592-5601526
3	Cross-Border E-Commerce Platform	B2B, B2C, bonded stock for cross-border imports (1210) and retail exports (9610) and other cross-border e-commerce platforms and enterprises.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Lin Yuting 0592-2630020
4	National Cultural Export Center	Enterprises in the fields of high-end artworks, creative design, film & TV and performing arts, digital content & new media, press publishing & distribution, etc.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Cai Qiang 0592-2621626
5	Imported Wine Platform	Imported wine enterprises and supporting service enterprises, and businesses related to world-famous spirits display and trading, wine-related professional training and recruitment, etc.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Guan Bin 0592-2630211 Li Peishan 0592-6085989
6	Gold Jewelry Platform	Enterprises in the fields of gold jewelry processing, testing, display, wholesale, trading, etc.; finance, retail, logistics, design, education, and other forms of business.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Chen Chen 0592-6892087
7	Mechanical & Electrical Equipment Platform	Mechanical & electrical industry-chain enterprises, supporting service enterprises, and Taiwan's mechanical and electrical industries.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Guan Bin 0592-2630211
8	Bird's Nest Platform	Enterprises in the fields of bird's nest product R&D and processing, industrial standard formulation, safety inspection and testing, as well as industry associations, tonic derivative industry chains, etc.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Zhang Jin 0592-6892770
9	Xiamen International Aquatic Product Trading Platform	Aquatic products importers and supporting special catering businesses.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Dai Qingjin 0592-2616910
10	IC Mass Innovation & Entrepreneurship Platform of Fujian Pilot Free Trade Zone Xiamen Area	AI-related IC R&D and design and IP R&D, EDA development services, key laboratories, etc., and international top-notch IC professionals and teams.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Huang Jianbao 13779939702
11	Xiamen Cross-Straits Innovation, Creativity & Entrepreneurship Center Platform	Enterprise intelligent services, cross-border e-commerce, biomedicine creative design, new materials, intelligent hardware, drones, intelligent robots, biomedicine, Taiwan youth innovation and entrepreneurship incubation, etc.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Cai Qiang 0592-2621626
12	China (Xiamen) - Europe Freight Train Service Platform	Sea-rail intermodal transport enterprises.	Administrative Committee of Xiamen Area of Fujian Pilot Free Trade Zone	Zhang Jin 0592-6892770

No.	Project	Needs	Main Hosting Locations	Responsible Departments
13	Xiamen Science City (Meifeng-Xike Area)	Modern service industry projects, such as headquarters economy, information services, R&D and design, cultural and creative industries, and fintech services; industries in the emerging economic fields, such as Internet and modern IT services, modern technology services and innovation and entrepreneurship services, modern productive service activities, new lifestyle service activities, and modern comprehensive management activities.	Tong' an District Bureau of Industry & IT	Su Xiaoqing 0592-7558665
14	Xiamen Biomedicine Innovation Park	Biomedical innovation and research centers, regional operation headquarters and other enterprises.	Maluan Bay New Town Construction Headquarters	Fang Qixiang 13799738376
15	General-purpose workshops for Xiamen Biopharmaceutical Port (Phase V)	The project is financed and built by the Biomedical Industry Platform Company to introduce enterprises and institutions engaged in R&D, production, distribution and technical services for medicines, medical devices, and supporting core components and key raw materials for the industry.	Xiamen Haicang Biotechnology Development Co., Ltd.	Lin Zhiqin 15959366100
16	TIB Biotech Park	Biomedicine, high-end medical devices, health equipment, health management services and other industries.	Tong' an District Bureau of Industry & IT	Lin Yuchan 0592-7558669
17	Uni Sci-Tech Park Project	IC-related industries with IC R&D as the core.	Tong' an District Bureau of Industry & IT	Chen Jingwei 0592-7558661
18	BRICS Intelligent Manufacturing Center	New energy, new materials, high-end equipment manufacturing, new-generation IT and other intelligent manufacturing projects.	Tongxiang High-Tech Town Construction Headquarters	Guan Jianwu 13615075596
19	BRICS Future Innovation Center	Enterprises engaged in the industrial Internet, export of smart city applications, technology output service of the new energy industry, new industrial skills service, cross-border e-commerce, etc.	Xiamen Information Group Co., Ltd.	Lin Yuhua 13860466577
20	Digital Economy Industrial Park	Introduce platform enterprises to build a digital economy industrial park in Haicang Free Trade Zone, and centralize settlement and taxation in the area where the platform is based through a service system, thereby achieving a certain economic scale and promoting industrial clustering.	Haicang District Free Trade Zone Public Investment Space Haicang District State-owned Enterprises	Chen Liang 18506991066
21	Xiamen Intelligent Sensor & IoT Innovation Center	Introduce upstream and downstream industries and enterprises in the fields of intelligent manufacturing, automotive electronics, the marine economy, consumer electronics and emergency security, focusing on intelligent sensors, IoT, AI, industrial simulation, IC, IC design and packaging, modules, IoT application integration, big data software and services, as well as testing and inspection.	Xiamen Torch Internet of Things Incubator Co., Ltd.	Lian Jie 15959206395
22	Xiamen AI Industrial Park	Big data, cloud computing, smart city industry applications and other enterprises.	Xiamen Information Group Co., Ltd.	Lin Yuhua 13860466577
23	Digital Economy Industrial Park	Digital economy industries, such as AI, intelligent manufacturing, IC, software technology, medical big data, IoT, cloud computing, network communications, information security, virtual reality and satellite application technology, as well as strategic emerging industries accredited as high-tech and having good growth prospects.	Xiang' an District Bureau of Commerce	Chen Chunlin 13950119513
24	New Economy Industrial Park Incubation Accelerator	Incubation/accelerator operation partners (required to cooperate by leasing carriers, rapidly bring in industries and apply for the establishment of municipal- and national-level incubators).	Xiamen Tefang New Economy Industrial Park Operation Co., Ltd.	Li Guiping 13950008601

No.	Project	Needs	Main Hosting Locations	Responsible Departments
25	New Economy Industrial Park Lot 4 First Phase Park & Lot 5 Customized Office Park	Lot 4 of the New Economy Industrial Park will be put into operation in May 2022, with a gross floor area of about 51,000 sq. m. Lot 5 will be a customized office park for enterprises. It covers an area of 32,000 sq. m, with a planned gross floor area of 72,000 sq. m for new-economy headquarters enterprises.	Xiamen Tefang New Economy Industrial Park Operation Co., Ltd.	Li Guiping 13950008601
26	Siming District Platform Digital Economy Innovation Center	Biomedical innovation and research centers, regional operation headquarters and other enterprises.	Maluan Bay New Town Construction Headquarters	Fang Qixiang 13799738376
27	Huli Digital Industry Science Innovation Park	Enterprises in industrial design, information security, digital cultural & creative industries, smart city and industry applications, IoT, big data, cloud computing, AI and other fields.	Administrative Committee of Huli District Industrial Park Huli District Bureau of Industry & IT Huli District Bureau of Commerce	Shao Xinxin 13860166155 Yu Lixia 0592-5726297
28	Big Data Open Application (Xiamen) Subcenter of National Information Center	Enterprises in big data innovation, innovation and application of supply chain financial services, data innovation services, etc.	Xiamen Information Group Co., Ltd.	Lin Yuhua 13860466577
29	Fintech Industrial Park	Introduce incubation accelerators and other carrier spaces; strive for pilot projects in fintech innovation and regulation, supply chain notes, etc.; support fintech innovation and entrepreneurship; and create a cluster carrier for fintech innovation and entrepreneurship in Xiamen.	Xiamen Municipal Financial Regulatory Bureau	Huang Shaoyang 0592-2853823
30	Gudishi Fund Town	Angel funds, venture capital funds, industrial funds, merger and acquisition funds, parent funds, fund enterprises specializing in securities investment funds, and their supporting enterprises for the ecological chains of financial innovation services.	Huli District Bureau of Commerce Huli Financial Services Office	Chen Jianqiang 0592-5726050
31	Dongshan Commercial Complex	With a planned area of 4 hectares, the project is intended to be a one-stop full-service urban complex comprising retail, catering, support and entertainment facilities and hosting experiential businesses.	Bureau of Commerce	Zhu Yuzhen 0592-7889008
32	Xiamen IT Application Innovation Institute	Partners for compatibility certification testing of domestic software and hardware products, as well as professional talent training .	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center Co., Ltd.	Tian Yingpeng 0592-5380192
33	Tongxiang High-Tech Town	High-tech industrial projects, including new-generation IT, new materials, new energy, high-end equipment manufacturing, IC, display panels, LED, microelectronics, etc.	Tongxiang High-Tech Town Construction Headquarters	Guan Jianwu 13615075596
34	Ivy Sci-Tech Park	Modern service industry enterprises integrated into cross-border e-commerce, the digital economy and the headquarters economy and other new-economy industries.	Tong' an District Bureau of Industry & IT	Chen Jingwei 0592-7558661
35	Healthy Xiang' an Intelligent Valley	Healthcare intelligent equipment, medical information services and security, precision medicine, health services, biomedicine and other big health data industry projects.	Xiang' an District Bureau of Health	Shen 0592-7889693

No.	Project	Needs	Main Hosting Locations	Responsible Departments
36	Silver City Intelligent Valley	Headquarters economy, information services, R&D and design, cultural and creative industries, financial business services and other modern service industry projects	Xiamen Urban Construction & Development Investment Co., Ltd.	Wei Lai 18606090581
37	Meifeng Creative Valley	Industrial platforms, R&D institutions, innovation platforms and growth enterprises related to big data centers, AI, the industrial Internet, new energy, new materials, IoT, fintech, health, e-commerce, etc.	Xiamen Torch Group Co., Ltd.	Huang Ting 13003953597 Chen Chunfang 13859913010
38	Huli Innovation Park	Corporate headquarters, product display centers, enterprise science and technology research and development bases, as well as science and technology, creative services and other projects	Administrative Committee of Huli District Industrial Park	Shao Xinxin 13860166155 Wu Yunsuo 0592-5761295
39	Xiamen International Cruise City	Cruise hubs (terminal buildings), tourism, business offices, and cultural and creative enterprises	Huli District Huli Sub-district Office	Yan Yi 0592-2630657
40	Free Trade Huli Platform Economy Industrial Park	Flexible employment platforms for the sharing economy	Huli District Bureau of Commerce	Liu Hongda 0592-5726039
41	Jimei New Town Area	Enterprises in the fields of software information, the cultural and creative industries and tourism, machinery and equipment manufacturing, business commerce, etc.	Xiamen Jimei New Town Area Construction Headquarters	Wang Mingfa 0592-6373612
42	China (Xiamen) Intelligent Audiovisual Industry Center	Web audiovisual content audit, copyright trading, education and training, product promotion and release, industry exchange, cloud rendering infrastructure, and financial services	China (Xiamen) Intelligent Audiovisual Industry Center Xiamen Information Group Co., Ltd.	Zhang Hongbo 15960378801 Lin Xiaoying 13459254104 Lin Yuhua 13860466577
43	Special Zone 1980 Huli Creative Industrial Park	Creative industries such as creative design, digital content and new media, film & TV, animation and gaming, cultural and leisure tourism, etc.	Huli District Huli Sub-district Offices	Yan Yi 0592-2630657
44	Fujian Cross-Strait Youth Employment & Entrepreneurship Center	Enterprises and platform projects related to film & TV technology, production, promotion and release, IP conversion, script writing, film screening, industry exchange, business matchmaking, talent cultivation, cultural investment, etc.	Siming District Bureau of Development and Reform	Xu Su 18065279555
45	Smart Transport Industrial Park	Platform projects such as car hailing, network freight, driverless, intelligent transportation, etc.	Huli District Bureau of Commerce	Ma Huiyu 0592-5725138
46	Xiamen Aviation Industry Startup Zone	Aviation accessory maintenance and high-end aviation manufacturing industries	Xiamen Aviation Industry Co., Ltd.	Zhang Si 18900220263
47	Southern Marine Entrepreneurial Innovation Center	Sea-related entrepreneurial innovation teams and start-up sea-related small and micro enterprises	Xiamen Municipal Bureau of Ocean Development	Luo Jun 0592-5108206
48	Xiamen Marine High-Tech Industrial Park	Marine high-end equipment manufacturing, materials industry, biomedicine, modern fisheries, port logistics, coastal leisure tourism, IT consulting services and other enterprises and platforms	Xiang'an District Bureau of Industry & IT	Chen Huipeng 18259120495

No.	Project	Needs	Main Hosting Locations	Responsible Departments
49	Fujian-Taiwan Agricultural Integrated Development (Seed & Seedling) Industrial Park, Tong'an District, Xiamen	Cross-Strait fruit and vegetable seedling enterprises and platforms; seeds and seedling enterprises	Xiamen Municipal Bureau of Agriculture & Rural Affairs	Yu Junshuo 13779980692
50	Xiamen Modern Aquatic Seeding Industrial Park	Enterprises in the modern aquatic seeding industry and its supporting industries	Xiamen Marine High-Tech Industrial Park	Hong Qianxu 0592-2853912
51	Maritime Silk Road Central Legal District (Siming Demonstration Zone)	Introduce enterprises and platforms of lawyer services, arbitration services, legal technology, legal media, legal training, etc.; attract high-level prestigious law firms; gather notary institutions, judicial appraisal institutions, legal media, legal technology companies, etc.; and bring in international, national and southwest Fujian legal forums and symposia	Siming District Political and Legal Affairs Commission	Zhou Yan 13806003889
52	Xiang'an Innovation Lab (Bioproduct Science & Technology Fujian Innovation Lab)	Located on the south side of Xiamen University's Xiang'an Campus, the lab will focus on four areas of research: fundamental science of bioproducts, underlying technology and core raw materials of bioproducts, applied technology and prototype products of bioproducts, and conversion technology and public services of bioproducts. The lab will be dedicated to the fundamental research, technology breakthroughs, product RD&, and quality and standard systems of bioproducts. The lab aims to address a few problems in the fundamental research of bioproducts in China, such as lack of in-depth fundamental research, the low level of underlying technology assurance, lack of application technology leadership, and inadequate service capacity for conversion technology.	Xiang'an District Bureau of Industry & IT	Chen Huipeng 18259120495
53	Xiamen Joint Respiratory Health Research Institute	This institute will focus on three areas of research: respiratory health, microbial health, and digital health. It will be dedicated to the breakthroughs for key common technologies in the fields of biomedicine and health, as well as the R&D, industrialization and incubation of innovative drugs. The institute will comprise cutting-edge research, technology R&D and results conversion.	Xiamen Joint Respiratory Health Research Institute	Luo Jia 18702089871
54	Xiamen Semiconductor Research Institute	Research and market development of key common technologies and industrialization technologies	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center Co., Ltd.	Tian Yingpeng 0592-5380192
55	Cross-Strait IC Industrial Park	Comprising six industrial functional areas: a bonded IC product trading center, a product R&D and design test center, the Cross-Strait (Xiamen) Micro and Nano Electronics Research Institute, IC crowdsourcing space, an IC design business incubator in the free trade zone, an IC industry talent training center	Huli District Bureau of Industry & IT Administrative Committee of Huli District Industrial Park	Shao Xinxin 13860166155
56	Xiamen National Advanced Electric Drive Technology Center for New-Energy Vehicles	Carry out technology development, talent and project introduction, experiments, tests and other work in the field of automotive standards-grade power semiconductors, motor electric controls, etc., with a focus on advanced electric drive technology	Xiamen Torch High-Tech Industrial Development Zone Investment Service Center Co., Ltd.	Tian Yingpeng 0592-5380192

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Notes
57	List of Collaborative Research Projects of Xiamen University	Seek cooperation by means of technological services, technology transfer, entrusted development, collaborative R&D, joint platform development and capital investment, based on the list of potential industrialized projects in the fields of flat-panel displays, computers & communication equipment, semiconductors & IC, software & information services, high-end equipment manufacturing, new materials, energy conservation and environmental protection, biomedicine and health, agriculture and marine production, cultural and creative industries, etc.	Xiamen University	Liang Xinyue 18801511273	Please scan the QR code to check the list of collaborative research projects with universities and colleges.
58	List of Collaborative Research Projects of Huaqiao University	Promote industry-academia collaboration by means of joint development, project entrustment, technology transfer, capital investment, joint platform development, etc., focusing on the list of potential industrialization projects in the fields of high-end equipment manufacturing, electronic information, civil engineering and construction, new materials and energy conservation and environmental protection, biology and new medicine.	Huaqiao University	Yang Hua 15980869819	
59	List of Collaborative Research Projects of Jimei University	Seek partners for scientific research in the fields of high-end equipment, new energy and new materials, such as 3G semiconductor materials, marine corrosion and intelligent protective materials, navigation and other marine transport systems; smart and intelligent management of container ports; modern marine fishery products such as new fishery drugs, agricultural organic fertilizers and insect-resistant drugs; intelligent manufacturing machinery such as ultra-low head hydraulic turbines, wave-energy compressed air energy storage devices, etc.; and modern information management systems, such as high-speed image information hidden-detection platforms, livestreaming intelligent auxiliary systems, etc.	Jimei University	Chen Xuekun 0592-6185067	
60	List of Collaborative Research Projects of Xiamen University of Technology	Promote industry-academia enterprise integration by means of joint technology development, project entrustment, technology transfer, capital investment, joint R&D platform development and joint industrial college development on the list of potential marketization and industrialization projects in the fields of intelligent manufacturing, big-data IoT, vehicle engineering, civil engineering and construction, environmental engineering, alternative energy, new materials, etc.	Xiamen University of Technology	Zhou Renguo 13950002861	
61	List of Collaborative Research Projects of Chengyi University College, Jimei University	Utilize cutting-edge technologies such as cloud computing, big data and AI to achieve the integrated development of the industrial or corporate digital economy and real economy, and help key industries complete transformation and upgrading, thereby enhancing industrial competitiveness and promoting the development of industrial agglomeration; develop three key platforms: Jimei Digital Platform for Key Industries, Jimei Digital Culture & Tourism Platform, and the Digital Education Platform of Jimei Culture & Education Park	Chengyi University College, Jimei University	Gui Li' na 18950189599	

## APPLICATION SCENARIOS OF NEW ECONOMY

No.	Scenario	Scenario Opportunities Available	Targeted New Tech Racetracks	Responsible Departments	Contact
1	Judicial Remedy for Non-Performing Fintech Loans	Provide scientific & technological judicial services for financial disputes of financial enterprises, simplify judicial remedy procedures, promote rapid and reasonable settlement of disputes, attract top-class fintech enterprises to launch operations, promote the development of the Maritime Silk Road Central Legal District, and maintain the order of e-commerce transactions and the social credit system	Internet finance, AI, legal innovation services	Haicang District	Chen Liang 18506991066
2	Enhancing Financial Inclusion	Deepen the government-bank-enterprise docking, accelerate the construction of the "Credit Easy" platform, promote the credit enhancement fund and policy guarantee to increase the volume and expand the surface, build a credit enhancement platform for financing small and medium-sized enterprises, and promote the development of inclusive finance	Big Data, AI	Xiamen Municipal Financial Regulatory Bureau	Chen Rongchen 0592-2853817
3	"Public Service Platform for AI Public Opinion Monitoring and Content Audit" of the "Content Risk Control Brain"	A content security management platform with high-throughput perception, machine understanding, intelligent retrieval, deep mining and independent evolution for massive multimodal content webwide, including content security services for government and enterprises, Internet content monitoring and copyright protection, content intelligence mining, content security internal control, content security assessment and content audit systems	AI, cloud computing, audiovisual content understanding, data annotation	Xiamen Culture Media Video & Audio Co., Ltd.	Yuan Xuepeng 13860190450
4	Applications for Ultra HD Video Industry and Related Fields	R&D of core algorithm technologies, such as real-time rendering of ultra-high-definition graphic images, target recognition, motion tracking and video image processing, focusing on multiple industry application fields, including ultra-high-definition videos, digital new infrastructure, smart sports and smart business	4K/8K, 5G, AI, XR (Mixed Reality), cloud computing	Xiamen Culture Media Video & Audio Co., Ltd.	Yuan Xuepeng 13860190450
5	Headquarters-Type Intelligent Manufacturing	R&D centers, operation centers, settlement centers, data centers, international business centers, industrial and service robots, smart home, smart home appliances, precision instruments and other urban industries	Industrial Internet, AI, big data, 5G, cloud services and other digital intelligence technologies	Siming District Bureau of Science, Technology and Information	Chen Yali 0592-5818265

## CHANNELING PRIVATE CAPITAL INTO THE PUBLIC SERVICE SECTOR

No.	Project	Needs	Main Hosting Locations	Responsible Departments	Contact
1	High-End Medical Institutions	High-end general hospitals and high-level specialized hospitals, such as obstetrics and gynecology hospitals, brain hospitals, traditional Chinese medicine hospitals, tumor hospitals, psychiatric hospitals, dental hospitals, etc.	Huli District	Huli District Bureau of Health	Shen Guangwei 13599517720
2	Wuyuan Bay Sports Park	Construction and operation of sports parks, stadiums, public fitness venues, and other sports-related projects	Huli District	Huli District Bureau of Culture and Tourism	Zhong Xiumei 136000902307
3	Wuyuan Bay Sports Park	Construction and operation of sports parks, stadiums, public fitness venues, and other sports-related projects	Huli District	Huli District Bureau of Culture and Tourism	Zhong Xiumei 136000902307

## PPP PROJECTS

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
1	Tong' an-Xiamen Island Passage-way	Located on the city' s eastern sea rim, the project starts from Tianma Road in Jimei District in the west, crossing Tong' an Bay in the east and connecting to Dongkeng Road in Xiang' an District. With a total length of 7.45 km, the project will be designed according to the standards of expressways combined with urban express roads.	160 16	Xiamen Highway Affairs Development Center	Xiamen Municipal Transportation Infrastructure Development Co., Ltd. (Affiliated to Xiamen Municipal Construction Group)	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
2	3d Eastern Passage-way	The project starts from Xiamen Island, crossing Xiamen East Sea to the east, and ending at Xiang' an New Airport. An about 15-km new sea-spanning passageway will be built.	305 30.5	Xiamen Highway Affairs Development Center	Xiamen Road and Bridge Engineering Investment Development Co., Ltd.	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209
3	Renovation of Xinglin Old Industrial Zone	The total planning area of Xinglin Old Industrial Zone is 19.67 square kilometers, with a total investment of 75.4 billion yuan (including 59.6 billion yuan for expropriation and demolition, 7.4 billion yuan for public construction support, and 8.4 billion yuan for other costs). The first investment is about 20 billion.	200 20	Xiamen Lands Development Center	Xiamen City Construction Development Investment Co., Ltd.	Lands Development Center, Xiamen Jimei New Town Area Construction Headquarters	Huang Canbiao 0592-2999209
4	Huli District Sports Center	The project is located in Huli District, with a total investment of about RMB 6 billion. It involves the construction of Xiamen International Tennis Center and Huli Stadium, including a comprehensive hall with 8,000 seats, two secondary halls with 2,000 seats, a stadium with 1,500 seats, a swimming pool with 200 seats and a cultural complex.	60 6	Municipal Bureau of Sports or its designated subordinate institutions	Xiamen Sports Industry Group Co., Ltd.	Xiamen Municipal Bureau of Sports	Huang Canbiao 0592-2999209
5	Tongxiang High-Tech Town Industrial Park	The project is located in Tongxiang High-Tech Zone, comprising a startup area and Dongliao area. Project execution involves land requisition, construction of housing for resettled residents, site leveling, underground piping, supporting municipal facilities, etc.	200 20	Torch High-Tech Zone Administrative Committee	Xiamen Torch Tongxiang High-Tech Town Construction Investment Co., Ltd.	Torch High-Tech Zone Administrative Committee	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
6	Cross-Eastern-Sea Passage-way	The project starts from Shengyan Road Interchange and ends at Xidong Road Interchange. Its Jimei-Tong'an section will follow the foothills of Tianma Mountain. After crossing Tianma Mountain through a tunnel, the passageway will follow the existing Tianma Road, which will be renovated and enhanced. The Xiang'an part of the line will follow Tongkeng and Xindian Roads and will cross the eastern sea area through a tunnel as it is currently planned. The line will stretch 21.9 km and be built according to the standards of a Grade 1 highway combined with an urban express road. The main line will be bidirectional and have 6 lanes, with a design speed 80 km/h. The tunnel crossing the eastern sea area will be 7,720 m long.	233 23.3	Municipal Highway Affairs Development Center	Xiamen Municipal Transportation Infrastructure Development Co., Ltd. (Baicheng)	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209
7	Shen-yang-Haikou Express-way Xinglin Interchange and Connection Project (National Highway 324 Second Line - Changtai Section)	The project is located in Jimei's Guankou area, starting from National Highway 324 and ending at the Xiamen-Zhangzhou boundary in Xianlingqi Mountain. Spanning 5.15 km, the project will be built according to the standards of urban express roads. The road will be directional with 6 lanes, including a 2.2 km bridge with a width of 27 m. The Xiamen section of the Xianlingqi Mountain Tunnel will be 2.7 km long with double tracks, each of which will have net width of 14 m. The tunnel will intersect with the second line of National Highway 324 at Tiantou Interchange.	17.4 1.74	Municipal Highway Affairs Development Center	Xiamen Municipal Transportation Infrastructure Development Co., Ltd. (Baicheng)	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
8	North Tong'an Avenue (Xiamen-Shaxian Highway - Tong'an Avenue section)	Located in Tong'an District, the project starts from the Lianhua Interchange of Xiamen-Shaxian Expressway, crossing Donglong Mountain, Lianhua Reservoir Sub-Dam Storage Pond and Baozhen Mountain to the east, and ending at Hujing Village. In the near term, it will be connected to Tong'an Avenue and have a total length of 6.1 km. The project comprises: 1. The 1.67km section between Lianhua Interchange and the planned Lianhua 6th Road will be built according to the standards of urban express roads; its main line will be bidirectional with 6 lanes, while its auxiliary line will be bidirectional with 4 lanes; the road width will be 56 m. 2. The 3.46km planned section from Lianhua 6th Road to the end of the road will be built according to the standards of urban express roads; it will be bidirectional with 6 lanes, and the road width will be 29.5-32 m. 3. The connecting line of Tongan Avenue will be 546 m long and 16.5 m wide. 4. The renovated Meiyun Road will be 456 m long and 30 m wide; it will have 4 bridges with a total length of 1,272 m, as well as 3 double-track tunnels, with each track being 3,490 m long.	15.1 1.51	Municipal Highway Affairs Development Center	Xiamen Road and Bridge Engineering Investment Development Co., Ltd.	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
9	Xidong Road (New National Highway 324 - South Xiang'an Road) Project	District, the project starts from the existing South Xiang'an Road and ends at the new National Highway 324, spanning 10.4 km. It will be built according to the standards of urban express roads. The project comprises: 1. The Xidong Road (South Xiang'an Road - Haixiang Avenue) Project: starting from South Xiang'an Road and ending at Haixiang Avenue; length - 4.95 km; standard section width - 60 m; 2. Xidong Road (Haixiang Avenue - Nei'an Avenue) Viaduct Project: involving the construction of a main-lain viaduct over Haixiang Avenue that starts from Xidong Road and crosses Nei'an Avenue before ending on the ground; total length - 2.2 km; length of main-line viaduct - 1.6 km; standard section width - 26.5 m; 3. Xidong Road (East Fangdong Road - New G324) Project: starting from East Fangdong Road and ending at the new G324; total length - 3.2 km; width - 48-60 m.	47.4 4.74	Municipal Highway Affairs Development Center	Xiamen Municipal Construction Development General Company	Xiamen Municipal Bureau of Transport	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
10	Haicang South Avenue (Maqing Road - Cangjiang Road) Enhancement Project	Located in Haicang Waterfront New Town, the project starts from the existing Maqing Road and ends at the planned Cangjiang Road, spanning 3.63 km. Work involves upgrading and renovating the section between Maqing Road to West Jiangang Road, and building a new section between West Jiangang Road and Cangjiang Road: 1. The renovation section will start from Maqing Road and end at Jiangang West Road, spanning 2.63 km. The existing road will be upgraded into an urban express road 60 m wide by building a new viaduct and renovating the existing ground auxiliary road. The 2.47km viaduct will be bidirectional with 6 lanes (4 lanes on the section between Jiaosong Road to West Jiangang Road) and have a width of 19-26.5 m. The ground auxiliary road will be bidirectional with 6 lanes. The Maqing Road and Jiaosong Road interchanges will be upgraded too, and a 5.2km ramp will be built. 2. The new section will start from West Jiangang Road and end at Cang Jiang Road, stretching 1 km. It will be built according to the standards of urban express roads and have a width of 41 m. The viaduct will be 0.88 km long, bidirectional with 4 lanes, and 19 m wide; the ground auxiliary road will also be bidirectional with 4 lanes; and a new interchange will be built on Cangjiang Road.	10.8 1.08	Xiamen Municipal Highway Affairs Development Center	Xiamen Haicang Urban Construction Group Co., Ltd.	Municipal Bureau of Public Facilities and Landscaping	Huang Canbiao 0592-2999209

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
11	Inner Bay Water Ecological Restoration and Supporting Projects of Maluan Bay New Town	Located in Maluan Bay New Town, the project comprises the Yunwei Waterway Landscape Greening Project, the Dingmei Flood Discharge Channel Construction Project, the Round-the-Bay South Creek Waterway Renovation Project, the Haicang Central Area Phase II Road Project, the Xinyang Flood Discharge Channel Phase II Project (Sluice 1), the Central Island Inner Way Sluice Project, the Shenqing Creek Sluice Project, Yaoshan Creek Sluice Project, and the Central Island Round-the-Bay West Road Project.	19.5	Municipal Lands Development Center	Xiamen City Construction Development Investment Co., Ltd.	Maluan Bay New Town Development and Construction Headquarters	Huang Canbiao 0592-2999209
			1.95				
12	Huli District Carpark PPP Project	Located in Huli District, the project involves the construction of the Huli District Carpark in the PPP mode with private capital. The successful bidder will form a joint-venture company with Huli's state-owned enterprises to execute and operate the project. The carpark will be included in Huli's parking network under overall planning, development and operation.	11 1.1	Huli Bureau of Construction	Huli District State-owned Assets Investment Co., Ltd.	Huli District Government	Jiang Yuan 18205926761

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
13	Xiang' an Area PPP Project for Tongxiang High-Tech Town	This PPP project is located in the Xiang' an area of Tongxiang High-Tech Town, bounded by the old National Highway 324 on the north, North Fangshan 2nd Road and Shitou 1st Road on the west, Haixiang Avenue on the south, and Huangshan Road and Lianxi Creek on the east. Covering an area of 10.68 sq. km, the project involves the construction and operation of an industrial park, land requisition and resident resettlement, and construction of municipal infrastructure facilities and supporting public facilities.	102.87	Administrative Committee of Xiamen Torch Tongxiang High-Tech Town Area Construction Headquarters	Xiamen Information Group Co.,Ltd.	Administrative Committee of Xiamen Torch Tongxiang High-Tech Town Area Construction Headquarters	Li Yipeng 18650156977
14	Renovation of Xinglin Old Industrial Zone (Jimei New Town Area Project)	Xinglin Old Industrial Zone has a total planned area of 19.67 sq. km, with a total area investment of RMB of 75.4 billion, including RMB 20 billion for the first phase.	754 7.54	Xiamen Lands Development Center	Xiamen City Construction Development Investment Co.,Ltd.	Xiamen Jimei New Town Area Construction Headquarters	Xue Zhiyong 13328315186
15	Wuyuan Sports Center	The project is located in the Wuyuan Bay area of Huli District (south of South Mucuo Road and Wuyuan Bay Road, north of Xianyue Road and east of the planned road), with a planned land area of 60.4 hectares. It involves the construction of a highly efficient and multifunctional world-class sports complex comprising facilities for brand-name events, leisure and fitness, culture and entertainment, business services and interactive experience.	68 6.8	Municipal Sports Center	Xiamen Sports Group Co., Ltd.	Xiamen Municipal Bureau of Sports	Zhong Heng 15960899960

No.	Project	Scope & Scale of Construction	Estimated Total Investment (RMB billions)	Implementors	Government Financier Representative	Municipal Department in Charge	Contact
16	Dongping Mountain Tourism Complex	Located in the Dongping Mountain area of Siming District, the project involves the construction of scenic-area municipal facilities, supporting public-service facilities and cultural tourism operations.	27 2.7	Bureau of Siming District Culture and Tourism	Xiamen Gulangyu Tourism Investment Group Co., Ltd.	Siming District Government	Ke Jian 13666001901
17	Software Park Phase II Parking Facilities	Located in the Siming District Software Park Phase II, the project involves the construction of ground and underground carparks and supporting commercial facilities. Its purpose is to ease the shortage of parking spaces in the area.	15 1.5	To Be Confirmed	To Be Confirmed	Siming District Government	Lin Wenquan 18250700790


## REITS PROJECTS

No.	Project	Scope of Assets	Estimated Issued Investment (RMB millions)	Average Revenue in Recent Three Years (RMB millions)	Average Gross Profit in Recent Three Years (RMB millions)	Project Owner	Nature of Project	Municipal Department in Charge
1	Cross-Border E-Commerce Industrial Park	The project is located in the second phase of Siming Software Park, mainly constructing above-ground and underground parking garages and commercial facilities to solve the parking problem of the second phase of the Software Park.	11 110	0.5 50	0.3 30	Xiamen Xiangyu Group Co., Ltd.	Self-financing by enterprises	Xiamen Municipal Bureau of Commerce

No.	Project	Scope of Assets	Estimated Issued Investment (RMB millions)	Average Revenue in Recent Three Years (RMB millions)	Average Gross Profit in Recent Three Years (RMB millions)	Project Owner	Nature of Project	Municipal Department in Charge
2	Affordable Rental Housing	Protected rental housing in Yuanbo and Hengqi belonging to Anju Group	12 1200	0.35 35	0.2 20	Xiamen Anju Group Co., Ltd.	Government-funded	Xiamen Municipal Bureau of Construction
3	Xiamen Software Park Industrial Infrastructure Facilities	R&D buildings and supporting parking spaces and other facilities in the second and third phases of the Software Park	30 3000	1.2 120	1 100	Xiamen Information Group Co., Ltd.	Self-financing by enterprises	Torch High-Tech Zone Administrative Committee
4	Municipal Parking Infrastructure Facilities	13 municipal parking facilities under the Municipal Government Group	10 1000	0.4 40	0.24 24	Xiamen Municipal Administration Group Co.,Ltd.	Government-funded	Xiamen Municipal Bureau of Construction
5	Municipal Raw Water Infrastructure Facilities	Raw water pipeline networks and reservoirs in the city owned by Xiamen Municipal Construction Group	20 2000	3.24 324	0.54 54	Xiamen Municipal Administration Group Co., Ltd.	Government-funded	Xiamen Municipal Bureau of Water Resources

No.	Project	Scope of Assets	Estimated Issued Investment (RMB millions)	Average Revenue in Recent Three Years (RMB millions)	Average Gross Profit in Recent Three Years (RMB millions)	Project Owner	Nature of Project	Municipal Department in Charge
6	Nan' an Jintao - Xiamen Expressway	Nan' an Jintao - Xiamen Expressway and ancillary facilities	50 500	1.5 150	0.3 30	Xiamen Municipal Administration Group Co., Ltd.	Government-funded	Xiamen Municipal Bureau of Transport
7	Municipal Sewage Network Infrastructure Facilities	Sewage networks in the city owned by Xiamen Municipal Construction Group	27 2700	0.4 40	0.1 10	Xiamen Municipal Administration Group Co., Ltd.	Government-funded	Xiamen Municipal Bureau of Public Facilities and Landscaping
8	Xiamen Software Park Industrial Infrastructure Facilities	R&D buildings, supporting facilities, apartments and carparks for the Software Park Phases II & III	27.35 2735	1.06 106	0.47 47	Xiamen Information Group Co., Ltd.	Self-financing by enterprises	

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